

1 STATE OF ILLINOIS  
2 DEPARTMENT OF FINANCIAL AND PROFESSIONAL REGULATION  
3 DIVISION OF INSURANCE

4 IN THE MATTER OF THE  
5 MEDICAL MALPRACTICE RATE  
6 INCREASE OF: HEARING NO. 05-HR-0771  
7 ISMIE MUTUAL INSURANCE

8 -and-  
9 IN THE MATTER OF THE  
10 MEDICAL MALPRACTICE RATE  
11 INCREASE OF: HEARING NO. 05-HR-0772  
12 ISMIE INDEMNITY COMPANY

13  
14  
15  
16 Public Hearing held, pursuant to Notice, on  
17 the 27th day of September, 2005, at the hour of 9:20  
18 a.m., at 320 West Washington, Springfield, Illinois,  
19 before Michael T. McRaith, Director of Insurance.

20

21

22

23 CAPITOL REPORTING SERVICE, INC.  
24 2021 TIMBERBROOK DRIVE  
SPRINGFIELD, ILLINOIS 62702

1 PROCEEDINGS

2 DIRECTOR MCRAITH: Good morning. This is  
3 the public hearing on the rate filing -- rate filings  
4 of ISMIE Mutual Insurance Company and ISMIE Indemnity  
5 Company, Hearings No. 05-HR-0771, 0772. The hearing  
6 is conducted pursuant to the relevant provisions of  
7 the Illinois Insurance Code.

8 Welcome to the Illinois Division of  
9 Insurance and our Springfield home at 320 West  
10 Washington Street. I'm Michael McRaith, Director of  
11 the Illinois Division of Insurance, and I'll be the  
12 hearing officer for this, the first public hearing on  
13 medical malpractice insurance rates as provided in  
14 the recently enacted reform legislation.

15 Before we begin, I want to recognize certain  
16 Division of Insurance employees who assisted with  
17 preparation for this hearing, and who repeatedly  
18 demonstrate the many reasons that the Illinois  
19 Division of Insurance is so highly regarded  
20 throughout the country. At the risk of excluding  
21 someone, I do want to individually acknowledge Sarah  
22 Fore, Judy Pool-Boutchee, Pam Donnewald, Jack  
23 Messmore, Gayle Neuman, Karen Hoffert, Bog Wagner,  
24 Tim Cena, and Mike Hessler. These are skilled

1 professionals who have for years been dedicated to  
2 the mission of effective insurance regulation, and as  
3 a state we are indebted to these great employees. I  
4 have asked them to sit nearby as this hearing unfolds  
5 so that I can receive the benefit of their analysis,  
6 and so that they can have the firsthand benefit of  
7 this experience upon which the Division can build for  
8 the future.

9           For the hearing today, we will begin with  
10 the presentation by, and examination of, ISMIE Mutual  
11 Insurance Company; then allow for interested parties  
12 to present; and then, if necessary, we will re-call  
13 ISMIE to answer any additional questions or present  
14 additional information.

15           We intend to move through this process  
16 efficiently. I will ask questions. Witnesses cannot  
17 ask questions of one another. In other words, one  
18 witness or interested party will not cross-examine  
19 another. For those of you who will testify, we ask  
20 that your statements and answers be concise and  
21 complete. To the extent that any statement appears  
22 to be duplicative or cumulative, then we politely,  
23 but firmly, will bring that statement to an end.

24           We intend to conduct this hearing with all

1 appropriate professionalism, and while we certainly  
2 do not expect any unruly behavior, we do have  
3 security guards in the be building and on call. If  
4 you need to leave the room during the proceedings,  
5 please do so quietly. When you enter or leave this  
6 room, please do not wander around this office, floor,  
7 or any other place in the building.

8           Finally, I want to thank you for your  
9 attendance and your participation today. This is the  
10 first hearing of this type in state history. While  
11 we do not have any Illinois-based precedent, we have  
12 worked hard to fashion a hearing structure that will  
13 account for and effectuate the priorities of the  
14 recently enacted reform legislation. These  
15 priorities were established after months of General  
16 Assembly debate and hearings that followed a very  
17 large rate increase from 2002 to 2003, and subsequent  
18 characterizations of a crisis due to high insurance  
19 rates for healthcare professionals. We understand  
20 that at bottom this discussion involves the people in  
21 Illinois, and whether they have accessible,  
22 affordable, and quality healthcare.

23           The Illinois Insurance Code now reposes in  
24 the Division the authority to hold a public hearing

1 on proposed medical malpractice insurance rates to  
2 determine whether the rates are excessive,  
3 inadequate, or discriminatory, and while these are  
4 broad concepts, we have very specific questions to  
5 determine whether the rates charged by ISMIE Mutual  
6 Insurance Company satisfy the statutory criteria.

7           At times this discussion will be technical  
8 and extremely boring for those of us who do not feel  
9 a thrill as we discuss actuarial concepts. The  
10 topics will be downright bland at times. However, we  
11 expect that the discussion will also include  
12 important dialogue regarding ISMIE's business and  
13 rate-making practices.

14           Again, our sole purpose is to determine  
15 whether the rates satisfy the statutory criteria and  
16 are not excessive, inadequate, or discriminatory.

17           With that, if you're ready, I invite ISMIE  
18 and its representatives to begin their presentation.

19           MR. WASHBURN: Thank you very much,  
20 Director.

21           MR. WAGNER: Do you want to ask the court  
22 reporter to maybe swear in the panel?

23           DIRECTOR MCRAITH: Yes. In fact, before --  
24 we'll just do -- I'd ask the court reporter to swear

1 in all who will testify on behalf of ISMIE this  
2 morning. We can do one oath. Ms. Court Reporter,  
3 would you do that?

4 (All potential witnesses for  
5 ISMIE were duly sworn.)

6 DIRECTOR MCRAITH: Thank you.

7 MR. WASHBURN: Thank you very much,  
8 Director. My name is John Washburn. I'm senior vice  
9 president for ISMIE Mutual. As part of the record, I  
10 would like to put into the record these two volumes  
11 here. They basically include a great deal of  
12 material you already have, which is our rate filing  
13 for the 2005-2006 year, but it also includes our -- a  
14 written version of our statements today and some  
15 additional actuarial information that was not part of  
16 the original filing.

17 We thank you for the opportunity to come  
18 here today.

19 DIRECTOR MCRAITH: I'm sorry to interrupt,  
20 John. Could we get a copy of that then?

21 MR. WASHBURN: We've got copies for you.

22 DIRECTOR MCRAITH: Great.

23 MR. WAGNER: Can ask the court reporter to  
24 mark these as --

1           DIRECTOR MCRAITH: Why don't we mark these  
2 as --

3           DR. CLEMENTI: Are they the same copy, John,  
4 or --

5           MR. WASHBURN: Yes, they are. They're --

6           MR. WAGNER: Oh, two of the same. That's  
7 Exhibit No. 11.

8           DIRECTOR MCRAITH: No, why don't we call  
9 these Respondent's Exhibit 1.

10                   (Respondent's Exhibit No. 1 was  
11                   marked for identification.)

12           MR. WASHBURN: We thank you for the  
13 opportunity to come here and explain our rate-making  
14 process. Our hope is that this hearing will help to  
15 clear up the information, and some of the  
16 misconceptions that have swirled around this process  
17 over the last several years.

18           I have with me a group of people who are  
19 intimately involved in the rate-making process for  
20 ISMIE Indemnity and ISMIE Mutual. The process is  
21 exactly the same as the rates are the same for both  
22 companies. I would like to introduce them now. On  
23 my right is Dr. Clementi. Dr. Clementi was involved  
24 in the formation of ISMIE. He has been involved in

1 the running of this company for over 30 years, and is  
2 currently chairman of the board of the company that  
3 provides the underwriting and management services for  
4 ISMIE Mutual. Next to him is Bud Gross. Bud is the  
5 chief financial officer for ISMIE, and he has been in  
6 that position for over 15 years. In addition, I have  
7 from ISMIE Mutual's staff, I have Al Allphin. Al is  
8 behind me there, and he is the head of underwriting,  
9 and has been with ISMIE Mutual for 18 years. We also  
10 have here Saul Morse. Saul has been the legal  
11 counsel for ISMIE since 1977. Additionally, we have  
12 the three actuaries who are most involved with ISMIE  
13 Mutual. We have John Meeks, who is the -- who is the  
14 in-house actuary, and has been with ISMIE since 1995.  
15 We also have Dave Bickerstaff of Bickerstaff,  
16 Whatley, Ryan & Burkhalter. Dave has been the  
17 actuary for ISMIE Mutual since the startup of that  
18 company. And last, but certainly not least, we have  
19 Tom Conway of Ernst and Young. Tom is with Ernst --  
20 has assisted ISMIE in their analysis of the rates and  
21 the rate-making process for over 15 years. The  
22 actuaries are here, certainly, to answer any  
23 questions that you may have over the actual rates  
24 that we came up with.



1           I think it's very difficult to understand  
2 sort of ISMIE Mutual's structure and its system  
3 without really understanding the genesis, and so I  
4 think we would like to have Dr. Clementi sort of go  
5 through how ISMIE got started, and where it is today.  
6 Doctor.

7           DIRECTOR MCRAITH: Could I ask, can people  
8 in the back of the room hear up here? Okay.

9           DR. CLEMENTI: As mentioned by Mr. Washburn  
10 in the introduction, my name is Alfred Clementi. I'm  
11 a general surgeon, and am currently chairman of  
12 ISMIE's day-to-day operation manager which is ISMIS,  
13 Insurance Services. I may use that term periodically  
14 through my presentation.

15           I was on the board of the Illinois State  
16 Medical Society back in 1975, 30 years ago, when the  
17 then major liability insurance company, the Hartford,  
18 served notice in its intent to raise rates by 200  
19 percent. It subsequently left the market altogether.

20           Faced with physicians being unable to  
21 practice medicine because of the crisis,  
22 Hartford's -- crisis of Hartford's action, the  
23 Illinois State Medical Society looked at starting up  
24 a company that would respond to the medical liability

1 insurance needs of the physicians. As a result,  
2 ISMIE was born. It began writing professional  
3 liability coverage in July 1st of 1976. Initially,  
4 called Bedpan Mutual, that was what all the  
5 commercial carriers called us. There are 35 of us  
6 now, physician-owned or operated companies,  
7 throughout the United States, and it was for this  
8 purpose that we developed the program. The key  
9 hallmarks then and today are still availability,  
10 stability, and security. Last, of course, is  
11 secure -- last, of course, is key as essential --  
12 essentially, we promise to be there for our  
13 policyholders by providing claims defense and meeting  
14 our obligation to them when they need it.

15 Over the last 30 years, as our experience  
16 has grown, we've fine-tuned our process, whether they  
17 be in claims or underwriting or in risk management.  
18 Also in the past 30 years, we've experienced a number  
19 of market challenges. Despite these challenges,  
20 ISMIE's 30-year presence in the otherwise turbulent  
21 market has been steadfast. We've kept our commitment  
22 to writing insurance, covering all areas of the state  
23 and all medical specialties. This stands in stark  
24 contrast to many of our competitors, many of which

1 have fled or went bankrupt because they grossly  
2 underestimated the complexity of this business, and  
3 the problems that liability within the State of  
4 Illinois have incurred. Ten years ago there were  
5 over 30 companies writing medical liability in  
6 Illinois. Now, in addition to ISMIE, there are only  
7 a few, and there is a graph that we have to  
8 illustrate these five top carriers.

9           Finally, probably one of the most important  
10 things that has remained constant since ISMIE was  
11 begun is the physician management and physician  
12 involvement in all aspects of the company. It is a  
13 physician policyholder like myself who comprise the  
14 board of ISMIE Mutual, its subsidiaries, and all of  
15 its key committees. It is physicians who set the  
16 company policy and direction. It's physicians who  
17 are involved in the underwriting and claims decision,  
18 and it's physicians who are involved in the design of  
19 our nationally recognized risk management program.

20           Lastly, it is the physicians who are  
21 involved in determining our rates, and we do mean our  
22 rates because, obviously, each of us is  
23 policyholders. This is very important as it means  
24 that every policy decision is made by physicians who

1 are policyholders. Unlike other companies, there are  
2 no stockholders, so ISMIE is not profit driven.  
3 Rather, the owners are, in fact, each single  
4 policyholders. Because of this, decisions are made  
5 with only the best interest of our physician  
6 colleagues in mind, and our promise to them that  
7 we'll be here for the long run. That promise is  
8 grounded in our entire operation, our philosophy,  
9 including our rates. We're prudent, we're cautious,  
10 and we're conservative because we take that promise  
11 seriously.

12           For this reason, our policies cover  
13 different risks, protecting physicians from various  
14 groups. We insure individual physicians, we insure  
15 clinics, corporate partnerships, Allied Health  
16 Professionals, Medicare investigations, deposition  
17 assistance in IDPR proceedings.

18           Now, for some discussion on this and the  
19 actual process of rate setting, I'm going to turn  
20 this over to our chief financial officer, Mr. Gross.  
21 Bud.

22           MR. GROSS: Thank you, Dr. Clementi. I'm  
23 Bud Gross, CFO of ISMIE, and I'm going to go through  
24 the rate process, but first, what I wanted to do is

1 to give you a perspective of ISMIE's financial  
2 environment, and where they fit in there. As you  
3 know, ISMIE is a mutual insurance company. As Dr.  
4 Clementi indicated, physician owned, and writing  
5 medical malpractice and exclusively medical  
6 malpractice to physicians in Illinois, primarily.  
7 And this is a long-tail business, as you know, and  
8 that simply means that it can take several years from  
9 the time a claim or an event occurs and a claim gets  
10 reported and ultimately closed. And during that  
11 time, there's significant lag between the sale of the  
12 policy and the actual payments that are made, so  
13 there's a lot of uncertainty and unpredictability.  
14 During that period of time, a lot of things can  
15 happen, you know, inflation. Social acceptance of  
16 higher claim payments can have an impact on claims  
17 that are sitting out there during that time as well,  
18 so we have to be very cautious.

19 And as an insurance company, as most  
20 insurance companies are, we are rated by A.M. Best  
21 who is considered an industry expert, and in 2003,  
22 they actually downgraded ISMIE two times, the  
23 security rating of ISMIE, primarily because of  
24 adverse loss development and the increasing leverage

1 that was happening, you know, within the company's  
2 financial position. ISMIE is currently rated B+ by  
3 A.M. Best with a negative outlook, and that negative  
4 outlook mainly means that they are monitoring ISMIE's  
5 capitalization and its commitment to adequate pricing  
6 reserving, and they stand ready to take -- to react  
7 if they see any negative implications that arise. So  
8 we're always having them look over our shoulder in  
9 that regard.

10 And so as a medical malpractice insurer  
11 rated by A.M. Best, it's important for us to measure  
12 our performance compared to other companies in our  
13 industry, as well as the whole P&C industry, and so  
14 what we do is, we have several key measures, and  
15 we're going to share those with you here, as to where  
16 ISMIE stands relative to its peer group of companies  
17 as A.M. Best has defined it, and then also the P&C  
18 industry in total. What you can see here is --

19 DIRECTOR MCRAITH: Excuse me. Are we going  
20 to get copies of the Power Point slides?

21 MR. WASHBURN: Yes, they're in there.

22 DIRECTOR MCRAITH: They are. Okay.

23 MR. WASHBURN: They are in the testimony

24 DIRECTOR MCRAITH: Okay. Excuse me.

1           MR. GROSS: Sure. In terms of return on  
2 surplus, you can see that ISMIE lags the competitors,  
3 the med mal companies, as well as the industry in  
4 total. ISMIE's return on surplus for 2004 was 5.9  
5 percent; whereas, the group of med mal companies in  
6 total -- and there's 35 or 40 some. We have a list  
7 in there of the companies -- was at 9.6 percent, and  
8 the whole U.S. P&C industry was at 14.2. What's more  
9 significant, though, is to look what's happened over  
10 the five-year period. During this five-year period,  
11 very volatile in terms of losses, ISMIE had a  
12 negative return of 2.0 for that five-year period;  
13 whereas, the med mal composite was 1.1 percent  
14 positive, and the industry as a whole was at 3.4.  
15 And so it's clear from that that ISMIE has been  
16 lagging the industry in terms of its financial  
17 performance.

18           The next slide is net underwriting leverage,  
19 measuring the same -- ISMIE against the peer group  
20 and the P&C industry. You will see -- first of all,  
21 I'll explain. Financial leverage is measured in  
22 terms of ratio of premiums and reserves to surplus,  
23 and these are on a net basis. And ISMIE has a  
24 leverage ratio of 4.9 to 1, virtually \$5 of risk for

1 every dollar of its policyholders' surplus. And the  
2 reserve portion of that leverage is 3.8 to 1, and  
3 that is double what the peer group is, and it's more  
4 than three times what the industry's leverage is for  
5 reserves to surplus.

6           You can -- to put it another way -- and that  
7 does indicate the higher the risk, the less cushion  
8 there is, you know, that our surplus is going to be  
9 there to be able to handle the risks that evolve over  
10 time. And just for ISMIE to be at the same level as  
11 our peer group of companies, it would need \$160  
12 million more of policyholder surplus, which is  
13 equivalent to 38 percent of our current premiums.

14           The next is a combined ratio, and this is  
15 what dictates the company's underwriting performance  
16 on an annual basis. We're also showing the five-year  
17 average, too. And the combined ratio is the adequacy  
18 of premiums to cover losses and expenses in the  
19 period, and it's computed as the sum of losses and  
20 loss adjustment expenses incurred to premiums earned  
21 and the expenses incurred to premiums written.  
22 ISMIE's combined ratio for this past year was 114.3  
23 percent; whereas, the peer group was at 105.6  
24 percent, and the P&C industry was actually under 100



1 percent at 98. And if you look at the five-year  
2 average during this period, ISMIE's combined ratio  
3 was at 126.2 percent, substantially higher than both  
4 the peer group and the P&C industry. And just in  
5 2004, for ISMIE to have the same combined ratio as  
6 the peer group of companies, it would have had to  
7 have charged 8 percent more premium for that year.

8           With that in mind, I'd like to go through  
9 the rate-making process, and make some general  
10 comments, things that we consider when looking at the  
11 importance of trying to get it right at the  
12 beginning. Because of this being a long-tail  
13 business -- and this slide up here shows you how long  
14 it takes for losses to get paid on several years  
15 beyond the year that the coverage actually applies.  
16 The bottom, which you can barely see, the red at the  
17 bottom is the claims that are paid in the first year  
18 of coverage, and that's generally around 2 percent.  
19 In fact, it takes you into the fifth year before  
20 you're getting to the point where you've paid out  
21 half of what's going to be paid for that year, and as  
22 you can see in that first column for '98, we're seven  
23 years out, and we still have over 10 percent of the  
24 claims that have not -- have yet to be paid for that

1 year, or resolved and paid.

2           So as I had indicated, we only have one  
3 chance to be able to get the premium we need to cover  
4 everything that's going to happen over that long  
5 period of time, so we take it very seriously.  
6 Because of that, we do engage two independent  
7 actuarial firms: Bickerstaff, Whatley, Ryan and  
8 Burkhalter as our certifying actuary, and Ernst and  
9 Young as our consulting actuary. And they work  
10 closely with our in-house actuary, John Meeks, who  
11 coordinates the whole process of pulling together --  
12 sharing the data with them and pulling together their  
13 results.

14           The loss data is analyzed at least  
15 quarterly, and it's monitored on a continual basis.  
16 The September 30th data each year is used to perform  
17 a comprehensive relativity study to determine the  
18 appropriate way to separate the risks by specialty --  
19 physician specialty and by territory, and that is  
20 incorporated into the final rate study which is done  
21 after the 12-31 loss data is put in, in the review.  
22 And David Bickerstaff is actually -- as our  
23 certifying actuary, does provide us an actuarial  
24 opinion on our loss reserves each year, and he also

1 signs the rate filing that's filed effective for all  
2 policies that renew after July 1 each year. But Tom  
3 Conway goes through the same process to review rates  
4 and relativities and reserve indications.

5           Now, the rating process begins by providing  
6 each actuary all the comprehensive data of claims and  
7 exposures, and there are meetings with the actuaries  
8 along the way to discuss any relevant environmental  
9 issues or procedural changes that they would need to  
10 know that could possibly impact the way to analyze  
11 the data or how claims are going to be handled so  
12 they can help -- that can help formulate their  
13 projections.

14           Once they have gotten their reports, they  
15 meet with ISMIE staff to go through their indications  
16 and the basis for their selections, and once we  
17 compile everything and evaluate it ourselves, also,  
18 all of this is presented to the Rates and Reserves  
19 Committee of the Insurance Services company, which,  
20 as Dr. Clementi had indicated, is comprised of all  
21 physicians and all policyholders. And they  
22 actually -- they get the reports from each actuary,  
23 and they also have an opportunity to hear a  
24 presentation from the actuaries and ask any questions

1 that they may have. And after that process, they  
2 bring a recommendation up to the Insurance Services  
3 board, which, in turn, brings it forward to the ISMIE  
4 board before final approval. So it does go through  
5 three levels of physician review before the final  
6 decision is made on rating, and then notification to  
7 policyholders begins.

8           So with that in mind, what I'd like to do is  
9 go through the elements of the rate development, most  
10 of which are actuarially driven, and I'll describe,  
11 you know, how they look at that, but if there's any  
12 questions later, of course, they're here to respond.

13           DIRECTOR MCRAITH: Okay. How long do you  
14 anticipate your -- the initial presentation taking,  
15 Mr. Washburn?

16           MR. WASHBURN: I believe other 15 minutes.

17           DIRECTOR MCRAITH: Okay. Great. Okay.

18           MR. GROSS: Okay. What I'd like to do, the  
19 very top line is the frequency per Class 5  
20 equivalent. Class 5 is internal medicine, and this  
21 would be an internal medicine doctor in Chicago, for  
22 instance, because that would be our largest  
23 concentration of policyholders, and the frequency  
24 factor is developed by the actuaries. That would be

1 the expected number of claims per physician that  
2 would come in during this period, and what they --  
3 you know, this number can go up or down from year to  
4 year, but it usually tends to fit a trend line that  
5 they're comfortable with. So when they make a  
6 recommendation, it's based on their best guess of  
7 what's going to happen.

8           The next line is the indemnity, the average  
9 indemnity that we're going to pay on a million dollar  
10 limits policy, and that number is also factored the  
11 same way, looking through all of the loss data,  
12 trending it, and building in all of the levels that  
13 they need to, to come up with their number.

14           The overall expense severity is what we  
15 expect to incur in defense costs for claims that are  
16 going to be reported during that period. This would  
17 include claims that close with indemnity, as well as  
18 those without. The next two percentages show what we  
19 expect. We expect 17 percent of the claims to close  
20 with indemnity, and 73 percent to close with just  
21 expense. So 90 percent will close with some sort of  
22 payment. If you can take -- the formula, take the  
23 indemnity times the CWI percentage, and the expenses  
24 times the combination of the CWI and CWE percentage,

1 and that will give you the average cost per claim,  
2 which is the next line.

3 And then the next line is taking that cost  
4 and multiplying it by the frequency, and that would  
5 be the cost per exposure. And this, like I say, is  
6 all input from the actuaries.

7 The next line, the present value factor, is  
8 our way of discounting that premium down based on the  
9 fact that we are going to collect investment income  
10 between when we collect the premium and we pay the  
11 claims, and so we want to give our policyholders  
12 credit for that investment income that we're going to  
13 earn. So that number will include a couple of  
14 things. It will include the actuaries' determination  
15 of what that payout pattern or payout trend is going  
16 to be, and what we think that our investment income  
17 can be on that.

18 I think next we'll go through administrative  
19 factors. The next one after that. Okay. What I've  
20 put here is the different elements of the rating that  
21 are looked at that we have to load in, in terms --

22 DIRECTOR MCRAITH: Mr. Gross, could I ask  
23 you to hold on one second? Where do we find the  
24 Power Point slides in the binder?

1 MR. WASHBURN: They're in Section 3.

2 MR. GROSS: And 4.

3 DIRECTOR MCRAITH: Which Section 3 and 4?

4 MR. WAGNER: It starts with the background.

5 DIRECTOR MCRAITH: Okay. Thank you.

6 MR. GROSS: This is on page ten. What this  
7 shows is the various expense components of the rate  
8 development. We do have some expenses that we  
9 consider to be fixed. In other words, every policy  
10 will probably incur that amount of expense on a  
11 regular basis, and that number has stayed pretty  
12 steady. We also have expenses that vary according to  
13 the risk level of relative risk exposure. We have  
14 costs of managing claims that gets factored in. We  
15 have investment-related expenses that we need to  
16 cover. Marketing expenses, as well as fees paid to  
17 producers, that need to be built in, and regulatory  
18 fees and guaranty fund assessments, things like that,  
19 that we need to take into consideration.

20 Over the course -- we're still on that slide  
21 before that. During the course of the five-year  
22 period, most of our expenses have gone down in  
23 relation to the exposures. The only item that has  
24 gone up in the last couple years is under the

1 regulatory and assessments, and that's primarily  
2 because of guaranty fund assessments that ISMIE has  
3 to pay for insolvent companies that have been in  
4 Illinois in this business and are no longer able to  
5 meet their obligations. And since ISMIE is a  
6 significant writer of this business in Illinois, it  
7 shares a very large portion of that cost.

8           The next slide shows what our direct expense  
9 ratio is relative to the composite of medical  
10 malpractice companies and the P&C industry, and it's  
11 broken down by the different types of expenses that  
12 are indicated there. But as you can see, in total,  
13 ISMIE's direct expense ratio is 13.5 percent, which  
14 is well below the medical malpractice composite of  
15 18.0, and the industry composite of 29.2 percent. In  
16 fact, ISMIE is behind on -- is lower in the general  
17 underwriting area and unallocated claims area. It's  
18 slightly higher than the medical malpractice  
19 composite on the direct commissions, and it's not  
20 because we pay our brokers more, it's just because  
21 two thirds of our business is actually written by  
22 brokers.

23           Another important factor in our rating  
24 process is the discount off balance because ISMIE



1 must collect enough premium in total to be able to  
2 provide the types of discounts that -- where  
3 appropriate, and we have two primary -- three, now,  
4 primary discounts that are offered. We have schedule  
5 rating for economically integrated groups, and that  
6 is done based on underwriting's careful review of the  
7 loss exposure on a group basis. And that process is  
8 also reviewed by our actuaries to determine that the  
9 credits that are given and that basis are justifiable  
10 and fairly applied. A big component of our loss  
11 is -- loss-free discount is a big component of our  
12 off balance as well, and that's a type of program  
13 that's available to all policyholders, including  
14 individual policyholders, based on loss-free  
15 experience, and it's pretty generous in terms of the  
16 type of discount that's given, you know, when a  
17 physician can go several years without losses.

18           Most recently we've added a risk rewards  
19 credit, which, again, is available to individuals, as  
20 well as members of groups, where a physician can earn  
21 credits based on the amount of risk management  
22 programs they participate in because we feel very  
23 strongly that risk management is important to the  
24 process of making sure that, you know, physicians can

1 protect themselves. And we think that the clinic or  
2 the group rating is -- has come down over time  
3 because we are introducing the risk management  
4 program rewards that, you know, can offer everybody,  
5 you know, something like that.

6           The contingency margin is another thing that  
7 we have to factor into our rate. For the last four  
8 years, we've used a contingency margin of 9 percent.  
9 That contingency margin has to cover a lot of  
10 uncertainties because this business is very  
11 uncertain. What we've used the majority of this  
12 margin for over time, and particularly in the last  
13 few years, is to fund our reinsurance costs, and --  
14 because there's a lot of uncertainty that we like to  
15 share, you know, with some other company, if we can,  
16 and the reinsurers have been very -- have worked very  
17 closely with us. We've had a good working  
18 relationship with them. They've helped us put  
19 together programs that provide us the best protection  
20 that we can, but it doesn't leave us much within that  
21 margin to be able to cover any other uncertainties  
22 that can arise.

23           And as you'll see on this next slide, the  
24 loss ratio that ISMIE had for the five years -- we've

1 got four years. 2000 through 2003, you can see that  
2 ISMIE's loss ratio that was expected when it did its  
3 pricing was at the 90 percent level, and it's really  
4 been running more in the 120 percent range for that  
5 period. So in order for us to be able to cover that,  
6 our contingency margin, obviously, was not enough,  
7 and in a situation like that, the only way we can  
8 fund that difference is out of the company surplus.

9           Okay. What we've got here, kind of putting  
10 it all in perspective in dollars and cents, is a  
11 summary of what ISMIE needs in order to be able to  
12 get a target return on its surplus, which would keep  
13 it in pace with the loss trends. And the projected  
14 premium we have, which is based on the whole rating  
15 formula and the number of exposures we have  
16 currently, is a projected premium of \$403 million for  
17 this policy year period because our actuaries are  
18 telling us that we expect to have 249 million of  
19 indemnity claims that will apply to this coverage  
20 period, and it's going to cost us \$85 million,  
21 ultimately, to defend cases that come up during this  
22 period, and those combined is 334 million of that  
23 403. ISMIE's budget process tells it how much it  
24 needs in terms of monies to cover its expenses, its

1 claims management expense, its administrative  
2 expenses, its expenses that it pays for marketing and  
3 commissions to producers, and for regulatory  
4 assessments, and that totals up about \$64 million  
5 there, which leaves an underwriting result of about  
6 \$5 million. So out of that 403 million, we only  
7 expect to retain 5 million, but in order to protect  
8 ourselves, we also need to purchase reinsurance, and  
9 that reinsurance cost is \$31 million, which leaves us  
10 on a net underwriting result of negative \$26 million  
11 on -- built into this whole pricing process.

12           We anticipate investment income during this  
13 period from all sources to be about \$40 million, and  
14 after taking in investment income, we would expect  
15 that we would pay about \$5 million in income taxes,  
16 which would leave us with a net contribution to  
17 policyholders' surplus of \$9 million, which is only  
18 about 2 percent of our premium, and that \$9 million  
19 would represent about a 4 percent return on  
20 policyholder surplus.

21           So, again -- and anyone that thinks that 2  
22 percent is enough, you know, should look at some of  
23 these prior years where you can see the vast  
24 difference between the loss ratio we expected and the

1   loss ratio that we have actually had.

2               MR. WASHBURN:   With that, Director, we're  
3   sort of done, you know, on the main filing of the  
4   rates.   If you would like us to go into how we do the  
5   specialization and classes, we can do that, or we can  
6   stop for questions right now.

7               DIRECTOR MCRAITH:   We'll have a lot of time  
8   to talk about the classes and specializations and  
9   that kind of thing.   I do have some -- is that your  
10   initial presentation, Mr. Washburn, that you're  
11   doing?

12              MR. WASHBURN:   Actually, we sort of split it  
13   up into this is sort of the rate filing per se, and  
14   then we were going to talk about how we determined  
15   classes and territories.   We can do that now --  
16   continue now and finish that, or we can talk about  
17   the rates now, or it's really up to you, Director.

18              DIRECTOR MCRAITH:   We'll talk about classes  
19   and territories as the day proceeds, and you'll be  
20   able to explain all of that in response to the  
21   questions that I have, I expect.

22              MR. WASHBURN:   We thought it might be  
23   helpful if we just spend a couple minutes going over  
24   how we come up with the classes and territories.

1               DIRECTOR MCRAITH: How long do you expect  
2 that to take?

3               MR. WASHBURN: Probably 10, 15 minutes.

4               DIRECTOR MCRAITH: Sure. Why don't you go  
5 ahead and do that now, and then is that the end of  
6 your formal presentation?

7               MR. WASHBURN: That will be the end of our  
8 formal presentation.

9               DIRECTOR MCRAITH: Okay. Good.

10              DR. CLEMENTI: Thank you, Mr. Chairman.  
11 There are a number of key elements, talking about  
12 territories and classes, in our view toward the rates  
13 of territories and the specialty classes. Our  
14 objective in this is to be as thorough as possible  
15 for some very important reasons. First, as physician  
16 owners and managing the company, it's important that  
17 we have equity among our policyholders in terms of  
18 payment. There are some, specifically the trial  
19 attorneys, who would have the opinion that costs of  
20 medical liabilities insurance should be socialized  
21 among all policyholders regardless of where they  
22 practice or what their specialty might be. We  
23 believe that this approach does not assist in driving  
24 good medical practice, and I'll come back to these

1 points when I give some examples of the classes later  
2 on.

3           The second important reason we want to make  
4 this process as accurate and equitable as possible is  
5 the rate -- rates are determined assuming our book of  
6 business does not change. We know that there is no  
7 such constant in this business. As experienced  
8 significantly during the last soft market,  
9 competitors will come in and try to take pieces of  
10 our book or territories, specific specialities that  
11 they think are less risky. Therefore, we need to  
12 assure our rates are adequate for the book of  
13 business we have. To do this, we need to know how  
14 the rates -- how to rate the risk of business as it's  
15 written on an individual basis.

16           The changes in territories or specialties  
17 are discussed by the Insurance Services committee,  
18 Rates and Reserve Committee, each year. Often our  
19 actuarials bring to us the needed areas of change of  
20 attention, and along with our own rate committee, our  
21 PRC committee, which is a review committee of claims,  
22 and our PREP committee, which is one that helps  
23 underwriting, each of these is involved in a  
24 different aspect of the activities.

1           As these committees and rate committees are  
2 all physicians, the discussion often involves medical  
3 practice, as well as actuarial consideration.  
4 There's no doubt in my mind that the breadth of  
5 medical experience available in ISMIE provides this  
6 company with a significant advantage in making good  
7 decisions among the classes and specialties.

8           Throughout the years since our establishment  
9 in 1976, we've had a number of changes in how we look  
10 at both territories and specialty classes. Let me  
11 give you some examples. As you may be aware, we  
12 started off with seven categories. There were seven  
13 classes of physicians, and at the present time, we've  
14 moved that to 20, and the reason we've done that is  
15 because we've seen within specialties differences  
16 that require differences in rating. For example, the  
17 old obstetrics and gynecology, one of the larger  
18 groups, used to be in Category 6, 6 of 7. As time  
19 has progressed, we've seen that there are differences  
20 between those who do all risks ob/gyne, those who do  
21 only major risk -- or do no major risk, those who do  
22 just gyne, or those who do gyne surgery, or maybe  
23 somebody who does -- works in the office. Each of  
24 these groups have a different risk, and each of them



1 should be rated differently. And so we classified  
2 them differently, and we have them ranging now from  
3 Class 8 all the way up to Class 16. So we have a  
4 wide range of these particular divisions, and it's  
5 because of trying to establish an appropriate rate.

6 Another example is what we did with  
7 bariatric surgery. As you know, that's for those who  
8 are excessively obese. This group of people, the  
9 people who are doing this surgery, were general  
10 surgeons. It is a general surgical procedure, but as  
11 was found back in the '80s, there were certain risks  
12 associated with the surgery, and these, with time,  
13 became more evident. They did develop some liability  
14 associated with them, and those who were doing  
15 bariatric surgery were rated in a higher class. So  
16 they were higher than the general surgeons. As time  
17 progressed, more specialization, better care, and  
18 improvement in the care of those individuals, that  
19 group has now moved back into the general surgery  
20 group. So each one of these has changed up and down  
21 over a 10-, 15-year period depending upon what's  
22 going on in medicine.

23 Anesthesia is another example. Anesthesia  
24 used to be classified in one of the highest

1 categories with ob/gyne. They were Class 6, and with  
2 time, anesthesia, because of their monitoring  
3 processes, because of what they've been able to do in  
4 improving the delivery of care, they've gone down to  
5 lower than any of the other surgical specialties.

6 I can give you a lot of other examples,  
7 urology surgery, ER physicians, neonatology. All of  
8 these different groups, these different specialties,  
9 need to be rated differently.

10 And, of course, what we do with territories  
11 is pretty much the same thing. We look at what is  
12 happening in that particular territory, and try to  
13 establish what the losses should be. Our system of  
14 category risk -- categorizing risk has evolved over  
15 the years to be fair and accurate as possible. As a  
16 physician-owned company, we have an edge in  
17 evaluating the classified medical risk because we  
18 know the medicine. However, we do not make changes  
19 easily or quickly. For example, a one year of bad  
20 risk doesn't mean that we change the rates. It may  
21 take two or three years before we see a trend, and we  
22 see a need for changing a territory or changing a  
23 specialty.

24 And because we are a physician-oriented

1 organization, unlike other companies, we actually  
2 have a process in place where we warn territories.  
3 We tell groups that there has been an increase in  
4 their area. If they can establish or identify what  
5 it is, it would be to their advantage. We're going  
6 to be watching them over the next two or three years  
7 so that they know the potential or the possibility of  
8 change.

9           We have the actuaries here today, and they  
10 can answer any questions that you have about  
11 analyzing the differences among territories. If  
12 there are any particular questions that you have at  
13 this time, I'll be glad to answer them.

14           DIRECTOR MCRAITH: Okay.

15           MR. WASHBURN: Once a territory rating is  
16 done, we've still got to -- we've still got to get it  
17 ready for the underwriting, so I thought I'd bring Al  
18 up and just talk a couple seconds about how that all  
19 gets translated into what gets quoted to a doctor.

20           DIRECTOR MCRAITH: Sure.

21           MR. ALLPHIN: Director, may I stand?

22           DIRECTOR MCRAITH: Sure.

23           MR. ALLPHIN: There's a graphic that shows  
24 the premium calculation, how we start with a base

1 pure premium, which is 20,540, to which we add a  
2 factor for death, disability, and retirement. We  
3 offer a claims-made product, and the reporting  
4 endorsement is issued without cost under those  
5 circumstances, but that does cost all the  
6 policyholders something since that is a benefit, so  
7 that is the amount that we factor into the rate.

8           This involves the calculation of our base  
9 rate for internal medicine, no minor risk procedures,  
10 Cook County, mature premium, one million limits. So  
11 the territory relativity factor is one because Cook  
12 is the base county against which we measure the other  
13 relativities of the counties. So that's times one.  
14 Then we apply the class relativity factor, which, in  
15 this case, is one because internal medicine is the  
16 base class. And we multiply the unallocated loss  
17 adjustment expense factor, which is a claim  
18 management expenses, which is 1.045. We then  
19 multiply the variable expenses, which includes  
20 commissions and taxes, which account for the other  
21 expenses of operating the insurance company. And  
22 then there's a fixed expense factor of \$725 that is  
23 added. The contingency load is then a division,  
24 which is 1 minus .09, and then the provision for

1 discounts is again a division, it's 1 minus .248, and  
2 that reaches what we would consider the manual rate  
3 for internal medicine. This is the published rate.  
4 This is the rate that if a physician called up and we  
5 knew nothing more than the physician's specialty or  
6 where he or she practices, this is the amount that  
7 they would be given without any other underwriting  
8 information.

9           Go to the next one. This is a rate  
10 comparison of the -- of selected specialties and  
11 ISMIE versus its most significant competitors in  
12 Illinois. The selected specialties represent about  
13 57 percent of ISMIE's insured physicians. The blue  
14 numbers indicate who is the lowest. For example,  
15 we're lowest in anesthesiology. These rates are Cook  
16 County, mature, one million/three limits. And as you  
17 can see in most instances, not a hundred percent, but  
18 in most instances, we are our -- our manual rates,  
19 the ones that we publish, are less than those of our  
20 competitors.

21           MR. WASHBURN: With that, Director, we are  
22 done with our presentation.

23           DIRECTOR MCRAITH: Thank you, Mr. Washburn.  
24 I have a couple initial questions about some of the

1 Power Points. Mr. Gross, in the slides that you  
2 talked about, you referred to competitors or  
3 similarly situated companies. Do you remember those  
4 comparisons and those slides?

5 MR. GROSS: Uh-huh.

6 DIRECTOR MCRAITH: Were those comparisons to  
7 other P&C companies?

8 MR. GROSS: Yes. Those competitors were  
9 actually physician -- or medical malpractice  
10 insurance companies, mostly members of the PIAA, but  
11 they're companies that A.M. Best determines to be in  
12 the same niche as ISMIE is, and that's what they  
13 measure us against.

14 DIRECTOR MCRAITH: So that's what the rating  
15 company measures you against?

16 MR. GROSS: Yes.

17 DIRECTOR MCRAITH: Are they nonprofit  
18 carriers?

19 MR. GROSS: For the most part. Well,  
20 there's some stock companies in there, companies that  
21 used to be companies -- you know, mutual companies  
22 and became stock companies, or some that consolidated  
23 together and went into other states, but --

24 DIRECTOR MCRAITH: So the comparison

1 includes for-profit, publicly owned companies. The  
2 comparison then would also include -- does it include  
3 other nonprofit companies?

4 MR. GROSS: Yes.

5 DIRECTOR MCRAITH: It does. Do you know  
6 what percentage are nonprofit and what --

7 MR. GROSS: Mutual insurance companies, you  
8 mean?

9 DIRECTOR MCRAITH: Right.

10 MR. GROSS: Yes.

11 DIRECTOR MCRAITH: Do you know what  
12 percentage are publicly traded?

13 MR. GROSS: We've got a list in here. I'm  
14 sure that it's more than half of them are mutual  
15 insurance companies.

16 THE REPORTER: I'm sorry, I can't hear you.

17 MR. GROSS: More than half of them are  
18 mutual companies. I'm sorry.

19 DIRECTOR MCRAITH: Are there other -- do you  
20 know, in the comparisons, are there any other  
21 insurers that have one line of business in one state?

22 MR. GROSS: For the most part, those would  
23 be one line of business. They may be in more than  
24 one state.

1           DIRECTOR MCRAITH:   Okay.

2           MR. WASHBURN:   But mutual companies aren't  
3   for profit.  They just are not stock.  They don't  
4   have stockholders.

5           DIRECTOR MCRAITH:   Right.  I understand.

6           MR. WASHBURN:   As I go through the list in  
7   my head, I cannot think of a not-for-profit company  
8   in this business.

9           DIRECTOR MCRAITH:   Well, is there -- what's  
10   the percentage of mutual companies versus publicly  
11   trade companies in the comparisons that Mr. Gross  
12   referred to?

13          MR. WASHBURN:   I don't have that number.  
14   We'll get that for you.

15          DIRECTOR MCRAITH:   Okay.

16          MR. GROSS:   We can take this list, and we  
17   can very quickly identify which ones are --

18          DIRECTOR MCRAITH:   And can you let me know  
19   what percentage of those companies -- or what number  
20   of those companies are also one line of business in  
21   one state?

22          MR. WASHBURN:   Very few.  I mean, we --

23          DIRECTOR MCRAITH:   Other than ISMIE.

24          MR. WASHBURN:   We would not consider



1 ourselves to be one line of business in one state.  
2 We do have some business in some of the surrounding  
3 states. It's very little, but we do have business in  
4 some of the surrounding states.

5 DIRECTOR MCRAITH: When you say very little,  
6 what percentage?

7 MR. WASHBURN: I wouldn't know the  
8 percentage. We could get that to you, too, but it's  
9 quite small.

10 DIRECTOR MCRAITH: Less than 5 percent?

11 MR. GROSS: It's less than 1 percent.

12 MR. WASHBURN: Less than 1 percent.

13 DIRECTOR MCRAITH: Less than 1 percent. So  
14 that's really -- for all intents and purpose, ISMIE  
15 is one line of business in one state; right?

16 MR. WASHBURN: Right.

17 DIRECTOR MCRAITH: Okay.

18 MR. GROSS: So we can use a similar  
19 comparison as we go through some of these other  
20 companies.

21 DIRECTOR MCRAITH: Well, I'm just trying to  
22 get a sense of whether the comparison is an accurate  
23 comparison, or are we looking at apples and oranges.  
24 That's why I'm asking these questions. So is the --

1 does ISMIE have an employee -- some kind of an  
2 employment liability line, also?

3 MR. GROSS: No, not anymore.

4 DIRECTOR MCRAITH: Not anymore. Did it at  
5 one time?

6 MR. ALLPHIN: Yes, we did at one time. We  
7 did write employment practices liability at one time.

8 DIRECTOR MCRAITH: Do you know when that  
9 was?

10 MR. ALLPHIN: That would have been in the  
11 late '90s, early '00s. We got out of that three or  
12 four years ago, something like that.

13 DIRECTOR MCRAITH: Okay. Was it before or  
14 after 2003, do you know?

15 MR. ALLPHIN: It was -- we got out of that  
16 line before 2003, yes.

17 DIRECTOR MCRAITH: Okay. Dr. Clementi,  
18 you -- and, again, these are just questions about  
19 your initial comments, and I'll have some more  
20 detailed questions on these topics later, but you  
21 made the comment that ISMIE's presence has been  
22 steadfast despite the turbulence. That raises a  
23 question for me. I thought that ISMIE established a  
24 moratorium on new policies in 2003 or '4.

1           DR. CLEMENTI: It did establish a  
2 moratorium. The reason was, there was such a large  
3 movement to the company, it became a financial risk  
4 to us. We went from something like 8,000 insureds up  
5 to over 13,000 insureds within a year, and as a  
6 result, to be able to handle that financially -- I  
7 mean, obviously, part of the reason our rating went  
8 down was because our surplus went down because we had  
9 to increase our reserves. So there was a whole bunch  
10 of movement that went on, you know, in that  
11 particular period, and a moratorium was put on  
12 because we didn't want to go to 15 or 18 or some  
13 large number. We didn't know how much this was going  
14 to go to. So the moratorium is on. It is on for  
15 anybody who is not coming with somebody who's already  
16 in association with us. So, for example, if a young  
17 person comes out in practice, we do accept them.

18           DIRECTOR MCRAITH: Well -- and I don't mean  
19 to interrupt because I'll ask you more questions  
20 about that later, but I'm just trying to understand  
21 when --

22           DR. CLEMENTI: Trying to build it for you.

23           DIRECTOR MCRAITH: Yeah. When you made the  
24 statement that your presence is steadfast through the

1 turbulence --

2 DR. CLEMENTI: Right.

3 DIRECTOR MCRAITH: -- and I thought maybe  
4 that was an overstatement. Would you agree?

5 DR. CLEMENTI: Well, I don't think it is  
6 because I think we've been there for the 13,000  
7 insureds that we've had. We have a responsibility to  
8 those policyholders.

9 DIRECTOR MCRAITH: But in -- so your  
10 presence has remained consistent for your  
11 policyholders, but in terms of new applicants, maybe  
12 it has not been as consistent.

13 DR. CLEMENTI: Correct.

14 DIRECTOR MCRAITH: Okay.

15 DR. CLEMENTI: Might say that.

16 DIRECTOR MCRAITH: Okay. I think there was  
17 a statement that ISMIE assists its policyholders with  
18 IDPR proceedings.

19 MR. WASHBURN: Yes. Al?

20 DIRECTOR MCRAITH: Is that -- did I  
21 understand that correctly?

22 DR. CLEMENTI: Yes.

23 MR. ALLPHIN: There is, under the  
24 supplementary payments provision of the policy,

1 coverage for -- that's the reimbursement for defense  
2 costs for physicians who are called before IDPR,  
3 before the Department -- Division of Professional  
4 Regulation.

5 DIRECTOR MCRAITH: Right. Okay. And that  
6 would be in the event of some report of professional  
7 misconduct or --

8 MR. ALLPHIN: Whatever the source might be.

9 DIRECTOR MCRAITH: -- whatever the  
10 allegation?

11 MR. ALLPHIN: Yes, that's correct.

12 DIRECTOR MCRAITH: Okay. So it's a  
13 reimbursement of defense costs?

14 MR. ALLPHIN: That is correct.

15 DIRECTOR MCRAITH: Do you have a sense,  
16 Mr. Allphin, of what the impact of that is? How  
17 prevalent are those types of claims? Just in terms  
18 of numbers per year.

19 MR. ALLPHIN: Looking at those -- looking at  
20 those numbers that we -- we could get, I would say,  
21 between 25 and 50 requests a year, something like  
22 that.

23 MR. WASHBURN: We'll get back to you with  
24 specific numbers.

1           DIRECTOR MCRAITH: That would be great.

2           MR. WASHBURN: If you'd like.

3           DIRECTOR MCRAITH: Yeah. Did I understand  
4 that -- this statement: That in 2003, A.M. Best  
5 downgraded ISMIE two times because of the surplus  
6 declining; is that right?

7           MR. WASHBURN: That's right.

8           MR. GROSS: Yes.

9           DIRECTOR MCRAITH: Okay. The A.M. Best  
10 rating, is that, from the ISMIE prospective, a valid  
11 reason to change the rates?

12          MR. WASHBURN: It may not be a valid reason  
13 to change the rates, but it causes the company  
14 problems in that if you are less than an A-rated  
15 company, the brokers who you deal with have got to go  
16 to more work to get a sign-off from their  
17 policyholders that they will deal with you. In a  
18 hard market, it is not a major problem for an  
19 insurance company, depending -- for ISMIE itself  
20 because we have been here and we have been very  
21 steady for the policyholders, but as the market gets  
22 softer, the better risks have more problems dealing  
23 with us through a broker because of the lack of an A  
24 rating and A-rated paper.

1           DIRECTOR MCRAITH: But in a softer market,  
2 there are more options available for the prospective  
3 insured.

4           MR. WASHBURN: I understand, but ISMIE  
5 cannot afford to be in a place where all the good  
6 risks are leaving it because it's very difficult to  
7 deal with.

8           DIRECTOR MCRAITH: I understand. I mean, I  
9 think that's kind of the nature of the beast in a  
10 soft market, though, isn't it, Mr. Washburn? The  
11 competition?

12          MR. WASHBURN: You want to keep your rating  
13 up for two reasons. First of all, because it gives  
14 an indication of strength. The second reason you  
15 want to keep your rating up is because you want to  
16 make it easier for your policyholders to deal with  
17 you.

18          DIRECTOR MCRAITH: So I guess I -- just to  
19 get back to my -- to the question, the downgrade by  
20 A.M. Best, is that in and of itself a reason to  
21 increase rates?

22          MR. WASHBURN: It has not been a reason we  
23 used to increase rates, that's correct.

24          DIRECTOR MCRAITH: Okay. Mr. Gross, you

1 showed us a slide on -- that was captioned Return on  
2 Surplus?

3 MR. GROSS: Yes, sir.

4 DIRECTOR MCRAITH: And forgive me if you  
5 explained this, and I didn't understand it, but could  
6 you explain to me what you mean by return on surplus?

7 MR. GROSS: It's really just taking the  
8 amount of contribution, the policyholder surplus for  
9 the period, divided by the amount of surplus that we  
10 started with.

11 DIRECTOR MCRAITH: Okay. And am I correct  
12 that your characterization was that the return on  
13 surplus is below industry standard, and we've already  
14 talked, we don't know what the value of that  
15 comparison is yet, but it's lower than at least what  
16 some comparisons would suggest?

17 MR. GROSS: Yeah, we consider that return to  
18 be marginal. Probably just to be able to keep as  
19 close a pace as we can with loss trends.

20 DIRECTOR MCRAITH: Okay. I think you also  
21 showed us a slide on the net underwriting surplus; am  
22 I right?

23 MR. GROSS: I don't believe.

24 DIRECTOR MCRAITH: Net underwriting



1 leverage. I'm sorry. Forgive me.

2 MR. GROSS: Yes.

3 DIRECTOR MCRAITH: Could you define that for  
4 us?

5 MR. GROSS: Okay. It's premiums and  
6 reserves to surplus. It's taking the annual premium  
7 for the year -- and this is all on a net basis -- and  
8 the net reserves for losses and loss adjustment  
9 expenses that show up on the liability side. Taking  
10 the sum of those two, and dividing it by the amount  
11 of surplus we have. And in a period when surplus was  
12 higher, and prior to when we had to strengthen  
13 reserves, that leverage ratio was considerably lower,  
14 but never down to the level where, you know, the peer  
15 group is at.

16 DIRECTOR MCRAITH: Okay.

17 MR. WASHBURN: The reason it is used,  
18 Director, it gives you an indication of a mistake in  
19 either reserves or premium. How much that impacts --  
20 how much that -- how big an effect that can have on  
21 your surplus.

22 DIRECTOR MCRAITH: Yes. If I understand the  
23 comparison -- I want to make sure I understand the  
24 comparison, Mr. Gross, and again, setting aside

1 questions about the accuracy of the comparison, at  
2 least on this chart, it shows -- it would suggest  
3 that ISMIE's net underwriting leverage might not be  
4 what you'd like it to be in --

5 MR. GROSS: Yes, that's correct.

6 DIRECTOR MCRAITH: -- in comparison to  
7 under -- in comparison to industry standards; right?

8 MR. GROSS: Yes.

9 DIRECTOR MCRAITH: And then you showed a  
10 slide about the combined ratio, and this showed that  
11 the combined ratio for ISMIE Mutual was, I think,  
12 higher than the peer group and other P&C companies;  
13 is that right?

14 MR. GROSS: Yes.

15 DIRECTOR MCRAITH: And am I correct that's  
16 not a favorable position to be in; is that right?

17 MR. GROSS: Yes, yes, and this particular  
18 ratio of 114 was higher than what we would have  
19 targeted when we set our premium rates.

20 DIRECTOR MCRAITH: And on a five-year  
21 average, it's even higher than -- at 126.2.

22 MR. GROSS: Right.

23 DIRECTOR MCRAITH: So that would suggest  
24 even less favorable --

1 MR. GROSS: Yes.

2 DIRECTOR MCRAITH: -- five-year average.

3 Yeah. And the next slide that we looked at was the  
4 paid losses and ALAE by accident year.

5 MR. GROSS: Yes.

6 DIRECTOR MCRAITH: Could you explain to me  
7 again what this slide is telling us?

8 MR. GROSS: Okay. What we're showing  
9 here -- and taking the first column as an example.  
10 That's for the 1998 year. That's the coverage year  
11 for all losses that came in that apply to that year.  
12 This is showing each year, what percentage of the  
13 ultimate losses got paid each year one year out. And  
14 the purpose of that is to show how long it takes for  
15 the claims to get resolved for a coverage year, and  
16 during that period, we are also developing and that  
17 top line is moving up. Because at one point in time,  
18 what we -- for this '98 year, we probably had put up  
19 an amount of expected losses that was even less than  
20 what we've paid out already. So we've paid out more,  
21 and we've had to keep moving our ultimate loss  
22 projection up.

23 DIRECTOR MCRAITH: Is it -- I'm sorry. Go  
24 ahead.

1           MR. WASHBURN: I was just going to say, one  
2 of the things it shows is, how -- if you look at just  
3 your immediate past years, you do not have any  
4 certainty as to what those losses really were.

5           DIRECTOR MCRAITH: Right.

6           MR. WASHBURN: All of that's speculation,  
7 and so it takes you about four years out before  
8 you've even got 50 percent of the claims paid, which  
9 is really where you build your certainties, off paid  
10 claims.

11          DIRECTOR MCRAITH: And that's why medical  
12 malpractice is characterized as a kind of a long-tail  
13 line of business; right?

14          MR. WASHBURN: And a volatile line of  
15 business.

16          DIRECTOR MCRAITH: And volatile, right. But  
17 this is more -- this Power -- this slide is more just  
18 kind of a status report. It's not so much -- or a  
19 progress report. It's not so much a characterization  
20 of whether ISMIE is in good or bad --

21          MR. GROSS: This was just to demonstrate the  
22 long-term nature -- long-tail nature of the business.

23          DIRECTOR MCRAITH: Okay. There was a slide  
24 that's entitled Investment Yield Consideration.

1 MR. GROSS: Uh-huh.

2 DIRECTOR MCRAITH: Who prepared this slide?

3 MR. GROSS: I did.

4 DIRECTOR MCRAITH: You did. Okay. And what  
5 is -- in a sentence or two, what's the point of this  
6 slide?

7 MR. GROSS: Okay. The red line is the  
8 actual interest assumption that was provided to the  
9 actuaries in the determination of the present value  
10 factor to apply. And what we've traditionally tried  
11 to do is keep that -- we've measured it against what  
12 the overall portfolio for ISMIE is yielding year by  
13 year, and at the same time, what the five-year  
14 treasury is available at the time that the policy  
15 year starts so we can determine what we could  
16 reasonably expect to be available to invest new  
17 monies at. In the last two years, 2004 and 2005, we  
18 continued to use a 4 percent expected return, which  
19 is still in between, but what we did is we actually  
20 discounted it for the fact that because of the  
21 additional reinsurance programs that we've had to  
22 participate in, we are paying out 25 percent of our  
23 premium -- or -- yeah -- in the first year.  
24 So we're only really being able to invest 75 percent

1 of our premium compared to how much we used to be  
2 able to investment, so --

3 DIRECTOR MCRAITH: So this slide is -- or  
4 effectively says that due to the various factors,  
5 ISMIE is not getting the investment yield that it  
6 might have received at one time; is that right?

7 MR. GROSS: Right. We're having to take  
8 that into consideration because we rely on that  
9 investment income to make up the difference, you  
10 know, between the premium we get and the amount we  
11 need to ultimately pay on the losses.

12 DIRECTOR MCRAITH: But the yield is not what  
13 it -- what ISMIE used to be able to rely upon, is  
14 that --

15 MR. GROSS: Right.

16 DIRECTOR MCRAITH: -- a fair statement of  
17 the point of this slide?

18 MR. GROSS: Yes.

19 DIRECTOR MCRAITH: Skipping ahead to the  
20 Credit Off Balance by Rating Year. Can you tell me  
21 again, the risk rewards -- well, I want to -- the  
22 loss -- this talks about how you would discount a  
23 rate for an individual physician; is that right?

24 MR. GROSS: What this really is, is our way

1 of being able to build into the pool of premium the  
2 amount we need to be able to apply the appropriate  
3 discounts to the appropriate policyholders because we  
4 need to have the money in there in order to be able  
5 to fairly distribute premium.

6 DIRECTOR MCRAITH: So, again, what this says  
7 is, as I read it, that there were, say, in 2003 --  
8 and it's -- the way the graph is structured, it's a  
9 little deceptive, at least -- not deceptive  
10 deliberately, but it's a little misleading in the  
11 sense that the schedule rating is 18.9 percent, which  
12 is, in 2003, higher than it is in any other of those  
13 five years; right?

14 MR. GROSS: Yes.

15 DIRECTOR MCRAITH: And that schedule rating  
16 would be a discount for a physician or surgeon based  
17 on certain schedule factors; right?

18 MR. GROSS: Yes. It's primarily in the  
19 economically integrated group area.

20 DIRECTOR MCRAITH: What do you mean -- oh,  
21 you mean where a physician or surgeon is part of a  
22 practice group --

23 MR. GROSS: Yes.

24 DIRECTOR MCRAITH: -- is that right? And

1 that's what you mean economically integrated?

2 MR. GROSS: Yes.

3 DIRECTOR MCRAITH: They work together?

4 MR. GROSS: Yes.

5 DIRECTOR MCRAITH: Okay. Then the loss-free  
6 percentage is again a discount for a physician or  
7 surgeon who is loss free --

8 MR. GROSS: Yes.

9 DIRECTOR MCRAITH: -- is that right?

10 MR. GROSS: Yes.

11 DIRECTOR MCRAITH: The risk rewards, is that  
12 some kind of an additional discount that's given to a  
13 physician or surgeon if they participate in the risk  
14 management programs?

15 MR. GROSS: Yes. What we're trying to do is  
16 we're trying to move towards those types of credits  
17 for all physicians, and trying to encourage them to  
18 go out and participate in risk management programs  
19 and earn credits that way, and eventually, we expect  
20 that to be, along with the loss-free discount  
21 program, the predominant way to be able to get  
22 discounts.

23 DIRECTOR MCRAITH: Okay. It looks -- so am  
24 I right then that the -- as a percent, the discount



1 programs decreased in 2004 from 2003; is that right?

2 MR. GROSS: Yes.

3 DIRECTOR MCRAITH: And then in 2005, they  
4 decreased again, although there appears to be, with  
5 the risk rewards discount, kind of a bump upwards.

6 MR. GROSS: Yes.

7 DIRECTOR MCRAITH: Am I correct in --

8 MR. GROSS: Yes.

9 DIRECTOR MCRAITH: -- reading that? The  
10 percentages, there's a -- looking at 2003, 28  
11 percent. That's 28 percent of what?

12 MR. GROSS: Of the total premium that gets  
13 computed as the base premium.

14 DIRECTOR MCRAITH: Okay. But is that 28  
15 percent of the individual physician's premium  
16 considering all the territory and class and other  
17 factors?

18 MR. GROSS: Yes.

19 DIRECTOR MCRAITH: And unique to that  
20 individual physician? So that if it's a -- what I'm  
21 asking, and I'm not doing it very well. You'll have  
22 to forgive me, but I'm trying to get a sense. Is  
23 that 20 percent -- 28 percent of what Dr. Washburn  
24 pays based on his history and his life, or is it 28

1 percent of a standard?

2 MR. GROSS: What it is, is -- and it's an  
3 inventory in time during the rating process where we  
4 take the total amount of premium that's manually  
5 computed versus the total amount that gets ultimately  
6 charged to the policyholders after underwriting has  
7 applied all of their criteria for schedule rating or  
8 identifying loss-free discounts and risk management  
9 discounts, and that difference is the -- it's the  
10 percentage of that difference that we have to build  
11 in so that when we go into this next rating cycle, we  
12 have enough in the manual rate still to be able to  
13 provide a similar amount of credit to the physicians  
14 based on the underwriting criteria. And underwriting  
15 is very aware of the amount of that money, you know,  
16 when they go to do their computations.

17 DIRECTOR MCRAITH: Speaking of underwriting,  
18 that's a division of ISMS; am I right?

19 MR. GROSS: MIS, yes.

20 DIRECTOR MCRAITH: MIS. Okay. Is that --  
21 how many employees does ISMIS have?

22 MR. GROSS: Couple hundred?

23 MR. ALLPHIN: Claims is about 80, and I'm  
24 about 30, so that's close to --

1 DIRECTOR MCRAITH: Over a hundred?

2 MR. GROSS: I think between claims --

3 MR. ALLPHIN: ISMIS, between claims,  
4 underwriting, risk management, be about 150, 175,  
5 something like that.

6 DIRECTOR MCRAITH: Okay. And that's a  
7 separate legal entity than ISMIE Mutual, of course;  
8 right?

9 MR. WASHBURN: That's correct.

10 DIRECTOR MCRAITH: Is it funded by the  
11 policyholders of ISMIE Mutual?

12 MR. WASHBURN: It has a contract with ISMIE  
13 Mutual to do underwriting work. It was a -- when  
14 ISMIE was first formed --

15 DIRECTOR MCRAITH: No, hold on. I'm sorry,  
16 Mr. Washburn, to interrupt. I'm just trying to get  
17 a -- I understand there's a contract. So does ISMIE  
18 Mutual pay ISMIS for the services that ISMIS provides  
19 ISMIE Mutual?

20 MR. WASHBURN: It does. It does.

21 MR. MORSE: If I may, Director, Saul Morse,  
22 counsel. There is a contract on file with the  
23 Department, as required, under which ISMIS is a  
24 management company which manages certain of the

1 business affairs of ISMIE under contract. It gets  
2 compensated by ISMIE for its costs. There is no  
3 profit involved to ISMIS. Although it is  
4 incorporated as a for-profit company, wholly owned by  
5 ISMIE Mutual Insurance, it generates zero profit.  
6 Its only business, its only customer is ISMIE Mutual,  
7 and its direct costs are reimbursed by ISMIE, and  
8 those costs, of course, come from the premium dollars  
9 which are paid by the policyholders.

10 DIRECTOR MCRAITH: So all the salaries of  
11 the ISMIS employees are paid by ISMIE Mutual pursuant  
12 to the contract?

13 MR. MORSE: Ultimately, yes, the payment to  
14 them comes through ISMIE Mutual's payments to ISMIS  
15 for its services.

16 DIRECTOR MCRAITH: Uh-huh. We talked a  
17 little bit -- or I'm sorry. I think, Mr. Gross, you  
18 talked a little bit about the contingency margin, and  
19 looking at that slide, I see from 2000 to 2005 the  
20 contingency margin, which some carriers also call the  
21 profit load, is -- increases from 5 points to 9  
22 points. Am I reading that correctly?

23 MR. GROSS: Yes.

24 DIRECTOR MCRAITH: And did I understand you

1 to say that the reason -- the principal reason for  
2 that increase is not an increase in contingencies,  
3 it's an increase in reinsurance costs; is that right?

4 MR. GROSS: Yes.

5 DIRECTOR MCRAITH: So ISMIE purchases its  
6 reinsurance with this profit load.

7 MR. GROSS: With this contingency margin.

8 DIRECTOR MCRAITH: Contingency factor,  
9 right. The reinsurance is supposed to -- what's the  
10 purpose of the reinsurance?

11 MR. GROSS: It's to provide protection for  
12 changes in frequency and severity that are, you know,  
13 potentially out of the ordinary.

14 DIRECTOR MCRAITH: I'm sorry. Provides  
15 protection from increased frequency and severity  
16 that's potentially out of the ordinary, is that what  
17 you said?

18 MR. GROSS: Yeah.

19 DIRECTOR MCRAITH: Okay. And was that a  
20 philosophical shift by ISMIE to increase the amount  
21 of reinsurance it was purchasing or -- I mean, that's  
22 a big change. 4 percent increase to go in five years  
23 is a significant change, and I guess I have a  
24 question of what was driving that because -- and

1 excuse me, but isn't the contingency factor supposed  
2 to account for the potential increased -- the  
3 potentially unexpected contingency? I mean, isn't  
4 that what it's about?

5 MR. GROSS: The original increase -- well,  
6 we went from 5 percent in 2000 to 6 percent in 2001.  
7 Then we jumped up to 9 percent, but that was, as you  
8 can see, primarily to recognize substantial  
9 development that had been occurring in prior years,  
10 and the fact that we were feeling less comfortable  
11 about the assumptions, that as we go forward, we felt  
12 we needed to build some additional margin in there to  
13 cover what could happen going forward. And in 2003  
14 is when we realized that we needed to go out and do  
15 something more in terms of reinsurance to be able to  
16 hedge further that margin, and we, as you can see,  
17 had to spend a substantial amount of that incremental  
18 contingency margin for that purpose.

19 DIRECTOR MCRAITH: Because -- and you'll  
20 forgive me, I am not -- I have not lived with the  
21 ISMIE world as long as you guys have, obviously. But  
22 isn't it -- doesn't reinsurance ultimately serve the  
23 same purpose that the contingency factor is supposed  
24 to serve?

1           MR. GROSS: To some degree it does.

2           DIRECTOR MCRAITH: And in this case, the  
3 increase of 4 percent in the profit load or the  
4 contingency factor was to reflect the increased costs  
5 of reinsurance?

6           MR. GROSS: Well, reinsurance also helps us  
7 try to bring our leverage for the company in line,  
8 too, because we, as you know, at our level of  
9 surplus, we cannot accommodate a substantial amount  
10 of premium or a substantial amount of reserves, and  
11 reinsurance will help us through -- ceding of  
12 premiums and ceding reserves helps us try to keep  
13 that more in line with our surplus.

14          DIRECTOR MCRAITH: What's the attachment  
15 point for the ISMIE reinsurance?

16          MR. GROSS: It's -- currently, we've got  
17 several programs in place. The most recent that we  
18 added was a 500/excess of 500 program. So that would  
19 mean that going forward, 500,000 is the attachment  
20 point for reinsurance. Whereas, in the past --

21          DIRECTOR MCRAITH: Is that for every claim,  
22 500,000 or above?

23          MR. GROSS: It is now. Per incident.

24          DIRECTOR MCRAITH: Per incident.

1 MR. GROSS: Per loss.

2 DIRECTOR MCRAITH: Does that include  
3 expenses?

4 MR. GROSS: Yes.

5 DIRECTOR MCRAITH: So anything above  
6 \$500,000, ISMIE is not -- it will be paid for by  
7 reinsurance; is that right?

8 MR. GROSS: Yeah, the indemnity would  
9 trigger the 500,000, but the expenses are prorated.

10 DIRECTOR MCRAITH: Sure. When was the  
11 reinsurance with the \$500,000 attachment point  
12 purchased?

13 MR. GROSS: In October of 2003.

14 DIRECTOR MCRAITH: Okay. So since October  
15 of 2003, any loss in excess of \$500,000 has been  
16 indemnified by reinsurance.

17 MR. GROSS: For losses that apply after the  
18 reinsurance went into place.

19 DIRECTOR MCRAITH: Right. Right. So, for  
20 example, the reinsurance that you buy in 2003 doesn't  
21 protect you from losses that -- for events that  
22 occurred in 2002 --

23 MR. GROSS: Right.

24 DIRECTOR MCRAITH: -- am I right? But going



1 forward then, as I look at this, 2003, 2004, and  
2 2005, that --

3 MR. WASHBURN: It's an October purchase. So  
4 2005 is not done yet.

5 DIRECTOR MCRAITH: Right.

6 MR. WASHBURN: We are currently looking at  
7 it.

8 DIRECTOR MCRAITH: But any loss based on an  
9 event in 2004, for example, from October 1, 2004 to  
10 October 1, 2005, that's in excess of \$500,000 will be  
11 paid by reinsurance. Or will ISMIE be indemnified by  
12 reinsurance, or will the losses be paid by --  
13 directly by reinsurance?

14 MR. GROSS: No, it will be indemnified.

15 DIRECTOR MCRAITH: Indemnified, okay.

16 MR. GROSS: We always pay the losses, first.

17 DIRECTOR MCRAITH: Yeah.

18 MR. WASHBURN: As was seen on the slide,  
19 Director, in 2002 there was a great deal of money put  
20 in the reserves for prior years' developments

21 DIRECTOR MCRAITH: Right. Right.

22 MR. WASHBURN: So there was a larger  
23 purchase of reinsurance because there was more  
24 uncertainty in terms of whether they really had a

1 good handle on what the future was going to be or  
2 not, and it led us to a larger buy of reinsurance  
3 from that point forward.

4 DIRECTOR MCRAITH: What are the exceptions  
5 or -- let me ask the question differently. Is there  
6 an exception to your reinsurance attachment? I mean,  
7 are there certain events that are not -- are certain  
8 losses not covered by reinsurance agreements?

9 MR. WASHBURN: Well, the underlying losses  
10 under \$500,000, of course, are ours.

11 DIRECTOR MCRAITH: Right.

12 MR. WASHBURN: We buy clash cover as well,  
13 which is we have two policyholders in --

14 THE REPORTER: I'm sorry, I can't hear you.

15 MR. WASHBURN: Clash cover. I'm sorry. we  
16 have a clash cover over a million dollars for two  
17 policyholders where it happens to occur in the same  
18 event, and then we also buy cover for our  
19 policyholders who wish over \$2 million, and that's  
20 actually a pass-through. The reinsurers determine  
21 the entire rate. We don't keep any of that money.

22 DIRECTOR MCRAITH: Okay.

23 MR. WASHBURN: I think that's the --

24 MR. GROSS: It's anything over a million

1 dollars.

2 MR. WASHBURN: Anything over a million  
3 dollars. I'm sorry. Anything over a million. We  
4 keep the first million on that.

5 DIRECTOR MCRAITH: ISMIE keeps the first  
6 million on any loss that's over a million dollars?

7 MR. WASHBURN: Well, and then we've also got  
8 a 500/excess of 500 cover for that piece of it as  
9 well.

10 DIRECTOR MCRAITH: Why don't you -- if you  
11 want to stand up and just answer.

12 MR. SKINNER: My name is Jim Skinner. I  
13 work for ISMIE, and I'm basically in charge of the  
14 reinsurance.

15 DIRECTOR MCRAITH: Okay. I'm sorry,  
16 Mr. Skinner, not that I would ever doubt your  
17 credibility, but did you -- were you sworn in?

18 MR. SKINNER: No, but I will.

19 DIRECTOR MCRAITH: Please.

20 (Mr. Skinner was duly sworn.)

21 DIRECTOR MCRAITH: Thanks. Go ahead.

22 MR. SKINNER: Our reinsurance program is  
23 structured on a lawsuit basis, and then we have a  
24 treaty that covers \$2 million policies because we

1 issue -- I think this year it's going to be about  
2 2400 \$2 million per claim policies. One treaty  
3 covers the second million on a per claim basis, and  
4 that gets ceded off to reinsurers, hundred percent of  
5 that loss, and a hundred percent of what we charge  
6 the doctor for the second million dollars in  
7 coverage. That leaves a million dollar limit that is  
8 covered in a clash treaty where it's based on a  
9 lawsuit. So if we have -- we have a number of cases  
10 where there's more than one doctor that is sued in  
11 any one lawsuit.

12 DIRECTOR MCRAITH: Sure.

13 MR. SKINNER: So what we do is we run a  
14 clash cover that is four million/excess of one  
15 million per lawsuit at a million dollars of loss per  
16 doctor. So what that does is give us a million  
17 dollars retention on any lawsuit.

18 And then we have a 500/excess of 500 per  
19 lawsuit layer that sits right underneath that. So  
20 our retention is basically \$500,000/excess of 500 per  
21 lawsuit. Now, that can get divvied up between three  
22 or -- if I have three doctors that are -- that you  
23 pay on a million dollars each, ISMIE will retain  
24 \$500,000 of that loss. The rest will be ceded off to

1 reinsurers.

2           DIRECTOR MCRAITH: All right. Great. I  
3 think I understand. Has ISMIE ever had any problems  
4 with reinsurance collections?

5           MR. SKINNER: We have had some.

6           DIRECTOR MCRAITH: Any more than would be  
7 typical or expected?

8           MR. SKINNER: The problem you run into is,  
9 because this is such a long-tail business, you may be  
10 ten years out when you're trying to collect against a  
11 reinsurer that you wrote -- that wrote your policy --  
12 who reinsured you back ten years earlier. Sometimes  
13 they do have problems. We --

14          DIRECTOR MCRAITH: Mr. Greenberg might be  
15 able to talk about that.

16          MR. SKINNER: We -- on non-admitted  
17 carriers, we require letters of credit, and those are  
18 posted for security. Admitted carriers in Illinois,  
19 we don't require letters of credit. We watch their  
20 A.M. Best rating, we watch their financial security  
21 quite closely, along with our brokers. We get  
22 regular reports from brokers on reinsurers.

23          DIRECTOR MCRAITH: At one time did ISMIE  
24 have contracts with reinsurers that were not well

1 regarded?

2 MR. SKINNER: At one time we had contracts  
3 with reinsurers that were not rated by A.M. Best  
4 simply because they were European -- mostly European  
5 carriers at the time.

6 DIRECTOR MCRAITH: So does that mean they  
7 were not admitted?

8 MR. SKINNER: They were not admitted, yes.  
9 Yes, and they were posting LOCs.

10 DIRECTOR MCRAITH: Okay.

11 MR. SKINNER: And back in the -- before we  
12 got our A.M. Best rating, we were an A.M. Best rated  
13 NA-6, which meant that we were reinsured with  
14 reinsurers that were not A.M. Best rated. Reason  
15 they weren't A.M. Best rated is A.M. Best wasn't  
16 rating European reinsurers.

17 DIRECTOR MCRAITH: Okay. Am I correct that  
18 a \$500,000 attachment point is very reasonable, if  
19 not fairly low, for a malpractice -- medical  
20 malpractice?

21 MR. SKINNER: It's a working layer. What we  
22 would call in the industry a working layer.

23 DIRECTOR MCRAITH: What does that mean, Mr.  
24 Skinner?

1           MR. SKINNER: It means it's going to get hit  
2 quite a bit.

3           DIRECTOR MCRAITH: Right.

4           MR. SKINNER: You're going to have losses  
5 ceded to it.

6           DIRECTOR MCRAITH: Do you have a sense of  
7 whether that's low for the industry?

8           MR. SKINNER: I couldn't tell you what other  
9 companies do, and I think it goes upon what their  
10 need is. There are companies that don't -- probably  
11 don't have as much clash exposure that we do, and  
12 they don't get as many doctors sued in one lawsuit.  
13 They may go to a different type of reinsurance  
14 structure. We do quite a bit of modeling on ours to  
15 see how it reacts if you have increased frequency,  
16 increased severity. We kind of do a lot of modeling  
17 on it, and, say, okay, how does this layer react if  
18 this happens or if this happens. So we kind of try  
19 and design it to us. I could not tell you what other  
20 companies do. Just as a guess, I've heard of  
21 companies going down farther than that to like 250.  
22 We felt that the 500 level was good for us.

23           DIRECTOR MCRAITH: Okay. Now, the 500  
24 level, again, that was purchased for the first time

1 in 2003?

2 MR. SKINNER: Yes, and it started October 1,  
3 2003.

4 DIRECTOR MCRAITH: Now, just to summarize to  
5 make sure that I understand this correctly, there's a  
6 \$500,000 -- ISMIE would suffer at most a \$500,000  
7 loss on an individual claim. That's indemnity and  
8 expense; right?

9 MR. SKINNER: It's indemnity pro rata  
10 expense. So we would have \$500,000 indemnity, and  
11 then our share of the expenses added onto that  
12 \$500,000 we would keep.

13 DIRECTOR MCRAITH: Okay.

14 MR. SKINNER: The treaties are indemnity  
15 with losses pro rata is what they call it in the  
16 industry, and that just means that if you've got all  
17 your expenses here, in relation to whatever you had  
18 to pay to indemnity, you take that much of the  
19 expense.

20 DIRECTOR MCRAITH: Understood. Okay. So if  
21 we exclude expenses, though, from an indemnity  
22 perspective, ISMIE, on an individual lawsuit, it's  
23 maximum exposure is \$500,000?

24 MR. SKINNER: Correct.



1           DIRECTOR MCRAITH: Now, if there's more than  
2 one ISMIE-insured doctor in a lawsuit, the maximum  
3 exposure is a million dollars?

4           MR. SKINNER: No, that still is \$500,000.

5           DIRECTOR MCRAITH: It's still 500 even if  
6 it's for the whole group of defendants?

7           MR. SKINNER: Yes, because that is an event  
8 cover.

9           DIRECTOR MCRAITH: I see.

10          MR. SKINNER: See, what would happen is that  
11 at the --

12          DIRECTOR MCRAITH: I think you've answered  
13 my question. Thank you. It's about five to 11:00.  
14 We've been going almost an hour and a half or a  
15 little more than that. Why don't we take a  
16 ten-minute break, and we'll reconvene at five after  
17 11:00. Thank you.

18                   (Short break.)

19          DIRECTOR MCRAITH: All right. If we could  
20 get started again. We were finishing up our  
21 discussion on the reinsurance contracts before we  
22 took a break, and could we put the slide up there  
23 again? Well, let me ask this: Does that 9 percent  
24 cover the total -- I think it was 9 -- it was

1 actually like 7.4 percent, as I recall. Does that  
2 cover the total cost of the reinsurance contracts for  
3 ISMIE?

4 MR. GROSS: 7.6 of that.

5 DIRECTOR MCRAITH: 7.6.

6 MR. GROSS: What it does, it covers what we  
7 think the cost will be based on expected losses for  
8 the year.

9 MR. WASHBURN: The 5 -- actual 5 is a swing  
10 rated program, you understand? So if losses go up,  
11 we pay more.

12 DIRECTOR MCRAITH: Sure. But that --

13 MR. GROSS: It's not the total amount of  
14 premium that we're going to pay. It's the --

15 DIRECTOR MCRAITH: Well, then, what is it?  
16 If it's not total premium you're going to pay, what  
17 is it?

18 MR. GROSS: It's the reinsurer's margin.  
19 You know, the amount that they expect that they're  
20 going to be able to make on that program.

21 DIRECTOR MCRAITH: Okay. Are there any  
22 other costs of reinsurance that are reflected in the  
23 premiums or the rates?

24 MR. GROSS: No, that's all covered in

1 this -- it's all coming out of the contingency  
2 margin.

3 DIRECTOR MCRAITH: It's all coming out of  
4 the profit load or the contingency factor.

5 MR. GROSS: Yes, and all that's left is 1.4  
6 over and above that.

7 DIRECTOR MCRAITH: Okay. But where --

8 MR. WASHBURN: But the actual funds that the  
9 reinsurers charge us, they -- we send them a  
10 proportional amount of our premium that is larger  
11 than that part of the premium --

12 MR. GROSS: Yes.

13 MR. WASHBURN: -- for what they anticipate  
14 the losses will be. In other words, there is a  
15 charge for that, and then in that charge -- in the  
16 charge that we send them is a margin for their costs  
17 and their -- and their -- their actual margin. What  
18 we reflect -- I think what Bud reflects, and tell me  
19 if I'm not right, Bud -- in the contingency margin  
20 is, aside from the loss costs, what we think the  
21 reinsurers are collecting; is that a fair statement?

22 MR. GROSS: Yes.

23 MR. WASHBURN: So the loss costs -- the  
24 actual cost of reinsurance is larger than 7.6 percent

1 of our premium.

2 DIRECTOR MCRAITH: Okay.

3 MR. GROSS: Basically --

4 DIRECTOR MCRAITH: What is it? I mean, if  
5 it's not 7.6, then what is it?

6 MR. WASHBURN: The difference between net --

7 DIRECTOR MCRAITH: Mr. Skinner -- I'm sorry.  
8 Did you want to add something?

9 MR. SKINNER: The premium that we see to  
10 reinsurers on the four million/excess of one million  
11 is 15.1 percent of our premium. What that represents  
12 is the difference between the losses that we expect  
13 to be paid back to us by reinsurers and that 15.1  
14 percent. So when the reinsurers price a treaty,  
15 they'll say, okay, we expect the losses to be ceded  
16 to us to be a certain amount. Then they'll add a  
17 margin on top of that in case they're wrong. And  
18 that's what is ceded out. What comes up -- what  
19 is -- what Bud's represented there as the reinsurance  
20 cost is basically that margin. On the million/excess  
21 of a million treaty, that is all -- that's not  
22 included here, and that's ceded out. A hundred  
23 percent of the losses --

24 DIRECTOR MCRAITH: Right. Understand.

1    Okay.

2                   MR. WASHBURN:   Why don't we do this:   Why  
3    don't we give you a page that shows the actual costs  
4    over the last several years of the reinsurance.

5                   DIRECTOR MCRAITH:   That would be great if  
6    you want to submit that.   Yeah.   Mr. Skinner, do you  
7    work for ISMIS?

8                   MR. SKINNER:   Yes.

9                   DIRECTOR MCRAITH:   Okay.   One final -- well,  
10   two final questions for the reinsurance.   Do the  
11   reinsurance contracts cover economic and noneconomic  
12   damages?

13                  MR. SKINNER:   Yes, they cover all damages  
14   that we have to pay.

15                  DIRECTOR MCRAITH:   Okay.   And do the  
16   reinsurance contracts actually transfer risk, or is  
17   it only a financing mechanism?

18                  MR. SKINNER:   It's a transfer of risk.

19                  DIRECTOR MCRAITH:   Okay.

20                  MR. SKINNER:   They would tell you too much.

21                  DIRECTOR MCRAITH:   Looking at the slide, and  
22   I apologize if I'm jumping back and forth a little  
23   bit, but the slide titled Return on Surplus,  
24   Mr. Gross.   You commented that the return on surplus

1 trails the industry. I mean, without revisiting the  
2 value of the comparison, I'd like to get a sense from  
3 you or get an explanation from you as to why -- why  
4 is there a return on surplus question for ISMIE?

5 MR. GROSS: A question. You mean --

6 DIRECTOR MCRAITH: You're saying that it  
7 trails industry. Why do you think it trails  
8 industry?

9 MR. GROSS: Because we don't build a profit  
10 factor into our premium rates. Whereas, a company  
11 that -- you know, certainly in the U.S. P&C industry,  
12 probably half of those companies are -- probably more  
13 than half are stock companies. You know, they may  
14 have an expectation of a return that they have to  
15 have in their surplus. The peer group of companies,  
16 some of them may be stock companies. You know, they  
17 may have an expectation of a higher return. What  
18 we've always tried to do is make that return only  
19 what we felt we needed in order to keep surplus  
20 moving on the track necessary to cover our exposure.

21 DIRECTOR MCRAITH: Is the return on surplus  
22 a reflection of rate inadequacy?

23 MR. GROSS: If we can accomplish the 4  
24 percent return, we're feeling that we are doing the

1 best service to our policyholders in terms of being  
2 able to keep surplus at a level necessary to keep  
3 going as we are. But it's a small margin, and as you  
4 can see, you know, without any real contingency  
5 margin built in there, it's very difficult to assure  
6 that we're going to accomplish that.

7 DIRECTOR MCRAITH: Is it -- is the return --  
8 is ISMIE's return on surplus a reflection of  
9 either -- inadequate investment yield?

10 MR. GROSS: No, because we all -- we have a  
11 commitment -- well, not a commitment. We have an  
12 investment committee that reviews our guidelines and  
13 objectives on an annual basis, and we do determine  
14 what we feel is the amount of investment income that  
15 we need, and we have targets.

16 DIRECTOR MCRAITH: But is the return -- does  
17 the return on surplus trail the industry standard  
18 because ISMIE has different investment standards, and  
19 perhaps a lower investment yield than the -- those  
20 companies that might be in this comparison?

21 MR. GROSS: The return would not because if  
22 we targeted a higher return, we would -- well, we  
23 wouldn't -- we target the return that we feel that we  
24 can make.

1           DIRECTOR MCRAITH: Uh-huh. And --

2           MR. GROSS: We have a very conservative  
3 portfolio, high quality. We try to minimize the  
4 amount of risk we have in that portfolio.

5           DIRECTOR MCRAITH: Right. Right. And we'll  
6 talk at some length about that later on. I'm just  
7 trying to understand why the return on surplus  
8 trails -- trails industry, to quote, I think, what  
9 you said, and just want to talk with you about a  
10 couple of these factors. For example, do ISMIE's  
11 administrative expenses impact the return on surplus?

12          MR. GROSS: They have not affected it  
13 unfavorably because we've priced adequately for it in  
14 our premium rates.

15          DIRECTOR MCRAITH: And how about the  
16 underwriting process itself, has that impacted return  
17 on surplus?

18          MR. GROSS: The process of assessing risks  
19 and --

20          DIRECTOR MCRAITH: Uh-huh.

21          MR. GROSS: I think -- I think it's  
22 favorably impacted it.

23          DIRECTOR MCRAITH: I believe -- I'm sorry, I  
24 don't remember right now who made the statement that



1 the group rating has gone down over time because of  
2 the risk rewards programs; is that right? Did I hear  
3 that correctly?

4 MR. WASHBURN: We talked about the fact that  
5 this year, with the risk rewards, we are not looking  
6 at as much group credits, yes. I think Mr. Gross  
7 said that.

8 DIRECTOR MCRAITH: Are the group credits  
9 different from the -- is it a 21 percent increase  
10 that corporations and partnerships receive this year  
11 in their rates?

12 MR. GROSS: That would be a separate factor.  
13 The amount of corporate charge having increased would  
14 be part of the rating -- the manual rating process as  
15 it applies to corporations.

16 (Cell phone interruption.)

17 DIRECTOR MCRAITH: This is not a wedding I  
18 don't think, is it? I've heard that song before.  
19 Explain to me, when you say group rating then, what  
20 are you referring to? What is the -- when you say  
21 group rating went down over time, what do you mean?  
22 Who is the group? What is the group?

23 MR. WASHBURN: The schedule credits for  
24 clinics or associations of doctors that have

1 economically integrated together, groups of doctors.

2 DIRECTOR MCRAITH: Okay. And that's no  
3 different from the corporations or the partnerships  
4 that are insured by ISMIE; right?

5 MR. WASHBURN: But there's a separate  
6 corporate policy for a corporation.

7 DIRECTOR MCRAITH: Separate from a group?

8 MR. ALLPHIN: There is a -- there's a  
9 separate corporate policy. We write a separate  
10 corporate policy for the entity, separate and  
11 distinct from the doctors. We will write individual  
12 physicians on an individual policy. We will write a  
13 corporation on an individual policy, and we'll put  
14 the two together in one policy. In other words,  
15 we'll put the entity and the doctors together under  
16 one policy. Okay. When -- so the entity rate -- the  
17 charge that we make for entities is 25 percent of the  
18 underlying physician premiums; that is, the physician  
19 members of that group, capped at a maximum of the  
20 average of the five highest doctors in that group.  
21 With respect to -- does that answer your question  
22 before I go on?

23 DIRECTOR MCRAITH: It does.

24 MR. ALLPHIN: Okay.

1           DIRECTOR MCRAITH: Yeah. Thank you. Am I  
2 correct, though, that the premium for -- premium rate  
3 for corporations and partnerships this year went up  
4 in excess of 20 percent? Am I right about that?

5           MR. ALLPHIN: Yes. Yes, Director, the rate  
6 went up from 21 percent to 25 percent of the  
7 underlying physician premiums, yes.

8           DIRECTOR MCRAITH: Okay. Thank you,  
9 Mr. Allphin. Again, just trying to clean up some  
10 open questions. Mr. Morse, if I could put you on the  
11 spot again. You said that ISMIS, I-S-M-I-S, is a --  
12 legally, a for-profit company, but it is a non --  
13 it's nonprofit operationally; is that right?

14          MR. MORSE: It does not generate any profit.  
15 Its contract with ISMIE Mutual is based solely on a  
16 reimbursement of its direct costs.

17          DIRECTOR MCRAITH: Okay. How do you define  
18 profit when you say that?

19          MR. MORSE: I would define profit as it not  
20 billing its customer one penny beyond its direct  
21 out-of-pocket expenses for providing service.

22          DIRECTOR MCRAITH: And direct costs or  
23 direct expenses then are the -- would include labor,  
24 rent, benefits, everything for the 150, 175 people?

1 MR. MORSE: Right. Right.

2 DIRECTOR MCRAITH: Okay. Is there a cap on  
3 what ISMIS can charge ISMIE by contract?

4 MR. MORSE: Not at the current time under  
5 the current contract.

6 DIRECTOR MCRAITH: How are those direct  
7 costs determined then? Or who -- let me -- I'm  
8 sorry. Let me back up. Who has the authority to  
9 determine what the direct costs will be?

10 MR. MORSE: ISMIS has a board of six  
11 physicians elected by the shareholder, all of whom  
12 are policyholders of ISMIE Mutual. As with any board  
13 of any corporation, they oversee the operations. As  
14 a wholly owned subsidiary, they do listen intently to  
15 the direction of the board of ISMIE Mutual, all  
16 physician policyholders, if they were to say we would  
17 like this service provided, we'd like you to expand  
18 this service, or we'd like you to contract this  
19 service. So there is that oversight, and there is a  
20 shared, if you will, staff. There has been for 25  
21 years -- 26 years now between the two that are  
22 attentive to both boards.

23 DIRECTOR MCRAITH: Does ISMIS have an audit  
24 committee? Does its board of directors have an audit

1 committee or any kind of a compliance committee?

2 MR. GROSS: It has a finance committee.

3 DIRECTOR MCRAITH: A finance committee.

4 MR. MORSE: Finance committee. It is  
5 audited by independent auditors. It does not have a  
6 separate audit committee.

7 DIRECTOR MCRAITH: And, Dr. Clementi, am I  
8 right that you are the president of the ISMI --  
9 chairman of the ISMIS board?

10 DR. CLEMENTI: Yes.

11 DIRECTOR MCRAITH: Were you ever on the  
12 board for ISMIE?

13 DR. CLEMENTI: For a short period I was on  
14 the board of ISMIE, but not concurrently. At the  
15 time I was on the ISMIE board, I was off of Services  
16 board.

17 DIRECTOR MCRAITH: Okay.

18 DR. CLEMENTI: And that occurred on two  
19 occasions.

20 DIRECTOR MCRAITH: Okay. Briefly, there was  
21 the discussion about the territories, and we'll  
22 discuss this in greater length later, but I guess  
23 just a simple question that I have is, you know, I  
24 understand that the territory designation has evolved

1 to be fair and accurate. I think that was the  
2 statement that was made.

3 DR. CLEMENTI: Yes.

4 DIRECTOR MCRAITH: How is it that Kane  
5 County and DuPage County, which I think are similar  
6 demographically --

7 DR. CLEMENTI: Almost.

8 DIRECTOR MCRAITH: -- in different  
9 territories?

10 DR. CLEMENTI: Well, they're different  
11 because what has happened is, because of those  
12 borders, there are different doctors -- there are  
13 some doctors who practice in both, but for the most  
14 part, there are different hospitals, and each loss is  
15 identified within that particular county. So we get  
16 information from our actuaries as to what the losses  
17 are within that particular county. It looks similar.  
18 Just like you could say Kane and DuPage are sitting  
19 right next to each other, but Kane and DuPage are  
20 different, and Kane and Will and all the other  
21 counties that they may border on -- I mean, each of  
22 the counties that they border on have differences in  
23 what their losses are, and we try to identify doctors  
24 who practice primarily within those particular

1 borders, and what their losses are. We do the best  
2 we can. Obviously, there are some people that  
3 practice on both sides, and they may have a loss on  
4 one side and so forth.

5 DIRECTOR MCRAITH: I'm sorry to interrupt,  
6 but -- so the -- if a county is in a territory  
7 different from another county, it is because there is  
8 a loss experience that's different from the other  
9 county.

10 DR. CLEMENTI: Yes.

11 DIRECTOR MCRAITH: So you're saying that  
12 Kane County, for example, has a different loss  
13 experience than DuPage County.

14 DR. CLEMENTI: Yes.

15 DIRECTOR MCRAITH: I wanted to ask one  
16 question, and I'll tie this into other questions  
17 later, but the -- you talked about obstetricians.

18 DR. CLEMENTI: Yes.

19 DIRECTOR MCRAITH: And I think we've all  
20 heard the discussion about how obstetricians can be  
21 kind of hard to come by these days.

22 DR. CLEMENTI: Yes.

23 DIRECTOR MCRAITH: And I, in fact,  
24 understand that that is not uncommon, nationally

1 there is a problem with that. Would you agree with  
2 that or --

3 DR. CLEMENTI: Well, as far as the  
4 distribution, the American Medical Association talks  
5 about distribution of physicians. For the most part,  
6 there is more commonly a concentration toward the  
7 larger cities, but in general, there are certain  
8 areas that are underserved in certain specialties.

9 DIRECTOR MCRAITH: Throughout the country.

10 DR. CLEMENTI: Throughout the country.

11 DIRECTOR MCRAITH: Yeah. And would you  
12 say -- I know that ISMIE is not a healthcare insurer,  
13 but do you know what the relative compensation to an  
14 obstetrician is between today and, say, 15 years ago?

15 DR. CLEMENTI: I would have no idea. I mean  
16 that's data possibly the American Medical Association  
17 could supply you with, or we could get it for you if  
18 you'd like. In other words, what the average  
19 obstetrician in the United States --

20 DIRECTOR MCRAITH: What an obstetrician has  
21 been paid historically per -- on a per-birth basis.  
22 I'd be interested in -- if you can get me some  
23 information on that, I'd be -- it's not directly  
24 relevant to our inquiry, but it's my understanding



1 that obstetricians were paid about \$3,000 in 1990,  
2 and they're now paid about \$1900 per birth for  
3 deliveries.

4 DR. CLEMENTI: That's possible. I don't  
5 have that data, but I will try to find that for you.

6 DIRECTOR MCRAITH: That would be great.  
7 Thank you.

8 DR. CLEMENTI: Sure.

9 DIRECTOR MCRAITH: Mr. Washburn, I think you  
10 made the statement that in the last soft market  
11 competitors -- competitors took the low-risk  
12 specialties from ISMIE, or attempted to. Did I  
13 understand that correctly?

14 MR. WASHBURN: Yes.

15 DIRECTOR MCRAITH: When was the last soft  
16 market?

17 MR. WASHBURN: The last soft market in this  
18 business was in '99 and 2000, 2001.

19 DIRECTOR MCRAITH: And a soft market, am I  
20 correct, is a market where there is sufficient  
21 capital in the marketplace, there's competition --

22 MR. WASHBURN: Prices decline.

23 DIRECTOR MCRAITH: -- prices decline,  
24 prospective insureds have different options.

1 MR. WASHBURN: That's correct.

2 DIRECTOR MCRAITH: Right.

3 MR. WASHBURN: They have increased options.

4 DIRECTOR MCRAITH: Have increased options,  
5 yes. Thanks. What impact -- did ISMIE lose insureds  
6 during the last soft market in terms of pure numbers  
7 of insureds?

8 MR. WASHBURN: Yes.

9 DIRECTOR MCRAITH: It did. Do you know by  
10 how many?

11 DR. CLEMENTI: About 2,000.

12 MR. WASHBURN: We have the numbers of  
13 insureds by year that we'll get to you. I don't have  
14 them at my fingertips.

15 DIRECTOR MCRAITH: Okay. And was the  
16 loss -- do you know, Dr. Clementi, was that loss of  
17 insureds due to just attrition in the marketplace, or  
18 is it because the insureds went to another insurer?

19 DR. CLEMENTI: There were a large number of  
20 insurance companies that came in, and tried to  
21 identify some group that they could lowball, they  
22 could underrate, and as a result, those particular  
23 specialties were given a better rate than we had  
24 calculated. We had calculated on the basis of what

1 our losses -- what we knew our losses were. So in  
2 that process, they were trying to develop a book of  
3 business, you know, two, 300 physicians to be able to  
4 write within a particular area so that they could  
5 spread their risk out and so forth, and in the  
6 process, by giving a lower rate, they were able to do  
7 that. And I'm guessing the number, but I would say  
8 close to 2,000 insureds. We went from maybe 9,000  
9 down to about seven, and then since that time -- and  
10 then, of course, with the hard market developing, we  
11 went all the way up to 13,000.

12 DIRECTOR MCRAITH: What impact did the soft  
13 market have on your rates? When I say your rates, I  
14 mean the ISMIE rates.

15 DR. CLEMENTI: The whole process of our rate  
16 setting was what are the losses. I mean, if we have  
17 most the general surgeons practicing in the State of  
18 Illinois with us, we know what the losses for the  
19 general surgeons are in Illinois, and we know what  
20 their rates should be. When somebody comes up and  
21 gives a lower rate than us, we're sort of standing  
22 there with this higher rate, and we can't really  
23 lower it because if we do, then the people that are  
24 there are not -- they're not paying their own load.

1 So we ended up where we had, in certain specialties  
2 in certain areas, higher rates than other people did.

3 DIRECTOR MCRAITH: So ISMIE lost insureds  
4 because it did not lower rates during the last soft  
5 market.

6 DR. CLEMENTI: We did not -- we did not  
7 lower the rates because we -- they were not  
8 appropriate to lower. Yes, we did not.

9 DIRECTOR MCRAITH: Right. Right. What  
10 impact did that have on ISMIE's surplus position?

11 DR. CLEMENTI: I don't know.

12 DIRECTOR MCRAITH: If any.

13 MR. GROSS: Nothing initially because we  
14 were pricing, you know, what we felt was appropriate.  
15 But in retrospect, I guess you could say, you know,  
16 that some of the losses developed beyond the pricing  
17 assumptions, and that would have an adverse impact on  
18 surplus after the fact.

19 DIRECTOR MCRAITH: I guess what I'm trying  
20 to understand is, a soft market might not be the best  
21 thing for ISMIE, but there are people who would say  
22 that the more competition and the more capital in the  
23 marketplace, the better for the prospective insureds  
24 because the rates are going to be better.

1           DR. CLEMENTI: As long as it isn't  
2 predatory. If it's predatory, and it goes in with  
3 the idea that we will give a lower rate to any  
4 particular individual so that we will get them on our  
5 books, and then maybe increase them at a later time,  
6 that -- what that does is, it makes it look like the  
7 rates should be lower, but we know from experience  
8 what the losses are for the specialty, and because of  
9 the large number of insureds that we had in Illinois  
10 at that time, we knew what was going to be the  
11 losses, and it proved right. We had these terrible  
12 losses, and the other company said we're leaving.

13           DIRECTOR MCRAITH: All right. Well, what I  
14 don't understand then is, if -- the soft market did  
15 not cause you to decrease your rates; is that right?

16           DR. CLEMENTI: We did not.

17           DIRECTOR MCRAITH: So if there were a rate  
18 change, it had nothing to do with competition; is  
19 that right? If ISMIE had a rate change at that time,  
20 during the last soft market, it had nothing do with  
21 competition.

22           DR. CLEMENTI: I don't think so. I mean,  
23 there would be no reason to do it. It was -- our  
24 attempt was to rate appropriately, and we were

1 usually rated higher in certain specific areas of  
2 specialties.

3 DIRECTOR MCRAITH: All right. But then when  
4 the market hardened, and there was less competition,  
5 ISMIE increased its rates 35 percent; is that --

6 DR. CLEMENTI: Because of what happened in  
7 the -- in that period of time as far as what the  
8 losses were. The losses were terrible in those two  
9 or three years, and it became very evident that  
10 everybody, including us, may have been at a lower  
11 rate than we should have, so -- but the point is,  
12 what we're trying to do is to rate appropriately with  
13 whatever data we have in the past, and there were a  
14 couple years that losses were coming in very high.

15 DIRECTOR MCRAITH: Again, I just want to  
16 make sure I'm understanding what you're saying.  
17 You're saying that the 35 percent rate increase in  
18 2003 was the result of significant losses --  
19 unexpectedly significant losses the prior years?

20 DR. CLEMENTI: No, it was because of what  
21 the trend was at that time in the way of increased  
22 losses. Again, the actuarial process is to try to  
23 look forward to what the predicted losses are. We  
24 weren't making up for past years. We were -- the

1 increase was because of what the losses were seen to  
2 be predicted for the future because of what we saw  
3 happening in the size of awards and other factors.

4 DIRECTOR MCRAITH: The -- yes.

5 MR. WASHBURN: I think, Director, what you  
6 see, though, with the loss ratio was that in prior  
7 years there had been rates that were not adequate for  
8 the losses that came forward. Not because of the  
9 soft market, but it was because the act -- we just  
10 missed the rates that were needed.

11 DIRECTOR MCRAITH: Right. Right. So the  
12 rates in the prior years were lower than they should  
13 have been based on what your --

14 MR. WASHBURN: What our experience --

15 DIRECTOR MCRAITH: -- what our experience  
16 shows us now.

17 MR. WASHBURN: -- ultimate experience has  
18 proved out to be right.

19 DIRECTOR MCRAITH: And as a result of that,  
20 there was a -- that triggered a financial reaction at  
21 ISMIE that resulted in a 35 percent increase; is that  
22 right?

23 MR. WASHBURN: If you -- because of the  
24 long-term nature of this business, if you miss your

1 rate one year, and you're looking at the last year  
2 and so forth, there's sometimes a buildup of problems  
3 over time that you have missed it by such a degree  
4 that you have to have a large increase to make it, to  
5 get your rates to where they should be for the  
6 next -- for that particular year, that's correct.

7 DIRECTOR MCRAITH: And, Dr. Clementi, I  
8 understand you've been involved with ISMIE for three  
9 decades now. It is officially 30 years; am I right?

10 DR. CLEMENTI: That's right.

11 DIRECTOR MCRAITH: How many -- are you able  
12 to recall how many soft markets and hard markets  
13 you've seen in that 30 years?

14 DR. CLEMENTI: I can't. I will say that  
15 this last one was probably the most significant. I  
16 don't remember any time when we had that many other  
17 insureds in the market, and their reason for coming  
18 in, I have no idea. Whether they were looking for  
19 investment someplace else, I have no idea, but it  
20 just seems as though at that particular time there  
21 was just a large number, and probably the largest  
22 number that I've ever seen at one particular time.  
23 We've had fluctuations, but not to that extent.

24 DIRECTOR MCRAITH: So you've seen other soft



1 markets before the soft market in '99 to 2001; is  
2 that right?

3 DR. CLEMENTI: Well, to say that I've seen  
4 them, I can't really tell you offhand. If you were  
5 going to ask me what years, I can't tell you. Were  
6 there times when there was more availability soft  
7 market? Yes, there were times. To the extent of  
8 this last one? No. Was there any time when there  
9 were more insureds than there are today? Yes. I  
10 mean, there were times.

11 DIRECTOR MCRAITH: Do you mean insurers?

12 DR. CLEMENTI: Or insurers. I'm sorry. I  
13 meant insurers. So, yes, there were.

14 DIRECTOR MCRAITH: And you've seen in  
15 addition -- in conjunction, I suppose, with the soft  
16 markets, you've also seen hard markets throughout 30  
17 years; is that fair to say?

18 DR. CLEMENTI: Right, but never, again, to  
19 the extent that we're in now where we have four or  
20 five companies only that are writing in the State of  
21 Illinois, and almost all of them are in the same  
22 situation that we are. They're very selective in who  
23 they insure. They have a moratorium or -- they don't  
24 call it a moratorium, but they have something else in

1 place that restricts who they will and won't insure.

2 DIRECTOR MCRAITH: So do you know -- I don't  
3 want to digress too far, but do you know, of those  
4 four or five companies you're referring to, how many  
5 of them are mutual companies?

6 DR. CLEMENTI: I don't know how many are  
7 mutual.

8 DIRECTOR MCRAITH: Okay.

9 MR. WASHBURN: I think we'll get back --  
10 we'll get back to you.

11 DIRECTOR MCRAITH: I think I know the  
12 answer. I mean, I think it's -- I don't think any  
13 are.

14 MR. WASHBURN: Yeah, we have the list. It  
15 may not be.

16 DIRECTOR MCRAITH: Yeah. I guess what I'm  
17 trying to get at, Dr. Clementi, again, you've been on  
18 the -- involved with ISMIE in some form or fashion  
19 for 30 years.

20 DR. CLEMENTI: Right.

21 DIRECTOR MCRAITH: And has it been your  
22 observation that the medical malpractice market is a  
23 cyclical market; that it will cycle from a soft  
24 market to a hard market and around again.

1 DR. CLEMENTI: Yeah, there is some cyclic  
2 nature to it, and as our rates have expressed,  
3 there's been some increases in rates, some very  
4 stable years where we increased very little, if  
5 anything. So, yes, there have been harder markets  
6 and softer ones, but the point is, none to the extent  
7 that what we're dealing with at the present time.

8 DIRECTOR MCRAITH: So would you characterize  
9 the market today as a hard market?

10 DR. CLEMENTI: Yes.

11 DIRECTOR MCRAITH: And you're saying that in  
12 your 30 years you have not seen -- in the cycle of  
13 soft and hard markets, you've not seen a market as  
14 hard as the one we're experiencing now; is that fair  
15 to say?

16 DR. CLEMENTI: I would guess that. That  
17 would be my opinion.

18 DIRECTOR MCRAITH: Okay. You're going to  
19 let me know the total number of insureds that ISMIE  
20 has --

21 MR. WASHBURN: By year.

22 DIRECTOR MCRAITH: -- by year?

23 MR. WASHBURN: Yes, we'll get you the last  
24 ten years.

1           DIRECTOR MCRAITH: Can you -- do you have an  
2 estimated percentage of licensed doctors that are  
3 insured by ISMIE, Illinois licensed doctors?

4           MR. WASHBURN: You want our estimate of it?

5           DIRECTOR MCRAITH: Well, unless you can give  
6 me an exact percentage.

7           DR. CLEMENTI: You mean a percentage of  
8 those in Illinois who are --

9           DIRECTOR MCRAITH: Who are licensed and  
10 practicing in Illinois. I think I just said  
11 licensed. I mean licensed and practicing.

12          DR. CLEMENTI: We can get that number for  
13 you.

14          DIRECTOR MCRAITH: Okay. I've seen one  
15 compilation of earned written premium for all the med  
16 mal writers in Illinois based on 2003 annual reports,  
17 and that compilation says that -- or shows that ISMIE  
18 collected, in 2003, 67 percent of the earned written  
19 premium for physicians practicing in Illinois. Do  
20 you have any response to that, whether that's  
21 accurate or not?

22          DR. CLEMENTI: I can't tell you.

23          MR. GROSS: Well, I believe it's in the 60  
24 percent range, but that doesn't include all

1 physicians that are practicing. That's just --  
2 because there's a lot of physicians that are employed  
3 by hospitals, but wouldn't be in those numbers,  
4 necessarily, or there's risk retention groups or  
5 captives that, you know, where physicians are  
6 insured, but they would not be showing up in that  
7 comparison.

8 DIRECTOR MCRAITH: Yeah, I understand,  
9 Mr. Gross. When I'm talking about 60 -- again,  
10 it's -- I didn't do this independently, so I don't  
11 have personal knowledge. I didn't run the numbers  
12 myself, but I saw a report and analysis that said  
13 that of the earned written premium collected from med  
14 mal carriers in Illinois in 2003, ISMIE received 67  
15 percent of that. Is that --

16 MR. WASHBURN: I think there's an NAIC  
17 report that comes out that looks at -- there's a page  
18 for showing the state that you wrote in and the  
19 amount of premium, and I think there's a report that  
20 comes out dealing with who is a medical malpractice  
21 carrier, and their -- you know, you can do a  
22 compilation off of that.

23 DIRECTOR MCRAITH: Yeah. This was based on  
24 the annual reports of all known carriers in the

1 state, yeah.

2 MR. WASHBURN: That would, again, not  
3 include anyone who is a risk retention group or --

4 DIRECTOR MCRAITH: Sure, but people who --  
5 but what it includes are people who are insured by  
6 conventional insurance.

7 MR. WASHBURN: Right.

8 DIRECTOR MCRAITH: In Illinois.

9 MR. WASHBURN: Right.

10 MR. MORSE: But, Director, if I may,  
11 just for the record on that, as an example,  
12 approximately -- I believe it's 26 percent of the  
13 healthcare provided in Springfield by physicians are  
14 provided through a group which is self-insured, which  
15 would not show up anywhere.

16 DIRECTOR MCRAITH: That's exactly right.  
17 I'm not debating or disputing. I think it's  
18 something like 70 percent of hospitals are  
19 self-insured. Am I --

20 MR. MORSE: Just so it's clear that --

21 DIRECTOR MCRAITH: I think it's  
22 approximately that number.

23 MR. MORSE: -- there's a substantial number  
24 of physicians practicing in Illinois who would not

1 show up in that number either because they are  
2 employed by a hospital, or they're in a  
3 self-insured -- like a faculty practice plan at a  
4 medical school and the like. And just as the number  
5 you asked earlier, the number of licensed physicians  
6 in Illinois, the fact that they have a license which  
7 can be derived from another division of your own  
8 Department, does not mean they're practicing in  
9 Illinois. A substantial number of them maintain  
10 licenses in multiple states, or they're in the  
11 military, and I don't know that we can get you a  
12 number of how many are actually practicing in  
13 Illinois.

14 DIRECTOR MCRAITH: No, I wouldn't expect you  
15 to. I guess I'm just most interested in terms of  
16 numbers of insureds that ISMIE has, but that really  
17 is a separate issue. As you know, we don't regulate  
18 the self-insureds --

19 MR. MORSE: Right.

20 DIRECTOR MCRAITH: -- in that way. We know  
21 of the insureds in -- who are insureds by  
22 conventional malpractice insurance, that at least  
23 based on 2003 annual reports, it looks like 67  
24 percent of the premium collected went to ISMIE

1 anyway. So you're right, we -- that's a separate  
2 issue, and I appreciate that clarification.

3 Our plan right now is to go until 12:30, and  
4 we'll take then a half an hour, maybe 45 minutes, to  
5 get something to eat, and then we'll resume one  
6 o'clock or 1:15, and we can determine at that point  
7 how much progress we've made at 12:30, and whether we  
8 should take a half an hour or 45 minutes, but just  
9 for anybody interested in planning ahead.

10 ISMIE submitted a rate filing for 2005; is  
11 that right?

12 MR. WASHBURN: That is correct.

13 DIRECTOR MCRAITH: Did that rate filing have  
14 any calculation of change in rate for 2005 as opposed  
15 to 2004?

16 MR. WASHBURN: I'm not quite sure --

17 DIRECTOR MCRAITH: An overall change in --  
18 let me back up. Let me back up. Did ISMIE submit to  
19 the Division of Insurance a rate filing that  
20 reflected a minus .2 change in premium collected for  
21 2005?

22 MR. WASHBURN: Yes.

23 DIRECTOR MCRAITH: Is that fair to say?

24 MR. WASHBURN: I believe that's the case; is



1 that right? We can look at the filing, but I believe  
2 that is the correct number.

3 DIRECTOR MCRAITH: I could direct you to a  
4 page --

5 MR. WASHBURN: Minus .17, but yes.

6 DIRECTOR MCRAITH: Okay. Looking at the  
7 summary sheet which is Substitute Form (RF-3), and I  
8 think you guys have binders at your tables. This  
9 would be the ISMIE Mutual rate filing, and it's been  
10 marked as Exhibit 1.

11 MR. WASHBURN: Right.

12 DIRECTOR MCRAITH: And do you see -- do you  
13 have in front of you --

14 MR. WASHBURN: Yes, we do.

15 DIRECTOR MCRAITH: -- Substitute Form  
16 (RF-3)?

17 MR. WASHBURN: That's correct.

18 DIRECTOR MCRAITH: If I'm reading this  
19 correctly, it shows a percentage change of minus .2  
20 percent; is that right?

21 MR. WASHBURN: That is correct.

22 DIRECTOR MCRAITH: That's minus .2 percent  
23 of what?

24 MR. WASHBURN: Of our current rate.

1           DIRECTOR MCRAITH: Meaning -- okay. Let me  
2 ask the question differently. Is that a change in  
3 annual premium volume? Is that a minus .2 percent  
4 change in annual premium volume, or is that a change  
5 in actual rate paid?

6           MR. GROSS: That's the annual premium  
7 volume. Change in annual premium volume.

8           DIRECTOR MCRAITH: Change in annual premium  
9 volume, and the annual premium volume is gross  
10 premiums collected from all insureds for the coming  
11 year; is that right? And that's based on assuming  
12 the world for -- ISMIE world doesn't change one iota  
13 from 2004 to 2005; is that right?

14          MR. GROSS: That's taking the inventory of  
15 policyholders at one point in time before the rate,  
16 and then showing what they would be after the effect  
17 of the rate changes.

18          MR. WASHBURN: You are correct.

19          MR. GROSS: The overall premiums.

20          DIRECTOR MCRAITH: Right. So in other  
21 words, you take 2004, the ISMIE world of 2004, you  
22 transfer that to 2005 without any change, and you're  
23 saying on the rates proposed in this filing, that  
24 annual premium volume will decline by .2 percent.

1 MR. WASHBURN: That's correct.

2 DIRECTOR MCRAITH: Okay. That's not a --  
3 the doctors themselves don't pay -- their individual  
4 rates are not .2 percent less, are they?

5 MR. WASHBURN: Overall.

6 MR. GROSS: This is an aggregate.

7 MR. WASHBURN: Overall, they will have paid  
8 2 percent less.

9 DIRECTOR MCRAITH: They will have paid --

10 MR. WASHBURN: But there will be changes  
11 within those rates, so some will pay more and some  
12 will pay less.

13 DIRECTOR MCRAITH: But that .2 percent is  
14 really not a percentage change in rate paid, it's a  
15 percentage change in premiums collected; am I right?

16 MR. WASHBURN: Yes.

17 DIRECTOR MCRAITH: Okay. Now, this was  
18 announced -- and I remember this fairly well because  
19 I think it was a day or two before we had a hearing  
20 before the House Judiciary Committee, but wasn't it  
21 announced in April, the .2 percent decline? Or I  
22 think it was announced there was not going to be any  
23 change at all in April; is that right?

24 MR. WASHBURN: I believe the traditional

1 announcement of rate changes is made at the annual  
2 meeting; am I not right, Doctor?

3 DR. CLEMENTI: Yes.

4 DIRECTOR MCRAITH: Which is when?

5 MR. WASHBURN: Which happens in April of  
6 every year.

7 DR. CLEMENTI: Yeah, second week of April.

8 MR. WASHBURN: So it is not concurrent with  
9 anything that may be going on in Springfield, as much  
10 as it is concurrent with the annual meeting of the  
11 Medical Society? No, of ISMIE.

12 DIRECTOR MCRAITH: So it was determined at  
13 the annual meeting by whoever attends the annual  
14 meeting? I mean, is there a vote, or is this a -- an  
15 annual meeting of the board of directors?

16 DR. CLEMENTI: There's the annual meeting  
17 that's held in conjunction with there's a board  
18 activity, and then there's an annual meeting. This  
19 is of ISMIE, which --

20 DIRECTOR MCRAITH: Okay. And it's the ISMIE  
21 board that interacts with the consulting actuary and  
22 the certifying actuary, and then gets a  
23 recommendation from the in-house actuary; is that  
24 right?

1 DR. CLEMENTI: We have -- the Insurance  
2 Services board would make a recommendation to the  
3 ISMIE board after our rate committee has met, which  
4 was in the earlier part of April, first Wednesday of  
5 April we met. They meet after us. We made a  
6 recommendation to them that there was to be this  
7 particular increase or decrease.

8 DIRECTOR MCRAITH: You made the  
9 recommendation based on what your actuaries told you.

10 DR. CLEMENTI: Based on the actuaries, and  
11 those -- the discussion that was made, yes.

12 DIRECTOR MCRAITH: Okay. Now, that minus  
13 .2, that does not reflect a change in the actual  
14 amount paid by a physician or a surgeon. For  
15 example, if Dr. Washburn opens his shop in -- or has  
16 a practice in Kane County, it's not -- his rate is  
17 not going up or down this .2, is it?

18 DR. CLEMENTI: He may, but he may also be in  
19 the area where there were larger or lesser increases.

20 DIRECTOR MCRAITH: Okay. So it's fair to  
21 say, then, that this change -- percentage change in  
22 annual premium volume is a -- is the result of a  
23 fairly exhaustive process by ISMIE and it's board; is  
24 that a fair statement?

1 DR. CLEMENTI: Yes.

2 DIRECTOR MCRAITH: Everyone from ISMIE  
3 agrees with that?

4 MR. WASHBURN: We hope we've shown you that,  
5 yes.

6 DIRECTOR MCRAITH: Yeah. My first question  
7 about that rate then is, if my notes are correct, we  
8 just saw slides talking about the return on surplus,  
9 the net underwriting leverage, combined ratio, the  
10 paid losses and ALAE by accident year, investment  
11 yield, all of which, as I understood it, said that  
12 ISMIE's financial condition is not where it should  
13 be. Wasn't that the point ultimately, Mr. Gross, of  
14 your slide presentation?

15 MR. GROSS: The point, from the perspective  
16 of rating agencies, that's what I was pointing out,  
17 and in relation to other companies. You know, what  
18 we do internally in terms of setting goals, you know,  
19 may be different from other companies, and that would  
20 be reflective of what our financial performance is  
21 expected to be.

22 DIRECTOR MCRAITH: Right, right. And I  
23 guess that's what I'm getting at. The comparisons to  
24 other companies maybe don't mean that much when ISMIE

1 is saying this is -- I mean, that was a very well  
2 thought out, articulate presentation about ISMIE's  
3 status and its condition and how it got -- how we get  
4 to today, and I thought I understood that ISMIE's  
5 condition really wasn't, compared to the industry, as  
6 favorable as it could be, and yet -- I guess that  
7 then inspires the question, why is there a minus .2  
8 percent change in annual premium volume proposed in  
9 April, which is even before this leg -- the recent  
10 legislation was passed? I mean, am I missing  
11 something? Or, I mean, is there a strategy or  
12 business practice that I should know about?

13 MR. MORSE: Director, if I may, the rates,  
14 as Dr. Clementi indicated, are set and were set  
15 annually at that time of year, whether the  
16 legislature is meeting or not, whether they are just  
17 doing a budget year or not, whether there's any  
18 legislation pending concerning malpractice or not.  
19 In April of that year, as is standard practice of the  
20 company, rates are set based upon the data available,  
21 the existing law at the time. Every year --

22 DIRECTOR MCRAITH: No, I understand that.  
23 I'm sorry --

24 MR. MORSE: If I may.

1           DIRECTOR MCRAITH:   Sure.

2           MR. MORSE:   Every year, within that gross --  
3   that total amount of premium that is recovered, you  
4   have some physicians who are retiring and no longer  
5   paying premium.   There may be some younger physicians  
6   coming in, paying a lower premium based on their  
7   step; although with the moratorium, it's a limited  
8   number of new ones coming in.   You have some  
9   physicians who are scaling back their practice, going  
10   to part time.   There are some physicians who are  
11   altering their practice to eliminate some surgical  
12   procedures and the like.   So it is difficult, if not  
13   impossible, to look at a receipt of .2 percent less  
14   than the prior year, and see much other than normal  
15   market trends.

16          DIRECTOR MCRAITH:   Right.   And I'm not  
17   disputing that.   What I'm trying to understand then  
18   is, the depiction of ISMIE's financial status that we  
19   saw in these slides is that ISMIE's comfortable being  
20   in that place.   Regardless of what the rest of the  
21   industry is doing, that's where ISMIE wants to be in  
22   2005; is that right?

23          DR. CLEMENTI:   We try to set rates for  
24   individual doctors as individuals.   We try to



1 identify from that individual base what we think the  
2 rate ought to be. We then come to a conclusion, and  
3 it comes to .2 -- a negative .2 percent. We are  
4 willing to say, yes, we don't need to make a large  
5 profit, we don't need to make a large surplus, we  
6 don't need -- what we need is to have the  
7 availability to our insureds and to rate them  
8 appropriately, and it's almost like it's two  
9 processes. We're not setting the rates just to make  
10 a profit because that is not our goal. Our goal is  
11 to deliver a product to the individual physician.

12 DIRECTOR MCRAITH: Can we -- just to -- let  
13 me stop you for a second. When you say profit, you  
14 mean surplus.

15 DR. CLEMENTI: I mean -- I mean -- see, the  
16 point is, a return on surplus should -- there should  
17 be some increase in surplus. There should be some --  
18 1 percent, 2 percent, some increase showing that the  
19 company is building its base so that it can improve  
20 some of the ratings that we've had on other factors.  
21 So that's what we would like to be able to do, but  
22 it's not a matter of increasing 10 percent or 20  
23 percent the base rate or any individuals within the  
24 group who we think will bring us up to that

1 particular level. It's not profit oriented. It's  
2 with the idea of what is the best rate for what we  
3 need to cover the individuals. Now, maybe that isn't  
4 a very good business attitude, maybe --

5 DIRECTOR MCRAITH: No, no. Look, I'm just  
6 trying to get a sense of that financial picture that  
7 we saw up there about ISMIE. ISMIE is comfortable  
8 with that position.

9 DR. CLEMENTI: Yes.

10 DIRECTOR MCRAITH: Right?

11 MR. GROSS: Yeah, maybe I can put it in  
12 perspective. You know, the rating committee and the  
13 boards made their decision on rates based on the  
14 actuarial data that was presented. One actuary had  
15 indicated a 1 percent --

16 DIRECTOR MCRAITH: We're going to get to  
17 that.

18 MR. GROSS: Okay.

19 DIRECTOR MCRAITH: Yeah, we're going to get  
20 to that.

21 MR. GROSS: We adopted no rate -- base rate  
22 increase, and what happened, as we went through and  
23 put all the new rate structure in place, it generated  
24 an amount of premium that was about the same as what

1 it was before we put the rates through. So it's more  
2 or less a neutral rate action. And what we showed  
3 you on the chart that started out with 403 million of  
4 projected surplus -- or premiums, we expect that to  
5 produce for us about a 4 percent return on surplus,  
6 which we are comfortable with. What I tried to point  
7 out in the financial comparisons is that 4 percent is  
8 behind what other companies charge. But we as a  
9 company have made a decision that that is the level  
10 that we would be comfortable with.

11           When we go to meet with A.M. Best, that's  
12 not necessarily the kind of message that they're  
13 comfortable with, but, you know, they understand, and  
14 that's why we have a negative outlook with them, and  
15 that's why we have a rating that's below a lot of  
16 other companies. But, you know, they respect us  
17 nonetheless, and, you know, they -- we share with  
18 them information, and they monitor our results, and,  
19 you know, we're comfortable with maintaining the  
20 relationship with them. And I just wanted to point  
21 out that, you know, that position that we take is not  
22 the same as what other companies do.

23           DIRECTOR MCRAITH: Okay. I think you've  
24 answered my question. I mean, that when --

1 regardless of the graphics and the story and all  
2 that, ISMIE is comfortable with where it is  
3 financially. It's where it wants to be, or else its  
4 rate -- its percentage change in annual premium  
5 volume would be different.

6 MR. WASHBURN: It is not trying to make up  
7 for that, yes, that is correct.

8 DIRECTOR MCRAITH: Right. Okay. If we  
9 could look at Exhibit 1 in your -- in the binder, and  
10 page three of Exhibit 1 which is tab 1-B. And if we  
11 skip around -- are you able to find that? This is  
12 the chart that Rate Change Indications by Component.  
13 Do you have that, Mr. Washburn?

14 MR. WASHBURN: Right.

15 DIRECTOR MCRAITH: You got that? Okay

16 MR. WASHBURN: We do.

17 DIRECTOR MCRAITH: And we will be going  
18 through the exhibits in a different order than they  
19 are compiled in your binder, and that's only because  
20 I don't think like everyone who has helped me prepare  
21 for this. So if we jump around a little bit, you'll  
22 just have to bear with me.

23 Why don't we start with -- is it fair to  
24 say, Mr. Washburn, that this table on page three,

1 that continues on page four, is really kind of the  
2 critical information of the rate filing in terms of  
3 how the rate is set and what components comprise it?

4 MR. WASHBURN: I would say that has the  
5 major components for a rate filing, yes.

6 DIRECTOR MCRAITH: Okay.

7 MR. WASHBURN: Or for how we determine our  
8 rates, that is correct.

9 DIRECTOR MCRAITH: This table has the major  
10 components for how ISMIE determines its rates; right?

11 MR. WASHBURN: That is correct.

12 DIRECTOR MCRAITH: Okay. Could someone  
13 identify just generally what this table is? In more  
14 detail than what Mr. Washburn just did, but --

15 MR. GROSS: Yeah, what is --

16 DIRECTOR MCRAITH: I don't want an itemized  
17 breakdown yet. We'll get to that.

18 MR. GROSS: What it is, is it's -- it's all  
19 the factors that go into the development of the  
20 premium rate for a Class 5 physician in Territory 1,  
21 starting with the expected frequency, and going  
22 through the average costs of claims closing, and all  
23 of the various expenses that have to be factored in  
24 to bring the premium up to what's needed to cover all

1 of our costs on a per policyholder basis at that base  
2 rate.

3 DIRECTOR MCRAITH: So there's nothing --  
4 there's no factor not included in this table that  
5 goes into the rate making; is that right?

6 MR. GROSS: Right.

7 DIRECTOR MCRAITH: I mean, separate and --  
8 excuse me?

9 MR. GROSS: You could take this, and  
10 actually develop the bottom line by applying all the  
11 various formulas to each one of the numbers in here.

12 DIRECTOR MCRAITH: Now, if I'm right,  
13 though, this basically -- not basically, it  
14 identifies the components of a base rate; is that  
15 right?

16 MR. GROSS: Yes.

17 DIRECTOR MCRAITH: All right. What is the  
18 base rate?

19 MR. GROSS: It's the -- in this case, it's  
20 the amount of premium that would show up as what a  
21 physician that's Class 5 in Territory 1 would pay  
22 without any other factors to consider.

23 DIRECTOR MCRAITH: And it's Class 5,  
24 Territory 1 because Class 5 has the most

1 practitioners in that class; right? And that's  
2 internal medicine; am I right?

3 MR. GROSS: For the most part, yes.

4 DIRECTOR MCRAITH: And other -- what's the  
5 other, do you know?

6 MR. GROSS: There's some general practice.

7 MR. ALLPHIN: It's primarily internal  
8 medicine, no minor risk procedures. There are  
9 some -- there are a very small number of people who  
10 are rated in that class who are similar to internal  
11 medicine, but for one reason or another don't want to  
12 be called internal medicine practitioner, want to be  
13 called something else, but the risk is similar.

14 DIRECTOR MCRAITH: Okay. All right. And we  
15 will talk more in detail about the classes and  
16 territories. I'm just trying to get a sense of why  
17 Class 5, Territory 1 is the base rate, and it's  
18 because Territory 1 has the largest number of  
19 practitioners; right? And Class 5 has the most  
20 practitioners within Territory 1 --

21 MR. WASHBURN: That's correct.

22 DIRECTOR MCRAITH: -- is that right?

23 MR. GROSS: Yes.

24 DIRECTOR MCRAITH: But this base rate

1 doesn't actually tell us what a doctor in -- internal  
2 medicine doctor physician in Cook County actually  
3 pays, does it?

4 MR. WASHBURN: On an individual basis, no.

5 DIRECTOR MCRAITH: On an individual basis it  
6 doesn't; is that right?

7 MR. WASHBURN: It does not.

8 DIRECTOR MCRAITH: Okay. So if I'm a  
9 doctor -- I mean, it basically tells the doctor or  
10 tells us what the start point is.

11 MR. WASHBURN: That is correct.

12 DIRECTOR MCRAITH: But then the rate might  
13 increase based on factors -- there are credits or  
14 debits; is that right?

15 MR. GROSS: Yes.

16 MR. WASHBURN: That's correct.

17 DIRECTOR MCRAITH: Is there a list of the  
18 credit and debit factors in the rate filing?

19 MR. WASHBURN: There is a Manual of Rules  
20 and Rates in the rate filing, which includes the list  
21 of credits and debits, and how they're applied.

22 DIRECTOR MCRAITH: Okay. So if I were -- if  
23 Dr. Washburn were in Cook County, he's an internal  
24 medicine practitioner, how does he go about



1 determining from ISMIE what his rate will be?

2 MR. ALLPHIN: Dr. Washburn would need to  
3 fill out an application for insurance and submit it  
4 to us. We'll review that application. We would  
5 check his -- check the prior loss history, see what  
6 claims or suits that the applicant has had in the  
7 past. We would make a determination as to whether or  
8 not that physician is insurable. We might say no,  
9 and that's one track, and we might say yes. This is,  
10 of course, subject to the exceptions to the new  
11 business moratorium. Okay. The exceptions of which  
12 are joining an economically integrated group that we  
13 already insure, or a physician who is in practice for  
14 the first time.

15 Once we've determined whether or not the  
16 physician is insurable, if they are insurable, then  
17 we would determine what the rate will be, and that  
18 will depend on whether or not this is a mature  
19 claims-made individual or a first year or somewhere  
20 in between, whether the physician qualifies for part  
21 time, what county they practice in, what specialty  
22 they practice in, whether they're already joining a  
23 group, whether they're joining a group that already  
24 has a credit available to them. Those are the

1 variable factors that go into what the final premium  
2 would be.

3 DIRECTOR MCRAITH: Uh-huh. Okay. Do you  
4 know -- or does any ISMIE representative here have a  
5 sense of what is the highest premium paid by an  
6 internal medicine physician in Cook County? Without  
7 knowing the name, do you have -- do you know what  
8 that is?

9 MR. ALLPHIN: I'd have to -- I don't want to  
10 guess, Director. I would rather look that up and  
11 provide that to you.

12 DIRECTOR MCRAITH: All right. Yeah. I'd be  
13 interested, if you could, in letting me know what the  
14 highest and lowest actual premiums paid are for Class  
15 5, Territory 1. Do your -- the indemnity -- I'm  
16 sorry. The claims with indemnity, the severity, do  
17 you know whether that increased, or can you tell  
18 whether that increased from 2004 to 2005?

19 MR. GROSS: The factors that went into the  
20 rate development --

21 DIRECTOR MCRAITH: Right

22 MR. GROSS: -- did increase.

23 DIRECTOR MCRAITH: Okay. Is that visible on  
24 the table?

1           MR. GROSS: Yes, it's the fourth line. It  
2 shows that it was 600,000 prior to the rate change,  
3 and it's at 640,000 as part of the components of the  
4 rate for this year.

5           DIRECTOR MCRAITH: What percentage of your  
6 insureds have a policy with a \$1 million limit as  
7 opposed to something less than that?

8           MR. ALLPHIN: It's in the 70 percent range.

9           DIRECTOR MCRAITH: Okay.

10          MR. ALLPHIN: For one million limits.

11          MR. GROSS: At least one million.

12          MR. ALLPHIN: At least a million limits,  
13 yes.

14          MR. GROSS: We have not very many under --

15          MR. ALLPHIN: Yes. Two million/four million  
16 is another 2400 or so.

17          MR. GROSS: But they also have a million.

18          DIRECTOR MCRAITH: When you calculate your  
19 indemnity costs annually, do you factor in or  
20 consider the increased costs of healthcare?

21          MR. GROSS: Inflation does factor in to the  
22 development of the loss trend.

23          DIRECTOR MCRAITH: Just looking at average  
24 indemnity \$1 million limit, which is line four on

1 this table, and it -- I think that first column we  
2 don't really need to look at. That basically shows  
3 that that was the -- Class 4 was the base rate the  
4 preceding year, but in 2005 there's a change to Class  
5 5; is that right?

6 MR. GROSS: Yes.

7 DIRECTOR MCRAITH: But the base rate is the  
8 same, 600,000, and then proposed for 2005 is  
9 \$640,000; right? Is that \$600,000 base rate for  
10 Class 5 based on the loss experience?

11 MR. GROSS: It's probably an answer the  
12 actuary should respond to.

13 MR. CONWAY: It's a combination of all the  
14 relevant experience from past years. So it's not  
15 just one year, it's a combination of looking at  
16 multiple years.

17 DIRECTOR MCRAITH: Okay.

18 MR. BICKERSTAFF. Going back to -- from 1995  
19 forward, we were tracking average indemnity at the  
20 million limits on or about 400,000. It was ranging  
21 400 down to 380 up to 420. Then into the 1999 to the  
22 2002 area, it was up in the 500,000, and with a few  
23 bumps up and down it's gradually been increasing  
24 every year along that trend line. So basically the

1 640 was a reflection of that ten-year trend.

2 DIRECTOR MCRAITH: Uh-huh. Yeah, I guessed  
3 that much, but my question is whether the -- when you  
4 have a trend in increased indemnity, do you factor in  
5 the increased costs of healthcare?

6 MR. CONWAY: There's a general process for  
7 capturing inflation that impacts insurance losses.  
8 There's no direct link between increased healthcare  
9 and what is included in the actuarial projections.  
10 At some root level, if you can say forces are causing  
11 increases in healthcare are causing increases in the  
12 cost of insurance losses, then there's a link, but  
13 it's -- that's more of a fuzzy link, I guess I would  
14 call it.

15 DIRECTOR MCRAITH: So the 6.7 percent  
16 increase for the base rate is the anticipated change  
17 in indemnity for 2005 into 2006; is that right?

18 MR. WASHBURN: That is correct.

19 MR. GROSS: Those will be indemnity payments  
20 that get paid out as much as over ten years is the  
21 ultimate.

22 DIRECTOR MCRAITH: And as Mr. Bickerstaff  
23 and as Mr. Conway explained, the actuaries are going  
24 to look at, maybe for ISMIE, a ten-year trend; is

1 that --

2 MR. BICKERSTAFF: At least.

3 DIRECTOR MCRAITH: At least a ten-year  
4 trend. And then the projection for 2005 is really  
5 based on a series of assumptions; right? The  
6 actuarial formulas that are applied to the historical  
7 data; is that a fair description?

8 MR. CONWAY: It's based on the results of  
9 actuarial calculations that have assumptions embedded  
10 in them, yes.

11 DIRECTOR MCRAITH: From what I understand  
12 about actuarial science, which is admittedly very  
13 limited, it's true that two actuaries could look at  
14 the same historical data and come up with different  
15 conclusions; right? Is that a fair statement?

16 MR. BICKERSTAFF: That's fair.

17 MR. CONWAY: Yeah.

18 DIRECTOR MCRAITH: In fact, different  
19 actuaries could apply different assumptions or  
20 different formulas to the same set of historical  
21 data?

22 MR. CONWAY: Yeah, there's multiple  
23 actuarial methods that are available.

24 DIRECTOR MCRAITH: Yeah.

1           MR. BICKERSTAFF: There are multiple  
2 methods, but generally, the assumptions are in the  
3 same ballpark.

4           DIRECTOR MCRAITH: Within a range.

5           MR. BICKERSTAFF: Within a range, yes.

6           DIRECTOR MCRAITH: Right. Right. I learned  
7 all about that. There's a zone or range for  
8 reasonableness for actuaries?

9           MR. BICKERSTAFF: Well put.

10          DIRECTOR MCRAITH: Yeah. And I expect  
11 that -- well, Mr. Conway, you're with Ernst and  
12 Young; am I right? And, Mr. Bickerstaff, you're with  
13 your own firm; is that right?

14          MR. BICKERSTAFF: Yes.

15          DIRECTOR MCRAITH: Then ISMIE has its own  
16 in-house set of actuary --

17          MR. WASHBURN: In-house actuary.

18          DIRECTOR MCRAITH: In-house actuary. And  
19 that is maybe a reflection of -- actuaries, I don't  
20 mean to insult you in any way, but perhaps the  
21 science itself is not an exact science, it's --  
22 you're predicting the future. It's impossible,  
23 really, isn't it?

24          MR. BICKERSTAFF: Agreed.

1           DIRECTOR MCRAITH: Can actuaries -- and  
2 again, forgive my ignorance, but can actuaries form  
3 or determine an appropriate rate based on a  
4 results-driven approach? In other words, could they  
5 say we want to have a minus .2 change this year,  
6 that's where we want to end up, let's fashion our  
7 formula and assumptions around that?

8           MR. CONWAY: There's a specific set of  
9 procedures or considerations that actuaries are  
10 supposed to take into account when they put together  
11 a rate projection, and backing it -- backing into the  
12 answer isn't one of those.

13          MR. BICKERSTAFF: Just to clarify a little  
14 bit the minus .2, if I may. The actual decision  
15 reached by the committee, the doctors committee --  
16 the Rates and Reserve Committee, to which we report  
17 our results, was that we would target a no change  
18 overall, which is -- which is what our initial  
19 calculations resulted in, but then in addition to  
20 that, we had a few changes in class relativities,  
21 territory relativities, changes in the partnership/  
22 corporation charge that you mentioned earlier. All  
23 of these things -- some went up, some went down, and  
24 all of those structural changes netted out to be a .2



1 percent overall decrease; whereas, the base rate was  
2 left at the same.

3 DIRECTOR MCRAITH: That's kind of what I'm  
4 getting at, Mr. Bickerstaff. I mean, the -- you have  
5 a target based on history; right? I mean, you have  
6 your historical data that might have showed that  
7 frequency and severity did not increase in 2004 or  
8 from 2003 to 2004; right? Isn't that what your data  
9 showed?

10 MR. BICKERSTAFF: Well, as Mr. Gross  
11 displayed on the board earlier today, there are six  
12 or seven components that we use to build the rate up,  
13 frequency --

14 DIRECTOR MCRAITH: I understand that, but --

15 MR. BICKERSTAFF: Some went up, and some  
16 went down, and the net effect of all those different  
17 components turned out to be about a zero.

18 DIRECTOR MCRAITH: Right. And what about  
19 frequency and severity, was there any change from  
20 2003 to 2004?

21 MR. BICKERSTAFF: When you say a change,  
22 there's a change, as indicated on that page, in what  
23 our projected severity is from what our projected  
24 severity was a year ago.

1           DIRECTOR MCRAITH: Right, right, but I'm not  
2 talking about projections. I'm talking about actual  
3 difference. Was there an actual difference in  
4 frequency and severity in 2003 to 2004?

5           MR. WASHBURN: Frequency you can probably  
6 tell because you know how many claims. In severity,  
7 nobody is quite sure because we haven't even started  
8 to pay out for the 2003 to 2004 period. You make  
9 assumptions on what the severity will be based off  
10 estimates of our payouts.

11          DIRECTOR MCRAITH: Right, right. Mr. Gross,  
12 did you want to say something?

13          MR. GROSS: Yeah. I think what happens,  
14 there's a lot of dynamics that go on in a  
15 calendar-year period. What the actuaries do is, they  
16 look back at what has happened, back to different  
17 policy years, to see how that projects forward. So  
18 what we see happening in one year is not always  
19 indicative of how it's going to impact the trends  
20 that they pay.

21          DIRECTOR MCRAITH: Am I correct, though,  
22 that -- Dr. Clementi, do you sit on the Rate and  
23 Reserve Committee?

24          DR. CLEMENTI: Yes, I do.

1           DIRECTOR MCRAITH: That you consider more  
2 than just what the actuaries report to you when you  
3 determine what an appropriate rate change would be;  
4 is that right?

5           DR. CLEMENTI: The actuaries give us -- no,  
6 that's not. The actuaries give us a base of  
7 information. We try then to look at all the data  
8 that they supply, and to decide individually about  
9 insureds. Some of the policies are handed down from  
10 ISMIE as far as loss-free discounts and other aspects  
11 of it. So all these factors go into -- it is a  
12 process of using the data that we have, and then  
13 turning around and trying to set an appropriate rate,  
14 yes.

15          DIRECTOR MCRAITH: So the actuaries then  
16 understand that ISMIE's business model puts them  
17 comfortably in that financial position that we saw on  
18 the slides, and the committee approves then what the  
19 actuaries formulate or what they recommend.

20          DR. CLEMENTI: Policies are dictated by the  
21 Insurance Exchange Mutual and the Services board, and  
22 the rate committee follow those particular rules,  
23 right. We have procedures that we have for, you  
24 know, what our policy -- what the policies are. The

1 policies are determined by the Exchange. The --

2 DIRECTOR MCRAITH: What I'm trying to get --  
3 and forgive me for interrupting. Do you rely on  
4 your -- when your actuaries say you should have a  
5 negative .2 annual percentage change in your annual  
6 premium volume, do you just follow what your  
7 actuaries tell you?

8 DR. CLEMENTI: We follow what they tell us  
9 because they are the experts in the area.

10 DIRECTOR MCRAITH: Did the actuaries report  
11 to your committee and say there should be a minus .2  
12 percentage change in annual premium volume this year?

13 DR. CLEMENTI: If they came in with that  
14 type --

15 DIRECTOR MCRAITH: I'm not asking if. Is  
16 that what -- forgive me.

17 DR. CLEMENTI: Did they.

18 DIRECTOR MCRAITH: Is that what they did,  
19 and how did your committee react?

20 DR. CLEMENTI: First of all, there are two  
21 actuarial -- actuaries. Each one made their own,  
22 determination. One was a little bit higher than the  
23 0. One was a little bit lower than 0. -- or one was  
24 at 0. And we took all these factors into

1 consideration, and we made our rate determination on  
2 all the data.

3 DIRECTOR MCRAITH: When you say all the  
4 data, though, are you referring just to the data that  
5 your actuaries gave you, or is there other data that  
6 you consider?

7 DR. CLEMENTI: I would say it is -- it is  
8 only from what the actuaries give us. I'm trying to  
9 think of what other sources there might be, but I  
10 don't know.

11 MR. GROSS: The actuaries provide the input  
12 down to the discount -- provide the information that  
13 goes into the numbers down to the discounted  
14 premium -- pure premium line. If there is anything  
15 that we feel we need to incorporate in there below  
16 that line, we would certainly talk to them about it,  
17 make them aware of it. But the contingency margin,  
18 as an example, or the discount off balance number,  
19 those are numbers that we generate, and we need to  
20 make sure that we build into that rate in addition to  
21 be able to make sure that we can cover all of the  
22 expenses that they would not be trending from the  
23 losses.

24 DIRECTOR MCRAITH: So you -- below the --

1   which line on that -- I'm sorry.  Let's look at  
2   Exhibit 1-B.

3               MR. GROSS:  Okay.

4               DIRECTOR MCRAITH:  Which factors are  
5   provided by your actuaries, and which factors are  
6   provided to your actuaries?  Just go line by line.

7               MR. GROSS:  The one, two, three, four, five,  
8   six -- the first eight or nine lines really come  
9   from -- first eight lines come from the actuaries.

10              DIRECTOR MCRAITH:  Okay.  And then  
11   everything below that is from the --

12              MR. GROSS:  We provide input on, but  
13   certainly with their knowledge of what we're putting  
14   in.  We provide them those factors.

15              DIRECTOR MCRAITH:  You give your actuaries  
16   those factors, and then --

17              MR. GROSS:  Yes.

18              DIRECTOR MCRAITH:  -- they incorporate --

19              MR. GROSS:  Yes.

20              DIRECTOR MCRAITH:  -- those factors into  
21   your rate making.

22              MR. GROSS:  Yes.  When the committee on  
23   rates and reserves meet, we go through if there's any  
24   changes in those factors.  You know, we make sure

1 that we cover those with the committee so they're  
2 aware of all of the aspects that are built into the  
3 rate. The actuaries are -- you know, they talk about  
4 the numbers down to the discounted pure premium line.

5 DIRECTOR MCRAITH: Uh-huh.

6 MR. GROSS: And they'll provide any input  
7 that they feel appropriate on any of the other  
8 factors.

9 DIRECTOR MCRAITH: Dr. Clementi, is it fair  
10 to say your committee has never rejected a rate  
11 proposed or formulated by your actuary or an actuary  
12 for the committee?

13 DR. CLEMENTI: To say we've never rejected  
14 it, there are recommendations that they make from  
15 their particular suggestions. Have we taken a  
16 different number? Have we -- I mean, we have, as you  
17 know, an internal actuary who also helps us to try to  
18 get to, you know, what we're thinking is -- what our  
19 thinking is as well. So we're having advice from  
20 outside which makes it as objective as possible, and  
21 then some internal aspect as well. But have we ever  
22 taken a rate that they have -- have we ever not taken  
23 a rate that they have suggested? Yes. And that  
24 would be in a situation where we felt as though there

1 was other factors in the rating that they were not  
2 supplying us, they were not giving us. So the point  
3 is, we -- for example, we might choose a number  
4 that's halfway between two actuarial numbers. I  
5 mean, it might be with the idea of trying to find a  
6 common level because they don't come in with the same  
7 conclusions.

8 DIRECTOR MCRAITH: Understood. What factors  
9 does the committee consider when it decides to do  
10 that?

11 DR. CLEMENTI: You know, if you were to say  
12 to me what specific factors, it is listening to what  
13 their presentation is, and trying to make a  
14 determination as to where we would like to be in our  
15 particular --

16 DIRECTOR MCRAITH: When you personally make  
17 that determination, what factors do you consider when  
18 you get an actuary saying it should be five points  
19 above and another one saying five points below, for  
20 example? What do you personally consider -- if you  
21 don't know what the committee as a whole considers,  
22 what do you personally consider?

23 DR. CLEMENTI: Personally, I would look at  
24 the presentation of each of the actuaries. I try to



1 establish what I think, you know, they're using, are  
2 they being ultra conservative, are they being  
3 nonconservative, and try to establish a particular  
4 level that is appropriate. That is -- and again,  
5 with recommendation from all the in-house people that  
6 we have. We have underwriting and claims and finance  
7 who all give us advice as to what they think might be  
8 a more appropriate line to follow and what might not  
9 be.

10 DIRECTOR MCRAITH: Uh-huh. So you'll take  
11 into consideration then what your claims people  
12 report to the committee, you take into consideration  
13 what your underwriting people report to the  
14 committee, you take into consideration what your  
15 investment people might report to the committee --

16 DR. CLEMENTI: Yes.

17 DIRECTOR MCRAITH: -- is that fair to say?

18 DR. CLEMENTI: Investment probably not, but  
19 the other categories -- I think investment committee  
20 is really not even part of Services. It's part of  
21 the Exchange. But as far as the other factors,  
22 claims activities and underwriting, you know, what  
23 they have seen in the way of changes, certainly, in  
24 the class determinations.

1           DIRECTOR MCRAITH: Looking at the table  
2 again -- if we could return to the table that's on  
3 Exhibit 1-B. The 6.7 increase on projected increase  
4 in average indemnity, and forgive me if you explained  
5 that and I didn't understand it, but does that 6.7 --  
6 does that proposed increase include the anticipated  
7 increase in healthcare costs?

8           MR. BICKERSTAFF: It includes everything  
9 that is included in payments. We do not attempt to  
10 break it down into components of healthcare costs,  
11 lost wages, et cetera, et cetera, or noneconomic  
12 damages, at this point at least. We simply track the  
13 end result of all of these factors that go into that  
14 value over at least ten years, as I said earlier. We  
15 are not attempting to break it down into individual  
16 separate trends, but just to have a trend, an end  
17 result of all of them.

18           DIRECTOR MCRAITH: To what extent do the  
19 projections of average indemnity -- let me back up.  
20 When you review -- when your policyholders have a \$1  
21 million limit, at what point does the reinsurance  
22 kick in? At \$500,000; right?

23           MR. WASHBURN: That's correct.

24           DIRECTOR MCRAITH: Did I understand that

1 correctly?

2 MR. WASHBURN: That's correct.

3 DIRECTOR MCRAITH: So the average indemnity  
4 with \$1 million limit, and if that's proposed to be  
5 \$640,000, does that include indemnification from the  
6 reinsurers?

7 MR. GROSS: It's total ground-up cost.

8 DIRECTOR MCRAITH: Total ground-up cost.

9 MR. GROSS: Yeah.

10 DIRECTOR MCRAITH: So it does not factor in  
11 what ISMIE would collect then in reinsurance on that  
12 claim.

13 MR. GROSS: It's the total cost of that  
14 claim, right.

15 DIRECTOR MCRAITH: Total cost of that claim,  
16 but exclusive of reinsurance collections; is that  
17 right?

18 MR. GROSS: Yes. Well --

19 MR. WASHBURN: Because your reinsurance is  
20 on a swing rate. That means that as we pay -- as  
21 they pay, we have to reimburse them for a percentage.  
22 So when we're looking at it, it doesn't include  
23 reinsurance at all.

24 DIRECTOR MCRAITH: Does not include

1 reinsurance at all.

2 MR. GROSS: Right.

3 DIRECTOR MCRAITH: So that \$640,000  
4 projected -- and I want to make sure I understand the  
5 impact of reinsurance on the indemnity. As  
6 Mr. Skinner explained earlier, I think the maximum  
7 exposure for ISMIE on that 640 would be 500; am I  
8 right? Plus prorated expenses.

9 MR. SKINNER: It's 500 per lawsuit.

10 DIRECTOR MCRAITH: Right.

11 MR. SKINNER: We may have three guys in that  
12 lawsuit, each with a separate limit.

13 DIRECTOR MCRAITH: Understood. But we'll  
14 talk about how to define a claim a little later.

15 MR. BICKERSTAFF: Mr. Director, we have to  
16 collect -- we're talking about a base rate at the  
17 million dollar limit.

18 DIRECTOR MCRAITH: No, I understand.

19 MR. BICKERSTAFF: We have to collect that  
20 premium at the 500 in order --

21 DIRECTOR MCRAITH: Right. But my question  
22 is whether that average projected indemnity  
23 reflects -- or whether ISMIE incorporates into that  
24 projection the reinsurance collections.

1 MR. WASHBURN: At this time, no.

2 MR. BICKERSTAFF: At that juncture, no.

3 DIRECTOR MCRAITH: But those collections  
4 have been coming in since 2003; am I right?

5 MR. WASHBURN: But you've got to understand  
6 that for the 2005-2006 period, we would have to renew  
7 that policy in October.

8 DIRECTOR MCRAITH: I do understand that.

9 MR. CONWAY: If you did reflect the  
10 reinsurance by lowering that severity number, and  
11 then build back in reinsurance costs separately,  
12 would you get a different answer, and --

13 DIRECTOR MCRAITH: But I think -- I don't  
14 want to argue with you, Mr. Conway. I understand  
15 your point.

16 MR. CONWAY: Okay.

17 DIRECTOR MCRAITH: But I think that the  
18 insurance -- the cost of insurance, as I understand  
19 it, already -- the reinsurance's already reflected in  
20 the premiums in addition to the contingency factor.

21 MR. CONWAY: No.

22 MR. WASHBURN: No, sir.

23 DIRECTOR MCRAITH: That's what I understood  
24 earlier. Did I misunderstand something? I asked

1 where was the cost of the contingency. Where is the  
2 cost of reinsurance reflected in what -- in the ISMIE  
3 world?

4 MR. BICKERSTAFF: And I think Mr. Washburn  
5 answered that by saying that 7.6 percent is not in  
6 total the cost of reinsurance. That's just the  
7 residual amount above that which is reflected in our  
8 premium.

9 DIRECTOR MCRAITH: Well, do you know then  
10 what percentage of this proposed indemnity would --  
11 let me ask you this: What would be the cost of  
12 reinsurance for an indemnity of \$640,000, do you have  
13 a sense of what that would be?

14 MR. WASHBURN: I don't.

15 MR. BICKERSTAFF: I don't follow exactly the  
16 question.

17 MR. GROSS: It's not consistent with the way  
18 we develop it.

19 DIRECTOR MCRAITH: Mr. Conway suggested that  
20 the 640, if we were to carve out the reinsurance,  
21 would be 500, but that we should then add to that 500  
22 the cost of the reinsurance for the loss.

23 MR. CONWAY: I didn't give you any exact  
24 numbers. I said if you limit the cost of that,

1 reduce the cost of that severity to reflect  
2 reinsurance, okay, and then instead, in a contingency  
3 load, just reflecting what I would call the off  
4 balance due to reinsurance or the extra amount that  
5 the reinsurer was going to take, that's kind of the  
6 method that follows. There could be another method  
7 that would work just the same where you would take  
8 into account the reinsurance in that severity you  
9 see, and then add, in the full cost of reinsurance,  
10 an additional amount besides the off balance that you  
11 saw would be the full cost that ISMIE is expending  
12 for reinsurance, and what I'm saying is that it would  
13 get to the same bottom line answer in terms of rate.

14 DIRECTOR MCRAITH: You're saying that your  
15 reinsurance costs are no different from -- the  
16 reinsurance costs don't provide any benefit to the  
17 policyholder.

18 MR. CONWAY: The primary --

19 MR. WASHBURN: Let me put it this way: The  
20 reinsurers do not think they are going to lose money  
21 to us. When we buy their reinsurance, they take a  
22 look at our claims as well as we do. They anticipate  
23 that they will make money on the reinsurance they pay  
24 us. They have not always been successful at that.

1 We have indeed garnered money from the reinsurer in  
2 excess of what we paid them. But for the most part,  
3 reinsurance -- you do not buy -- you buy your  
4 reinsurance to take out some of the volatility of the  
5 market, not necessarily for them to reimburse you for  
6 claims that you've not paid them for. So when you're  
7 trying to develop a rate, you're trying to look at  
8 what those claims are going to cost. Then you're  
9 going to have to negotiate with the reinsurers what  
10 they think those claims will cost. They rarely will  
11 give up the benefit of their projection without  
12 additional cost. So reinsurance is a plus to try and  
13 come up with a rate.

14 DIRECTOR MCRAITH: It's a plus for whom? Is  
15 it a plus for the policyholder to have reinsurance?

16 MR. WASHBURN: It is a plus for the company  
17 to have protection of reinsurance over and above  
18 because it takes some of the volatility of the  
19 company -- some of the volatility of the marketplace  
20 away from the company.

21 DIRECTOR MCRAITH: I understand that. But  
22 what I'm trying to understand is, this is -- we're  
23 looking at a table that establishes all the  
24 components or identifies all the components for a



1 rate; right?

2 MR. WASHBURN: Right.

3 DIRECTOR MCRAITH: Where in this -- on this  
4 table, is there a benefit to the policyholder for the  
5 reinsurance that's purchased by ISMIE? Where is that  
6 reflected in the rates?

7 MR. CONWAY: There's two --

8 DIRECTOR MCRAITH: Is it reflected in the --  
9 is the stability -- the lack of volatility -- the  
10 protection from volatility that ISMIE now has because  
11 of the reinsurance, is that reflected in the table  
12 here?

13 MR. CONWAY: Without the reinsurance, the  
14 contingency load would have to be even larger to  
15 maintain the same level of protection.

16 MR. WASHBURN: Right. Right. We could not  
17 have as small a margin as we anticipate without  
18 having the effect of less volatility from the  
19 reinsurance. We could not take that chance.

20 DIRECTOR MCRAITH: Let's just go through  
21 this. I'm trying to understand the -- where's the  
22 cost of reinsurance reflected in the rate that's set?  
23 What I've heard right now is that it's -- I mean,  
24 it's in the .09; right?

1 MR. WASHBURN: That's correct.

2 DIRECTOR MCRAITH: Contingency loading.

3 Where else is it reflected on this table?

4 MR. WASHBURN: It is not reflected on that

5 table anywhere else.

6 DIRECTOR MCRAITH: The protection that ISMIE

7 has from the volatility, which it understandably

8 wants, that is not reflected in the rate other than

9 in the .09 contingency load; is that right?

10 MR. WASHBURN: That is correct.

11 DIRECTOR MCRAITH: Am I -- again, forgive me

12 if I should understand this and I'm not, but is the

13 cost of reinsurance reflected in the fixed expense?

14 MR. CONWAY: No

15 MR. WASHBURN: No.

16 DIRECTOR MCRAITH: Is it reflected in the

17 variability expense factor?

18 MR. GROSS: No.

19 MR. WASHBURN: No.

20 DIRECTOR MCRAITH: So let me ask again the

21 question. I think it's a simple question, but maybe

22 it's too simple for this discussion today. But what

23 is the benefit to the ISMIE policyholder for the

24 reinsurance purchased by ISMIE?

1           MR. WASHBURN: It is a more stable insurance  
2 company --

3                       (Brief interruption.)

4           DIRECTOR MCRAITH: You have that effect on  
5 people.

6           MR. WASHBURN: I always have. We have a  
7 more stable insurance company because of the  
8 reinsurance, but that is the benefit to the actual  
9 policyholder. He would not -- for a policyholder on  
10 his rate, he would pay that charge if we kept it all  
11 net. It doesn't make any difference to a  
12 policyholder except that our insurance company,  
13 because of the reinsurance we buy, has more stability  
14 to it. In a very difficult line, that has -- that is  
15 material in terms of losses.

16          DIRECTOR MCRAITH: But stability is another  
17 way of saying that our losses are limited; right?

18          MR. WASHBURN: Our losses are limited to  
19 what we think they will be, and when we buy the  
20 insurance -- when we buy the reinsurance, they also  
21 rate the product the same way we do. So they've got  
22 to come up with a product that -- they look at how  
23 much they've got to collect for the expected losses,  
24 plus their costs, plus their return on equity, and

1 that's how they give us a price. It is more than the  
2 losses.

3 DIRECTOR MCRAITH: I understand that price,  
4 you've said, is reflected only in the contingency  
5 load; right?

6 MR. WASHBURN: The difference between the  
7 losses and our price is really reflected in our  
8 contingency load, right.

9 DIRECTOR MCRAITH: Right. You know what,  
10 time got away from me where it's now ten to 1:00.  
11 Why don't we take 40 minutes, come back at 1:30.

12 (Lunch break.)

13 DIRECTOR MCRAITH: All right. As we  
14 adjourned, I briefly mentioned to the ISMIE  
15 representatives that in the event that we don't --  
16 there is the possibility at this point -- in fact, it  
17 seems like a probability -- that we won't conclude  
18 the hearing today. What I want to do is give the  
19 interested parties an opportunity to speak today if  
20 they desire to do so. We will then reconvene at some  
21 later date that we'll agree upon, and resume the  
22 examination of ISMIE, but I want to -- I know that  
23 there's some third parties who have traveled here  
24 today and made an effort to be here, probably taken

1 time away from their regular jobs to be here, and I  
2 want to make sure that they have an opportunity to  
3 testify today so we can at least get their testimony  
4 on the record. Then, as I said, we will -- to the  
5 extent that we don't complete the ISMIE presentation  
6 today, we'll resume that when we reconvene, and there  
7 will at that point be a possibility, at least, of  
8 additional third parties who will want to testify,  
9 but we will bring this to an end as quickly and  
10 efficiently as we can and with as much -- and adhere  
11 to all essential principles of due process in the  
12 meantime.

13           So I had thought initially that I would ask  
14 some additional questions, but I think, because of  
15 the time, I'd like to ask our interested parties to  
16 step up and testify, and I have a list of those of  
17 you who are in attendance, and I'll just call names  
18 from the list. We'll take you one at a time. First  
19 witness -- first interested party, Dr. Arvind Goyal,  
20 chairman of the Chicago Metropolitan Physician Group.  
21 Good afternoon, Dr. Goyal.

22           DR. GOYAL: Thank you, Director. It's been  
23 very educational for us to hear you raise the right  
24 questions. I --

1                   DIRECTOR MCRAITH: Doctor, if I could ask  
2 you to stop for a second, let her swear you in.

3                   (Dr. Goyal was duly sworn.)

4                   DIRECTOR MCRAITH: Okay.

5                   DR. GOYAL: Thank you, Director, for  
6 allowing me to be here. Wanted to introduce myself.  
7 My name is Arvind Goyal. I'm a family doctor in  
8 Rolling Meadows, Illinois. I'm chairman of Chicago  
9 Metropolitan Physicians Network. I'm also president  
10 of the American Association of Public Health  
11 Physicians, physician advisor at Alexian Brothers,  
12 chair of family medicine department at Northwest  
13 Community Hospital, clinical associate professor at  
14 Chicago Medical School. In my past life, I was  
15 president of the Illinois State Medical Society and  
16 chairman of the licensing board.

17                   I was the first family medicine resident at  
18 Cook County Hospital in 1972 when the program  
19 started. I quit doing ob in mid '80s because of a  
20 hard market. I learned that word today. I quit  
21 surgery in 2004, which was over a year ago, due to  
22 high liability insurance premiums. My premiums were  
23 9,500 for a year in 2002, and for three years  
24 preceding that. Today I'm paying \$34,000 a year for

1 my solo practice. It would have been 55,000 a year  
2 if I had not given up surgery last year, and I have  
3 not had a lawsuit approximately 20 -- over 20 years.

4           It appears that in addition to the issues  
5 that I heard this morning and middle of the day, the  
6 physician-owned and sponsored insurance company, the  
7 largest one that we heard from this morning, supposed  
8 to be for Illinois physicians, does not insure  
9 Illinois physicians anymore. It appears that if you  
10 have that much monopoly in the market, it would be  
11 almost required that anybody who needs insurance,  
12 anybody who's licensed properly in the State of  
13 Illinois, ought to be able to walk in any time they  
14 need to. It appears from outside that one of the  
15 reasons that this may have been done as the hard  
16 market started is so that competition would not lure  
17 away any of the physicians when the market did  
18 soften.

19           The ISMIE policies and high rates also hurt  
20 physicians who are not insured by ISMIE. We've done  
21 some interviewing of other insurance company execs  
22 and salespeople and brokers, and our information  
23 indicates that many of the other insurance companies  
24 follow the lead of ISMIE as far as the rates are

1 concerned. It also appears that one of the usual  
2 statements we have heard is, well, if we are not  
3 strong in the market, ISMIE will not take you back.  
4 So in order for us to stay strong, we need to raise  
5 our rates, and those rates then are even higher. I  
6 believe consumers all over Illinois are losing due to  
7 high costs and reduced access.

8           It also appears that ISMIE is a tightly  
9 controlled company by a small cadre of staff and  
10 physicians, those physicians who hardly or no longer  
11 practice medicine. You heard from chairman of ISMIS  
12 this morning who retired the end of last year. It  
13 appears that a significant percentage of physicians  
14 who are in the leadership may not be actively  
15 practicing medicine at this time. As far as the  
16 staff responsibilities are concerned, I'm sure they  
17 do a good job. However, the jobs pay very well,  
18 looking at some of the Chicago newspapers lately.  
19 There are double salaries for one-day job for many of  
20 the senior staff members, great golden parachutes and  
21 bonuses, and I'm sure some of you have seen these  
22 kind of headlines in Chicago papers where an indicted  
23 chief operating officer gets \$4.9 million for  
24 quitting the job.



1           The ISMIE executive staff makes sure the  
2   current leadership remains. The leadership hardly  
3   changes. The election rules are such that people who  
4   want to come from outside and want to make changes in  
5   how ISMIE operates, those election rules prevent any  
6   new blood or significantly new blood in the  
7   governance of ISMIE and ISMIS. Excessive profit  
8   margins, policyholders being kept in the dark, books  
9   closed. Home mortgages for executives, we saw an  
10   article in Crain Chicago recently. Seven-year salary  
11   protection for senior execs, again, from the  
12   newspapers.

13           Another problem is being minimal oversight  
14   by Department of Insurance until current  
15   administration. The directors of insurance in  
16   previous administrations were literally selected by  
17   ISMIE execs who were chairs of transition committees.

18           The insurance premiums being spent on  
19   campaign donations, lobbying, the ISMIE-paid staffs  
20   working on campaign -- campaigns as volunteers, and  
21   we are not sure of ISMIE's relationship to the PAC,  
22   the medical PAC. The dollars being spent from our  
23   premiums on recruitment and retention of Medical  
24   Society members, the publication of newsletters that

1 benefit Medical Society. They're too close for  
2 comfort.

3 I have example of a letter that I would at  
4 least like to share with you. We had some complaints  
5 that we had written to ISMIE last year, and we  
6 received this correspondence. It went to ISMIE. We  
7 received this correspondence from ISMIS, but one of  
8 them came from the State Medical Society in response.  
9 They're all in the same building. They're the same  
10 people working for different outfits in one building,  
11 and even though there's supposed to be an arm-length  
12 relationship, it is not clearly defined. It appears  
13 that premium dollars should be spent only for  
14 professional liability insurance related matters,  
15 whatever those might be. ISMIE profits, we learned  
16 from newspapers again, there were \$20 million profit  
17 a year ago, and that was distributed to raises given  
18 to the senior staff members and the board members who  
19 are compensated, instead of giving a premium relief.  
20 Our premiums went up.

21 It appears that some new types of policies  
22 probably should be encouraged by the Department,  
23 possibly some policies with deductible if they will  
24 balance our premiums, some self-insurance options

1 limited that are well protected but defined, and,  
2 Director, I would urge that if in your judgment,  
3 after the hearings are completed, if you feel that  
4 the rates should come down, I hope those rates would  
5 be made properly retroactive.

6 Thank you very much. I'll be delighted to  
7 answer any questions that you might have.

8 DIRECTOR MCRAITH: Thank you, Dr. Goyal. I  
9 have a couple questions. First of all, I know you  
10 came down from the Chicago area today to testify; is  
11 that right? Well, thank you for making the effort to  
12 be here.

13 DR. GOYAL: It was great to travel in the  
14 cab at four o'clock, Director.

15 DIRECTOR MCRAITH: A cab?

16 DR. GOYAL: Some of us shared.

17 DIRECTOR MCRAITH: Okay. When talking about  
18 salaries for ISMIE, you mentioned -- you said double  
19 salaries for a one-day job. What did you mean by  
20 that? I didn't understand.

21 DR. GOYAL: I meant that there are people  
22 who work at ISMIE, and they also are salaried  
23 concurrently by the State Medical Society, and  
24 they're respons --

1           DIRECTOR MCRAITH:  So they're receiving a  
2   salary from the Society and from ISMIE, is that what  
3   you're saying?

4           DR. GOYAL:  That is correct.

5           DIRECTOR MCRAITH:  Also, in terms of your  
6   own background, you mentioned you were past president  
7   of the Society; am I right?

8           DR. GOYAL:  That is correct.

9           DIRECTOR MCRAITH:  And chairman of the  
10  licensing board?

11          DR. GOYAL::  That is correct.

12          DIRECTOR MCRAITH:  Was the Society -- what  
13  was the relationship at that time between the Society  
14  and ISMIE?

15          DR. GOYAL:  The ISMIE and ISMIS chairmen sat  
16  on the ISMIS board as ex officio members.  I also  
17  recall that the ISMIE chairman and the ISMIS chairman  
18  sat on the executive committee of the State Medical  
19  Society at that time.  The legal counsel and other  
20  senior staffers also worked for ISMIE, as well as  
21  ISMIS.  The line was many times blurred, however.

22          DIRECTOR MCRAITH:  What year was this?  When  
23  were you president?

24          DR. GOYAL:  1992 through half of '93.

1     However, I need to add that I was never invited to  
2     the ISMIE board.

3             DIRECTOR MCRAITH: Did you want to be  
4     invited to the ISMIE board?

5             DR. GOYAL: Not knowing what I do now,  
6     probably not.

7             DIRECTOR MCRAITH: Dr. Goyal, again, I  
8     appreciate the spirit of your comments. I want to  
9     make clear, though, that your comment about the  
10    Department and former heads of the Department,  
11    without knowing any specifics, I will say that I have  
12    found the staff to be nothing but professional, and  
13    their regulatory efforts to be nothing but highly  
14    professional and replete with integrity, so --

15            DR. GOYAL: And I appreciate that, Director.

16            DIRECTOR MCRAITH: Right. You mentioned  
17    ISMIE's relationship to the medical PAC. What  
18    medical PAC are you referring to?

19            DR. GOYAL: I believe it's called IMPAC,  
20    I-M-P-A-C, and I do not know, and that's the reason I  
21    raised it. Maybe in your investigation you can make  
22    inquiries. I do not know if ISMIE directly  
23    contributes to IMPAC or not.

24            DIRECTOR MCRAITH: Okay. I don't have any

1 other questions. I appreciate your time.

2 DR. GOYAL: Thank you very much for allowing  
3 me this opportunity.

4 DIRECTOR MCRAITH: Absolutely. Dr. Al  
5 Mariano. Good afternoon.

6 DR. MARIANO: Good afternoon.

7 DIRECTOR MCRAITH: The court reporter will  
8 swear you in.

9 (Dr. Mariano was duly sworn.)

10 DR. MARIANO: Thank you, Director McRaith,  
11 for allowing us to participate in this hearing. I'm  
12 here as representative of the medical staff at  
13 Alexian Brothers. I recently talked with the  
14 president of medical staff, and all I'm going to be  
15 speaking about here in testimony all approved by the  
16 medical staff.

17 DIRECTOR MCRAITH: Dr. Mariano, could I ask  
18 you to speak up a little bit?

19 DR. MARIANO: Oh, I'm sorry.

20 DIRECTOR MCRAITH: Just so people in the  
21 back of the room can hear.

22 DR. MARIANO: I am sorry. I have this cold,  
23 and I was kind of under weather, but I thought this a  
24 very important hearing, and I think taking

1 antibiotics and Advil helped enough for me to be  
2 here.

3 DIRECTOR MCRAITH: Good.

4 DR. MARIANO: So, again, let me introduce  
5 myself, you know. That I was past president of the  
6 Chicago Medical Society, SOMETHING Park branch. I  
7 was treasurer of that same Chicago Medical Society  
8 for about five years, and member of the board of  
9 Chicago Medical Society, and have been active in the  
10 house of delegates of the Illinois State Medical  
11 Society, and that's why I cannot look at myself as  
12 novice in this regard as far as the Illinois State,  
13 ISMIE, and others, but I'm no expert either,  
14 nevertheless.

15 Currently, and for the past five years, I'm  
16 chairman of department of surgery. That covers not  
17 only the general surgeons, but also the ENT, the  
18 ophthalmologies, the urologies. We have a section of  
19 podiatry, foot and ankle surgeons. We have a section  
20 of cardiovascular surgery and neurosurgery, all of  
21 them belonging to my department. So you know, really,  
22 the breadth and depth of the people I serve who are  
23 all my bosses. And currently, they appointed me as  
24 medical director of surgical services at the same

1 hospital. That then covers the department of  
2 orthopedics, as well as department of ob/gyn. So I  
3 have more bosses than before.

4           So then gives you a perspective of the fact  
5 that I could -- I have the pulse of the surgeons, as  
6 well as department of anesthesia, about their  
7 frustration and others, and one of the most important  
8 problems that they have that is key in the top of  
9 their list, that is so awful that it's really taking  
10 out -- a lot of things out of their practice is  
11 thinking about this increase and higher premium for  
12 malpractice. And so if there is anything in life --  
13 if you ask a doctor, what your most pressing need,  
14 you know, is, they will always say we have to do  
15 something with an increasing cost of malpractice.

16           I have seen in the last year or so, from a  
17 discussion of clinical cases, they're so important,  
18 talking about patients, have turned around to  
19 practically how are we going to survive, and so this  
20 affects their mode of behavior, their attitude  
21 towards patients, and hopefully, it will not cause  
22 problem with access, but I can see that number of  
23 people are staying away from high-risk cases. I  
24 don't know the reason why, but I would suspect that



1 they want to err on the side of safety, and that  
2 means access problem. And a number of them, very  
3 experienced people, are retiring early. That means  
4 access to quality, experienced people, and so I look  
5 at myself and others and patients in the future.  
6 They'll be taken care of by not as experienced people  
7 as before, and hopefully, more training in the future  
8 when people -- but I will be a patient, too, in the  
9 future, and so I'm concerned about that, as well as  
10 the surgeons and anesthesia that I represent.

11 Let me just to highlight. Before I came  
12 here, I didn't know that I would be receiving faxes  
13 at home, but let me read you a representative letter,  
14 and I can submit it to you for reference. This from  
15 Andrew Roth, who assistant professor at Loyola, and  
16 there are others here, but nevertheless, "In the last  
17 year," he said -- this a letter to me, but he knew  
18 that I would be coming here, so I asked his  
19 permission to bring it up here. "In the last year or  
20 so," he said, "we have lost some very well-trained  
21 and experienced obstetrician and gynecologists due to  
22 the inability to afford escalating premiums. In  
23 fact" -- and now it's mentioning doctors now, real  
24 doctors -- "Drs. Raju, Tomacruz and Kang have retired

1 much sooner than expected. Drs. Iwanicki and Dr.  
2 Chudik have stopped practicing obstetrics altogether,  
3 and now only have a limited medical practice," maybe  
4 gyn or something.

5 "I see the effects and toll this crisis has  
6 taken on my department members on a daily basis. I'm  
7 concerned that if this trend continues, there may not  
8 be an adequate supply of obstetricians to meet the  
9 healthcare needs of our community. As you know, we  
10 are a teaching institution for the Loyola Medical  
11 School students. It's almost a universal sentiment  
12 among these students that they will not go into  
13 obstetrics because of the malpractice situation," and  
14 this just to highlight some of the letters that I --

15 DIRECTOR MCRAITH: Okay. Do you have a copy  
16 of that letter for us?

17 DR. MARIANO: All of these I can submit to  
18 you, Director.

19 DIRECTOR MCRAITH: That would be great.

20 DR. MARIANO: From the chairman of  
21 department of orthopedics, Scott Sagerman. From a  
22 big group of anesthesiologists, John Prunskis. From  
23 the chairman of department of ob/gyn, Alexian  
24 Brothers, Patrick Pozzi. I will leave it up to you

1 --

2 DIRECTOR MCRAITH: Can we take those copies,  
3 or do you want us to make copies of those?

4 DR. MARIANO: No, I think this is  
5 specifically -- thanks.

6 DIRECTOR MCRAITH: Okay.

7 DR. MARIANO: All of this increase in  
8 malpractice -- and I look at my experience in  
9 relation to what information that was provided for me  
10 in July 18, 2005 at Time.com. It says -- because I  
11 was thinking, why is there so much increase in  
12 premium, and then this particular Time.com article  
13 says, 5.7 percent increase in payouts among 15  
14 leading malpractice insurance companies starting from  
15 2000 to 2004, and yet there is 120 percent increase  
16 in premiums at the same period. Now, is there some  
17 disconnect there. So I said it doesn't make sense.  
18 So I look at my experience, and this actual  
19 experience now. Sometimes it's difficult to get --  
20 oh, here it is. In year 2001, my premium was 36,000  
21 per year. In 2004, it was 106,000, a 300 percent  
22 increase. And that is from a company other than  
23 ISMIE. Now, ISMIE, however, the quote that they have  
24 for me was 40,000 to 50,000 in 2001, and therefore, I

1 don't like to pay that much, and settle for a 36K per  
2 year. And that ISMIE rate of quote in 2004 was  
3 120,000, which is also a 300 percent increase. So  
4 the problem is not just one single insurance company,  
5 but across the board. It appears that 300 percent  
6 increase across the board.

7           And so my testimony is really to let you  
8 know about the plight of us physicians, plus the fact  
9 that where one big company says this, somehow others  
10 have the same thing. However, the actual dollars  
11 there's a difference, and that's why I stayed with an  
12 insurance company other than ISMIE at this time. So  
13 this concerns us, and so we thought that if you look  
14 at my -- since my practice in 1982, I have less than  
15 ten cases of malpractice, all of them no loss. That  
16 is 23 year. And at that time, I was paying less than  
17 5,000 starting off, and 23 years later, it was 116K,  
18 which, on calculation, is 2000 percent increase in 20  
19 years. That's like about 100 percent per year. So  
20 there's a serious, awful disconnect, you know, in  
21 this experience, and so I thought that this would be  
22 important for the Director of Insurance, and I'm glad  
23 that you are having this historic, I would say, the  
24 first real looking from outside looking into all the

1 type of insurance, and starting off with what we have  
2 now.

3           So my comment would be that, indeed, we have  
4 to be thankful that something is being done during  
5 this administration in Illinois. And on behalf of  
6 the medical staff, I just want to thank you for this  
7 opportunity. I'm ready for questions.

8           DIRECTOR MCRAITH: Okay. Thank you. I  
9 think your testimony was pretty clear. I appreciate  
10 your comments.

11           DR. MARIANO: Okay.

12           DIRECTOR MCRAITH: Thank you. Hope you feel  
13 better. Dr. Richard Moser.

14                   (Dr. Moser was duly sworn.)

15           DIRECTOR MCRAITH: Good afternoon.

16           DR. MOSER: Good afternoon. Thank you for  
17 the opportunity. I first want to apologize because  
18 I'm just a brain surgeon, and everything this morning  
19 went way over my head. What I wanted to do was --  
20 well, let me introduce myself a bit. I'm the  
21 president of the medical staff at Northwest Community  
22 Hospital in Arlington Heights, a hospital with 932  
23 medical staff members. I'm the secretary-treasurer  
24 of the Chicago Chapter of the American College of

1 Surgeons. I am a member of the Chicago Medical  
2 Society. I'm a member of the Illinois State Medical  
3 Society, and I am a policyholder, a shareholder, of  
4 the Illinois State Medical Insurance Exchange.

5           What I wanted to do was give a personal  
6 sojourn of my journey through this situation that we  
7 have. In 2002, I was paying a total of 107,000 as a  
8 neurosurgeon. In 2003, it was 129,000. In 2004, it  
9 was 171,000, and for this year, 175,000. Prior to  
10 this, I was with an insurance company that had been  
11 brought into our hospital as part of a physician-  
12 hospital organization, and that rate was 49,500.  
13 That was for three years, and then prior to that, I  
14 was with the Illinois State Medical Insurance  
15 Exchange, and that was at about 100,000. So I had a  
16 brief reprieve that the market forces of competition  
17 allowed me to have for those three years before I  
18 resumed the ISMIE coverage.

19           What had happened is that last year I looked  
20 at this situation, and I said what am I going to do  
21 about it. I think the Lincoln Museum and this being  
22 the Land of Lincoln brings the words of Frederick  
23 Douglass to mind who said that the limits of tyranny  
24 are prescribed by the endurance of those oppressed by

1 it. So I said that I don't know that I can influence  
2 what is happening at a statewide level, I do try, but  
3 I said that I am not going to pay any more than twice  
4 as much as I would pay for liability insurance in  
5 Indiana, Wisconsin, or Iowa. Because I have a  
6 Wisconsin license, I do have a rating in that state.  
7 I do not practice in that state, and my rating for  
8 last year was \$63,000, realizing that for that year  
9 my insurance premium was 171,000. So it's 63,000 to  
10 171,000, and this is for a state that I practice but  
11 a mere -- I mean I live a mere 45 miles from. And I  
12 said I'm not going to pay more than twice that  
13 amount. I figure that's the premium for living in  
14 the Chicago area. I enjoy living in the Chicago  
15 area, our families are around the Chicago area, so  
16 I'll pay twice as much as I would pay for doing  
17 exactly the same thing if I were working in Racine or  
18 Milwaukee, and all I could get was nine months' worth  
19 of practice before I had already paid more than twice  
20 as much as I would pay for doing exactly the same  
21 thing in Cook County.

22           So in January of this year -- because my  
23 premium cycle runs from April to April, in January of  
24 this year, I went on a -- my liability moratorium or

1 sabbatical, and I stopped practicing for three  
2 months. And I resumed practice again in April, and  
3 the reason is that this was necessary so that I would  
4 maintain this idea that I shouldn't have to pay more  
5 than twice as much. And now with my premium at  
6 175,000, and January comes upon me again, and I  
7 suppose I'll have to stop again. I will not pay more  
8 than that.

9           But it brings to mind thoughts that I have  
10 for this commission, which is, first of all, when we  
11 have the debate about the caps on awards, I told  
12 myself why don't we have a cap on premiums. That's  
13 what the doctors in the State of Illinois need, they  
14 need a cap on premiums. Why can't we set a cap?  
15 Certainly, how we are reimbursed is fixed by federal,  
16 by state, and by the insurers. So why don't we have  
17 a cap on the premiums of physicians. That gives the  
18 physicians immediate relief.

19           When I first proposed that at a meeting of  
20 the Illinois Civil Justice League, the ISMIS, and the  
21 ISMIE, they thought, well, that was absurd because,  
22 well, we would go out of business. And I said  
23 brilliant. That would be exactly the thing we need  
24 to prove that you're right when you say you're not



1 gouging us, that you're really giving us the best  
2 possible deal you can. Because if we set this cap,  
3 let's make it 200 percent, let's make it 150 percent,  
4 and you can't do it, then I guess you're right. You  
5 know, you're right, the cost of doing business in  
6 this state is too high.

7           Then we'd have to create a self-insurance  
8 trust in the State of Illinois to cover the  
9 physicians because the physicians would now have to  
10 have some insurance. We have to have doctors in the  
11 state. Every private entity has gone out of business  
12 because there's obviously too much cost. Then we  
13 have the real driver for true tort reform because now  
14 the cost of that, once the law says that the doctors  
15 can't be charged more than 150 percent or 200  
16 percent, and the -- and that's all they have to pay  
17 into the state insurance fund, then all the excess  
18 cost that goes beyond that will have to be covered by  
19 the taxpayers of the State of Illinois, which finally  
20 gets the expense back to the people who are  
21 benefiting from it. At least it makes a reasonable  
22 distribution of the expense. So my first action, why  
23 not a cap on premiums? Why not do something that  
24 would really help, and do it right away, and make it

1 effective tomorrow.

2           The second thing, if you can't do that, I  
3 don't know how to get more competition in the state.  
4 I don't know what we can do to encourage others to  
5 participate in this. I do think that competition is  
6 necessary, and I'm sad that ISMS, the Illinois State  
7 Medical Society, is so bound to the Insurance  
8 Exchange that they cannot see to encourage that kind  
9 of competition. Without competition, I don't think  
10 we're going to get a significant reduction in our  
11 rates.

12           The liability reform that we have with the  
13 caps on noneconomic damages, at best that's going to  
14 produce a very small, very incremental decrease.  
15 There are a number of things that if we can't have  
16 competition and we can't have caps on premiums, then  
17 this insurance entity that claims to really do  
18 everything it can do for us at every moment, then  
19 there are things that it should be able to do for us.  
20 It shouldn't require that we have a corporate policy  
21 in order to get a group discount. So they give us a  
22 35 percent discount, and then they charge us 25  
23 percent for the corporate policy. So they give us 10  
24 percent off. Why do we need the corporate policy?

1 We, from our corporate point of view, don't need it.

2 Why not make it optional?

3 The commissions. Why the commissions? Why?

4 Why is 6.5 percent not given back to us? Why is it

5 that -- I mean, this -- this is a very stable market.

6 The doctors that are in the State of Illinois, why

7 are we paying an extra 6.5 percent? Why can't that

8 be a reduction? Why do we have to pay those

9 commissions? We're not interested in the bond

10 rating. We're not interested in paying those

11 commissions because some broker has to work hard to

12 get whatever their clients are covered by this. We

13 shouldn't have to pay those commissions.

14 I don't understand the reinsurance issues

15 either, as some other people here struggled with the

16 reinsurance costs. I mean, it's a million/three

17 million or -- well, basically a million/three million

18 is the type of policy coverage that we have. Most

19 reinsurance that I'm aware of is all about unknown

20 risks. I mean, how many doctors do get combined into

21 a suit when you talk about this clash coverage?

22 And last, I also would like some mechanism

23 for full disclosure. I do worry about what is the

24 relationship between ISMIS, ISMIE, and ISMS. I think

1 it is a -- it is a curious combination of groups of  
2 people who -- I know their intent seems to be that  
3 they're doing the best they can, but unless there's  
4 pressure put upon them, I doubt that that actually is  
5 the case. And I think that they need to look at  
6 themselves each day, and say are you really doing the  
7 best you can for the doctors of the State of  
8 Illinois. Thank you.

9 DIRECTOR MCRAITH: Thank you. Dr. Moser,  
10 first of all, thank you for your comments. It sounds  
11 like you've spent some time thinking about these  
12 issues. Before -- if I understood correctly, in '99,  
13 2000, and 2001, did you say you paid 49,500 --

14 DR. MOSER: That is correct.

15 DIRECTOR MCRAITH: -- in premium, annual  
16 premium? And then you moved your coverage to ISMIE  
17 in 2002 --

18 DR. MOSER: That is correct.

19 DIRECTOR MCRAITH: -- is that right? What  
20 was the reason for that move?

21 DR. MOSER: I was previously with ISMIE when  
22 I came into the state, and then our physician-  
23 hospital organization at Northwest Community Hospital  
24 got together, and basically created a buyer group

1 that then sought competition, a better rate. So  
2 prior to that, I was paying almost \$100,000 in the  
3 year prior to then, and this three-year hiatus in  
4 which we had competition; albeit, they were maybe  
5 using us as the loss leader to get into the market  
6 that's already been explained us. But for three  
7 years we did have this, and it was a very substantial  
8 decrease over what I had been paying, and then when I  
9 returned to ISMIE three years later because the  
10 Firemen's Fund, in this case, had decided to leave  
11 the state, and not because of claims against our  
12 particular buyer group, but because for whatever  
13 reason that insurance companies do this, this didn't  
14 seem like a lucrative enough trade. So then I  
15 returned to ISMIE after that at almost the same  
16 premium I had left them at. So a rather -- a period  
17 of stability, and then we came into this era that  
18 you've been alluding to, this dramatically escalating  
19 premiums, and what the foundation is for that, and  
20 what we can do. I mean right now we can say, well,  
21 everybody's comfortable, we're -- you know, there's a  
22 a huge cash flow being generated at the expense of  
23 the doctors of the State of Illinois, but is it a  
24 proper generation of that cash flow? Is it truly

1 needed?

2 DIRECTOR MCRAITH: Okay. Thank you very  
3 much.

4 DR. MOSER: Thank you.

5 DIRECTOR MCRAITH: Appreciate your thoughts.  
6 Dr. Michelle Kosik. Good afternoon.

7 DR. KOSIK: Director McRaith, thank you.

8 DIRECTOR MCRAITH: Sure.

9 (Dr. Kosik was duly sworn.)

10 Dr. KOSIK: I very much appreciate the  
11 opportunity to speak with you. It's so important to  
12 hear from the physicians, as well as from ISMIE, and  
13 frankly, the trial attorneys. We have a complicated  
14 problem in this state. I have greatly appreciated  
15 the comments that have come before me. I agree with  
16 many of them, and may touch on a few others.

17 I am a general surgeon. I'm practicing in  
18 Cook County. I've been in practice with my group  
19 since I completed my residency in the late 1999. I  
20 have had no lawsuits, no claims to date. I have a  
21 clean record. I have a good professional reputation,  
22 and the group with whom I practice, of which I'm a  
23 partner, has been in existence since World War I. It  
24 is the premier surgery group in the southwestern

1 suburbs of Chicago.

2 Over the last couple of years, the  
3 malpractice crisis has truly destroyed our group.  
4 Because these premiums have risen exponentially while  
5 the reimbursement of general surgeons has plummeted,  
6 we earn essentially half of what we earned in the  
7 late '90s. The financial pressures have been such  
8 that physicians are finding that they have no way  
9 out. Our group serves a region where we have many  
10 uninsured patients, underinsured, and Medicaid  
11 patients. Consequently, we are often not reimbursed  
12 for the work we do, yet our malpractice premiums  
13 still loom over us.

14 Since these malpractice premiums have  
15 skyrocketed, the senior partner in my group has been  
16 forced to retire from surgery because he can no  
17 longer afford the premiums. This has been a  
18 tremendous loss for the community that he served for  
19 30 years, and it's been a loss to each of us who have  
20 relied heavily on his leadership and his experience.  
21 It was a sad departure.

22 Also over the last year, there have been  
23 stress-related illnesses in my group. Three of my  
24 partners are suffering from stress-related

1 conditions, and they continue to work because they  
2 have families to support. I know of physicians in  
3 other groups who have become clinically depressed. I  
4 even know of a cardiothoracic surgeon in Chicago who  
5 has recently committed suicide. The issues that are  
6 facing physicians are really serious.

7           My personal experience is also important.  
8 It's somewhat unique. I am one of the few female  
9 general surgeons. My rate right now with ISMIE is  
10 \$102,000 per year. Approximately three years ago, at  
11 age 40, I became pregnant, and I cut my work schedule  
12 in half because of the physical rigors required with  
13 general surgery. At that time I requested a part-  
14 time insurance rate from ISMIE. My request was  
15 denied. At that time, the first time I've ever  
16 requested part-time rates, I was told that  
17 approximately 220 cases per year would be considered  
18 full time for a general surgeon. My case load was  
19 much below that. For six months I had 100 cases, and  
20 many of them were minor cases, excisions of skin  
21 lesions, noninvasive. Almost half of my cases were  
22 small cases. They had low risk, and low  
23 reimbursement, and it was still well below the  
24 projected 220 cases per year, but ISMIE denied my



1 request. They said my number of cases was too close  
2 to the number of a full-time surgeon, and I should  
3 try again in six months. For that period, my average  
4 case reimbursement was just over \$300 per case, and I  
5 have fewer than a hundred cases, as I mentioned.

6           And so I had embarked on my first year of  
7 running a deficit, instead of an income. This would  
8 be the first of three years wherein I would work for  
9 free or work to pay to work. Even if I had performed  
10 the 220 cases, what ISMIE said was a full-time  
11 number, at \$300 per case, I would have only had  
12 \$66,000 that year in accounts receivable, and our  
13 collection rate in Cook County where I'm practicing  
14 is roughly 50 percent. So that would be \$33,000,  
15 nowhere near covering my insurance premium, let alone  
16 overhead, nursing, administrative staff, office  
17 expenses, continuing medical education which is due,  
18 licensing fees, answering services, pagers, cell  
19 phones and the like. To me it demonstrates that  
20 ISMIE truly is out of touch with what physicians are  
21 facing. For them to look at a general surgeon and  
22 say that \$102,000 is a good rate and a discounted  
23 rate is absolutely outrageous.

24           Just over two years ago I had my first

1 child. My daughter was born by Caesarian. I was  
2 unable to return to work immediately because of the  
3 surgery, and while I recovered on maternity leave,  
4 ISMIE charged me the full malpractice insurance rate.  
5 It took me and my office manager almost a year of  
6 complicated discussions to get them to decrease my  
7 rate during the time which I did not work at all. I  
8 was surprised to hear that our neurosurgeon is able  
9 to quit for three months. When I was off, I was  
10 required to pay ISMIE 25 percent of my corporate rate  
11 of \$4,000 a month and 25 percent of my malpractice  
12 rate. It amounted to several thousand dollars per  
13 month while I was on maternity leave.

14           When I returned to work, I continued to work  
15 part time. I filled the six-month requirement, and I  
16 went back to ISMIE again, applying for a part-time  
17 rate. This time I had only 150 cases, but ISMIE told  
18 me that I needed fewer than that in order to obtain a  
19 part-time rate. So the number on my second request  
20 had changed. It had gone from 220 down to 150. When  
21 I researched this a little bit more, it turns out  
22 that there actually isn't anything in the  
23 underwriting that says how many cases a surgeon would  
24 do would be part time or full time. The only thing

1 that I can find and that other professionals can find  
2 is a requirement of working less than 20 hours a  
3 week, which I can prove by log. ISMIE was not  
4 interested. I learned the rules change with ISMIE,  
5 and I began my second year of paying to go to work.

6 I appealed the decision, and I was told that  
7 a surgeon would review my request. Indeed, a surgeon  
8 with ISMIE did review my case. It was an orthopedic  
9 surgeon. I don't think he really had an  
10 understanding of what general surgery is. He denied  
11 my request. So I continued to work part time. I  
12 became pregnant with my second child who is now ten  
13 months old. I again delivered by Caesarian section,  
14 and I again paid ISMIE thousands of dollars per month  
15 while I was off on maternity leave.

16 It came to a point that I couldn't go on,  
17 and I needed to make some changes. So I moved my  
18 practice after my maternity leave to DuPage County,  
19 out of Cook County. I did this as a solo move. I  
20 did not have any contracts. I did not have any  
21 referral base. I didn't have any business plan other  
22 than to go into the field and meet people and drum up  
23 business. I described to ISMIE what this would mean  
24 concerning my volume of cases, what it takes for a

1 surgeon to build a practice. I explained that I  
2 would be home with my two babies. I would not be  
3 working more than 20 hours a week, and I guaranteed  
4 them this. They still would not give me a part-time  
5 rate, and I still continued to have this astronomical  
6 premium.

7           Presently, I've completed the six months of  
8 work at my new location. Now I have fewer than 70  
9 cases in six months, and I have again started to  
10 apply for the part-time rate. My guess is that ISMIE  
11 will tell me 70 is not the right number now, too.  
12 That's probably pessimistic, but it's my experience.  
13 For the third time I'll be trying to apply, and I'm  
14 sure for the third time I'll be denied.

15           But now things are different. I can no  
16 longer continue to pay. Effective October 1st, I  
17 will not be able to pay my insurance. My malpractice  
18 tail is \$237,000. In order for me to quit  
19 practicing, I need to pay ISMIE \$237,000. I still  
20 have student loans. I have a mortgage on a house. I  
21 have a husband with United Airlines whose future is  
22 in the balance, also.

23           A look around the country instantly  
24 demonstrates that we have a serious problem in

1 Illinois. A general surgeon in Illinois pays  
2 \$102,000 a year, while a surgeon in Wisconsin pays  
3 \$23,000. A neurosurgeon in Illinois with ISMIE pays  
4 \$230,000 per year, while a neurosurgeon in Texas pays  
5 48,000. The fees around the country are oftentimes  
6 one fifth of what they are here in Illinois, and  
7 these are states that have 250 or \$500,000 caps for  
8 the most part. So why is it Illinois is nearly the  
9 only state who cannot find a solution. It's clear  
10 that we agree it's a complex problem, but it's also  
11 clear that there are solutions, and it's beyond time  
12 that we need to make some changes. Something  
13 absolutely must be done.

14 First of all, the Illinois legislature has  
15 decided that they feel high awards for plaintiffs are  
16 a must, and if this is the case, then they also must  
17 provide malpractice relief to the physicians.  
18 Providing good healthcare to the residents of  
19 Illinois is as important as providing roads or fire  
20 departments, police departments or schools, or any of  
21 the other things that the state is responsible to  
22 provide. So one solution would be to determine a  
23 national average for malpractice premium by  
24 specialty, apply that to Illinois, and allow the

1 physicians to pay that, and have someone else  
2 determine where we can get the balance. The state  
3 picks it up, self-insurance by the state, or perhaps  
4 ISMIE does need to give us some full disclosure, and  
5 see if we can't reduce rates in a more direct way.

6           Alternatively, physicians could be permitted  
7 to carry less or no malpractice insurance. This has  
8 been in effect for several years in Florida. There  
9 is a \$250,000 escrow requirement. The patients are  
10 all made aware that that is the limit to any pending  
11 lawsuit, and the physicians are able to practice  
12 without carrying malpractice insurance. Here in  
13 Illinois, we are required to carry it, or we cannot  
14 have hospital privileges.

15           Another alternative which our distinguished  
16 neurosurgeon touched on is a cap on our insurance  
17 premium. Why cannot the insurance premium be a  
18 direct percentage of a physician's income. This  
19 would give a proportional fee to a proportional risk.

20           Lastly, the malpractice tail should be  
21 abolished. It is forcing doctors into positions  
22 where they have no alternatives but to become  
23 indentured servants. The choices to leave the state  
24 are not a choice when a malpractice tail of a quarter

1 of a million dollars is pending. The option to go  
2 into retirement is only an option for a few in our  
3 field, and even quitting would cause me to need to  
4 pay my malpractice tail.

5           Lastly, we also know what doesn't work.  
6 What doesn't work are the window dressing types of  
7 solutions that are coming forward. Senator Durbin  
8 mentioned something about a tax credit. This is not  
9 going to help someone like me at all. ISMIE offers a  
10 5 percent or a 10 percent or a 20 percent discount  
11 for attending a malpractice seminar. This doesn't  
12 help us at all either. A \$102,000 premium brought  
13 down to \$92,000 is still untenable. Governor  
14 Blagojevich's recent legislation may not work either.  
15 I know in Texas a couple of years ago they had  
16 similar reform, and the physicians have received an  
17 approximate 10 to 12 percent reduction over the last  
18 couple of years. Again, a 10 percent reduction is  
19 not going to help the crisis specialties like ob/gyn,  
20 general surgery, and neurosurgery. It's important to  
21 remember that reimbursement for general surgery is  
22 lower than the other specialties, and perhaps the  
23 crisis is then greater. An average appendectomy on a  
24 Medicaid or Medicare patient pays \$600, and there's a

1 global period for which we cannot charge for anything  
2 but that operation. For three months a surgeon  
3 cannot charge, regardless of how many visits, how  
4 long the hospital stay, how many rounds we make. So  
5 our income is capped. Our premiums need to be  
6 controlled as well.

7 I thank you for this opportunity to share my  
8 experience. I hope and I trust that you will do what  
9 is right. It's a difficult problem, but something  
10 needs to be done. We need to be able to provide  
11 quality healthcare to our good citizens in Illinois,  
12 and we need to help the plight of the doctors. We  
13 are here to help people, we are here to serve, but we  
14 also need to survive. Thank you.

15 DIRECTOR MCRAITH: Thank you. Dr. Kosik, I  
16 have a couple quick questions. Did you begin paying  
17 premiums in 1999 --

18 DR. KOSIK: Yes.

19 DIRECTOR MCRAITH: -- did I understand that  
20 correctly? So this -- the \$237,000 for long-tail  
21 coverage is from 1999 -- for claims that might arise  
22 from '99 through --

23 DR. KOSIK: Correct.

24 DIRECTOR MCRAITH: -- October 1st?



1 DR. KOSIK: Correct. I believe the statute  
2 of limitations is around seven years. My initial  
3 premium was in the 30 -- low 30s, and then increased  
4 up to the current rate of 102,000. Since the  
5 legislation has been passed here in Illinois and  
6 signed by the Governor, we have just received an  
7 increase of 15 percent at my -- at my group.

8 DIRECTOR MCRAITH: From ISMIE?

9 DR. KOSIK: From ISMIE. So we went from  
10 89,000 to 102,000 effective October 1st. Earlier,  
11 you were talking about a corporate rate as well, and  
12 we, too, sat down with our insurance broker and said  
13 we can't afford to pay the corporate insurance. It's  
14 \$4,000 per physician per month, and we just can't  
15 afford it. And they said, well, you can get rid of  
16 that, but then we'll raise your single rate up to the  
17 same number. So that seems like a scam to the  
18 physicians as well.

19 DIRECTOR MCRAITH: When you say we, are you  
20 referring to --

21 DR. KOSIK: My group of six surgeons.

22 DIRECTOR MCRAITH: In the southwest suburbs?

23 DR. KOSIK: Yes.

24 DIRECTOR MCRAITH: I thought you had left

1 that practice. Did I mis --

2 DR. KOSIK: I'm still a partner in the  
3 practice, but I am trying to build and practice at  
4 hospitals that are outside of the Cook County area.

5 DIRECTOR MCRAITH: Okay.

6 DR. KOSIK: And I still am on staff at the  
7 hospitals where our group is on staff.

8 DIRECTOR MCRAITH: And the group rate, you  
9 said, went up 15 percent?

10 DR. KOSIK: Yes, 15 -- 15 percent. Roughly  
11 \$15,000.

12 DIRECTOR MCRAITH: And when did you receive  
13 notice of that increase?

14 DR. KOSIK: I believe we received notice in  
15 July that it would be going up, and it was effective  
16 October 1st.

17 DIRECTOR MCRAITH: Okay. You made the  
18 statement that the General Assembly determined that  
19 high malpractice awards are a must. I don't know  
20 what you're referring to when you say that.

21 DR. KOSIK: You know, I mean a \$500,000 cap  
22 is, from a physician's standpoint, not as good as a  
23 \$250,000 cap, and there is certainly a long history  
24 here in Illinois of shooting those down. The Supreme

1 Court finding it unconstitutional, and caps being  
2 previously shot down through the jury system.

3 DIRECTOR MCRAITH: And then one final  
4 question. When you were interacting with ISMIE, did  
5 you deal with ISMIE through a broker or producer, or  
6 did you --

7 DR. KOSIK: I did.

8 DIRECTOR MCRAITH: -- contact them  
9 independently?

10 DR. KOSIK: I did, and there were times I  
11 contacted them independently, but usually, I went  
12 through my broker.

13 DIRECTOR MCRAITH: Has your group had one  
14 broker for the -- all the time you've been connected  
15 with the group?

16 DR. KOSIK: Yes.

17 DIRECTOR MCRAITH: All right. Thank you  
18 very much.

19 DR. KOSIK: Thank you.

20 DIRECTOR MCRAITH: Dr. Tom Pliura. Tom  
21 Pliura. Okay. Brent Adams.

22 (Mr. Adams was duly sworn.)

23 MR. ADAMS: Thank you for giving me the  
24 opportunity to be here today. I have written copies

1 of my testimony if that would be of use to the  
2 Director or the court reporter, as well as to any  
3 other interested party here today. My testimony will  
4 deviate from it only slightly in light of testimony  
5 that's been presented today.

6 My name is Brent Adams, and I'm the policy  
7 director for Citizen Action Illinois. Citizen Action  
8 is the state's largest progressive public interest  
9 coalition. Our members represent a wide array of  
10 consumer interests, and include labor organizations,  
11 community and religious groups, women and minority  
12 groups, senior organizations, health organizations,  
13 disability rights groups, as well as gay and lesbian,  
14 environmental and rural groups.

15 Consumer interests are at stake in at least  
16 two ways at today's hearing, both of which we believe  
17 ought to weigh in determining whether ISMIE's rate  
18 filing is sufficient and whether the rate increase is  
19 justified.

20 First, as to the company's rate filing.  
21 Corporate disclosure and transparency is important  
22 for consumers because it empowers them to hold  
23 corporations accountable for their business  
24 practices. This principle is embodied in the new

1 medical malpractice law SB 475 insofar as the  
2 documents and information that ISMIE is required to  
3 produce are to be made available to the general  
4 public. Yet only a highly trained expert could, upon  
5 reviewing ISMIE's rate filing, evaluate the economic  
6 soundness of the company's rate-making methodology,  
7 and that is my first point.

8           A significant portion of the general public  
9 ought to be able to review these documents and learn  
10 something. Independent actuarial certification is  
11 important, but should not stand as a substitute for  
12 transparency and accountability. Consumers should  
13 ask: So the actuary's reviewing the insurance  
14 company, but who is reviewing the actuary?  
15 Admittedly, these are highly technical issues, but I  
16 believe the information could be provided in a more  
17 helpful way. The Power Point that was presented  
18 today does encompass some of the issues I'm going to  
19 mention. Hopefully, we'll have the chance -- I will  
20 have the chance to look at that at a later date. So  
21 to the extent it's duplicative, we can set aside  
22 those requests. But Citizen Action Illinois requests  
23 the Department use its authority to obtain additional  
24 information from ISMIE, including real examples of

1 the actual rate that physicians in certain  
2 specialties and certain areas of the state will be  
3 expected to pay as compared to the rate they paid in  
4 prior years, taking into account surcharges,  
5 discounts, and changes to class rate relativities.

6           Second, we would like to see in this rate  
7 filing ISMIE's total amount of anticipated losses,  
8 including expenses for the current policy year. A  
9 slide presented earlier today did contain a financial  
10 summary. However, we think as a matter of course the  
11 rate filing ought to include that information at the  
12 get go. We would also like to see expenses broken  
13 down in detail, commissions, defense costs, employee  
14 salaries, executive compensation, marketing, PR, as  
15 well as these same expenses for their related  
16 companies, ISMIS and what have you. ISMIS being  
17 I-S-M-I-S.

18           And finally, the company's overall profit  
19 for the preceding year, and profit -- the definition  
20 of which probably needs to be standardized in some  
21 way -- and the company's forecasted profit for the  
22 current policy year. We believe this information  
23 ought to be presented in summary form, similar to the  
24 manner in which information is presented in Form

1 RF-3, in order to enable a higher percentage of the  
2 general public to understand what's going on here.  
3 Little discussion has, as of yet, been given to the  
4 effect of the caps on noneconomic damages, so I would  
5 like to request that at some point ISMIE discuss the  
6 degree to which its actuarial assumptions have or  
7 have not, will or will not change in light of those  
8 caps.

9           Now, as to the justification for the rate  
10 itself. In the debate over SB 475, and in particular  
11 the debate over caps on noneconomic damages, ISMIE  
12 and the other proponents of that legislation promised  
13 that this new law would increase access to quality,  
14 affordable healthcare, and this promise is embodied  
15 in the legislative findings to SB 475. Both because  
16 of this promise and because ISMIE bears the burden of  
17 proving that its rate increase is justified, we  
18 believe that the company ought to present some  
19 analysis of how its rate increase will affect access  
20 to healthcare. In other words, whether a rate is  
21 justified ought to take into account the health needs  
22 of the community being served by the provider whose  
23 rates are being increased. For example, a 4 percent  
24 rate increase in an extremely underserved area ought

1 to be viewed less favorably than a 4 percent increase  
2 in a well-served area. In reviewing ISMIE's rate  
3 filing, I saw terms like territory relativities,  
4 class plan definitions, present value factor,  
5 contingency margin, claims-made maturity factors, and  
6 off-balance factor, but the word "health" is, for the  
7 most part, conspicuously absent. Health impact ought  
8 to be a factor in evaluating whether a rate increase  
9 is justified.

10 Citizen Action Illinois believes that  
11 today's and future rate hearings should not be  
12 lessons in actuarial science, but rather should  
13 consider rate increases as they impact the health and  
14 well-being of the general public.

15 Thank you for allowing me to be here today,  
16 and thank you to ISMIE for working to ensure that the  
17 goals of SB 475 are realized. We realize that this  
18 is an uncharted territory, and we thank you for your  
19 patience and diligence. Thank you.

20 DIRECTOR MCRAITH: You mentioned that  
21 health -- the health impact ought to be a factor in  
22 the rate analysis. Can you be more specific?

23 MR. ADAMS: Information regarding the served  
24 or underserved communities was certainly presented in



1 the context of the debate over SB 475. So that  
2 analysis is, to a large extent, available with  
3 respect to areas where doctors are leaving the state  
4 or what have you. So areas that have been identified  
5 where that is particularly problematic ought to be  
6 considered in light of the rate filings.  
7 Particularly, I don't have the data at hand, but with  
8 respect to rural parts of the state, with respect to  
9 certain specializations, the data is available as to  
10 where the most dire needs in terms of those health  
11 services lie.

12 DIRECTOR MCRAITH: Do you recall, Mr. Adams,  
13 from your constituents and what they reported what  
14 specialties were most in need, or whether -- where  
15 there appeared to be -- what specialties -- what  
16 area -- what specialties were not serving areas where  
17 they were needed?

18 MR. ADAMS: Well, ob/gyn is the most noted  
19 example.

20 DIRECTOR MCRAITH: Are you aware of any  
21 others?

22 MR. ADAMS: Not offhand.

23 DIRECTOR MCRAITH: And do you know what  
24 areas?

1 MR. ADAMS: What areas of the state?

2 DIRECTOR MCRAITH: Yeah.

3 MR. ADAMS: Unfortunately being from  
4 Chicago --

5 DIRECTOR MCRAITH: I don't mean to put you  
6 on the spot.

7 MR. ADAMS: No, that's okay. Being a  
8 Chicagoan, anything downstate is sort of downstate to  
9 me. So downstate is all I can say is my best  
10 assessment.

11 DIRECTOR MCRAITH: Okay. Thank you very  
12 much.

13 MR. ADAMS: Thank you.

14 DIRECTOR MCRAITH: Did Dr. Pliura return to  
15 the room? I know he was very interested in  
16 participating. Why don't we take -- we've been going  
17 a little while. We don't we take about five minutes.  
18 It's five to 3:00. Let's take five minutes, and  
19 we'll resume.

20 (Short break.)

21 DIRECTOR MCRAITH: Mr. Washburn, if you and  
22 your colleagues want to rejoin us. Dr. Pliura is not  
23 here, so -- okay. I have -- ready to --

24 MR. WASHBURN: Yes, sir.

1           DIRECTOR MCRAITH:  -- resume?  Okay.  Did  
2  you have any specific comments in response to what  
3  we've just heard from the interested parties?

4           MR. WASHBURN:  I think we'll probably want  
5  some, but I think we'd like to take a little time,  
6  sort of work them out, if we can.

7           DIRECTOR MCRAITH:  Okay.  I heard Dr. Kosik  
8  say that she was on maternity leave, and had to pay a  
9  premium or a portion of her premium while she's on  
10 maternity leave.  Is that a fair statement of ISMIE's  
11 business practice?

12          MR. ALLPHIN:  Typically, when a physician is  
13 on leave, and that can be for a variety of reasons,  
14 that can be for illness, that can be for additional  
15 education, that can be for travel, we reduce the  
16 premium to 25 percent of the manual premium.  We call  
17 that the suspended coverage period.  Policy  
18 continues, but the premium is reduced 75 percent from  
19 manual.

20          DIRECTOR MCRAITH:  Why is there a premium  
21 charge if they're not practicing, and they're on  
22 leave?  I don't understand that.

23          MR. ALLPHIN:  Well, there's a --

24          DIRECTOR MCRAITH:  There's no potential

1 liability for any incident during that time period.

2 MR. ALLPHIN: And that's why it's reduced  
3 for that time frame, but there still is the  
4 possibility that claims will be reported during that  
5 time period from events that occurred when the  
6 physician was practicing.

7 DIRECTOR MCRAITH: Right, but that's why you  
8 collect premium for while she's practicing; right?

9 MR. ALLPHIN: Right.

10 DIRECTOR MCRAITH: So why are you collecting  
11 premium for a period of time when she's not  
12 practicing, she's on maternity leave?

13 MR. ALLPHIN: We're reducing the premium to  
14 reflect the --

15 DIRECTOR MCRAITH: But it -- I'm sorry. Go  
16 ahead.

17 MR. ALLPHIN: We're reducing the premium to  
18 reflect the decreased exposure.

19 DIRECTOR MCRAITH: But her premium, say, was  
20 a hundred and -- if I understood correctly, it was  
21 102,000 a year. So if her premium is reduced to 25  
22 percent, Mr. Allphin -- and I'm not trying to quibble  
23 with you. I understand what you're saying. I'm  
24 trying to understand why she's paying \$25,000 for a

1 period of time when she's not practicing. They're  
2 not -- you've already collected premium for the time  
3 period when she is practicing.

4 MR. ALLPHIN: Well, we are collecting the  
5 premium in order to keep the policy in force because  
6 this is a claims-made policy. If she were to cancel  
7 the policy at that time when she went on maternity  
8 leave, she would have to buy tail at that point in  
9 order to continue the coverage. This is an  
10 opportunity to keep the policy in force at a much  
11 reduced cost as opposed to buying tail, canceling the  
12 policy and buying tail.

13 DIRECTOR MCRAITH: You mean if you have an  
14 insured who goes on maternity leave, she's either got  
15 to pay 25 percent of her annual premium, or she has  
16 to purchase tail coverage?

17 MR. ALLPHIN: Yes, that's correct. That's  
18 true for anyone who is either ill or takes a leave  
19 for whatever reason.

20 DIRECTOR MCRAITH: Okay. Thank you. I was  
21 also intrigued by her statement that for her to quit  
22 she'd have to pay \$237,000 for tail coverage. Did  
23 you think that was a fair statement? For a general  
24 surgeon who's not had any claims, and has practiced

1 for, I guess, a grand total of five years, including  
2 her maternity leaves, which were, as she described,  
3 two in the five years.

4 MR. ALLPHIN: Yeah, I believe she indicated  
5 that her retroactive date was 1999.

6 DIRECTOR MCRAITH: Right.

7 MR. ALLPHIN: Okay. So that means she's  
8 been in -- she's had coverage with us for  
9 approximately six years. The tail factors that are  
10 part of our rate filing, they're like two and a half  
11 of expiring premium. So the number that she quoted  
12 makes sense, given what -- given what I know about  
13 her circumstances at this point.

14 DIRECTOR MCRAITH: Okay. Two and a half of  
15 her expiring premium?

16 MR. ALLPHIN: Expiring premium.

17 DIRECTOR MCRAITH: What does that mean?

18 MR. ALLPHIN: The tail factor is a factor of  
19 two and a half times a physician's expiring premium.

20 DIRECTOR MCRAITH: And that's to account for  
21 the fact that medical malpractice claims have a long  
22 tail?

23 MR. ALLPHIN: Yes. In essence, when you buy  
24 tail, that converts the policy into basically an

1 occurrence policy, and that's the premium charge for  
2 that.

3 DIRECTOR MCRAITH: Again, forgive my  
4 ignorance, but if Dr. Kosik is paying \$102,000  
5 annually for coverage, that's based, as I understand,  
6 on the projections that are, for this year, contained  
7 in this table, what the anticipated -- or the average  
8 indemnity might be, and all these other factors that  
9 we'll talk about in more detail; right?

10 MR. ALLPHIN: Uh-huh.

11 DIRECTOR MCRAITH: So her premium is based  
12 on that, and she pays that premium in full. Then she  
13 wants to quit, and you're saying she needs to pay  
14 more for claims that might come up for policy years  
15 during which she's already paid the premium?

16 MR. ALLPHIN: That is correct because this  
17 is a claims -- this is a claims-made policy.

18 DIRECTOR MCRAITH: Right.

19 MR. ALLPHIN: And once it stops, you must  
20 either buy tail or not buy tail. You're not  
21 obligated to buy tail, but if you do not buy the  
22 tail, the coverage will cease at that point.

23 DIRECTOR MCRAITH: And by claims made, you  
24 mean the policy will cover claims made during the

1 year. It's not when the incident occurs, it's when  
2 is the claim made?

3 MR. ALLPHIN: There's actually two triggers.  
4 The incident must occur on or after the retroactive  
5 date, and the claim must be reported during the time  
6 when the policy is in effect.

7 DIRECTOR MCRAITH: A claim must be reported  
8 when the policy is in effect, meaning the incident  
9 must be reported by the insured before quitting, in  
10 this case; right?

11 MR. ALLPHIN: Yes.

12 DIRECTOR MCRAITH: And then the claim must  
13 be actually asserted after the expiration of the  
14 policy?

15 MR. ALLPHIN: No, the claim must be -- the  
16 claim must be made, and this is reported to us while  
17 the policy is in effect or while the tail coverage is  
18 in effect.

19 DIRECTOR MCRAITH: While the policy's in  
20 effect or while the tail coverage --

21 MR. ALLPHIN: Either -- in either case.  
22 Okay. If you have a policy that's in force, a claim  
23 can be reported while the policy is in effect.

24 DIRECTOR MCRAITH: Right. And that's



1 covered by the premium that you've paid during that  
2 policy year; right?

3 MR. ALLPHIN: That is correct.

4 DIRECTOR MCRAITH: So the tail coverage is  
5 for coverage after the policy expires; right? After  
6 you leave ISMIE, so to speak?

7 MR. ALLPHIN: That's correct.

8 DIRECTOR MCRAITH: And then covers you into  
9 infinity or --

10 MR. ALLPHIN: That is correct.

11 DIRECTOR MCRAITH: -- is there an end point  
12 on the tail policy?

13 MR. ALLPHIN: No, it's into infinity.

14 DIRECTOR MCRAITH: When you calculate the  
15 tail coverage premium, do you -- you base it on the  
16 premium. It's 2.5 percent -- two and a half times  
17 the final year premium; is that right?

18 MR. ALLPHIN: That is correct.

19 DIRECTOR MCRAITH: Okay. So that will  
20 already include whatever discount factors might  
21 apply; is that right?

22 MR. ALLPHIN: That is correct. It will  
23 include discount factors for loss-free discount, as  
24 well as risk rewards.

1           DIRECTOR MCRAITH: So for an insured like  
2 Dr. Kosik, who didn't have any claims during her  
3 entire -- as I understood it, her five years less the  
4 time she was on maternity leave, but she paid premium  
5 anyway, she gets -- there is no additional discount,  
6 or she doesn't receive any discount for tail coverage  
7 when she requests it?

8           MR. ALLPHIN: I don't believe -- I'm not  
9 clear on whether she qualifies for any discounts  
10 under the policy at this point, but if she did --

11          DIRECTOR MCRAITH: Just hypothetically.

12          MR. ALLPHIN: If she did --

13          DIRECTOR MCRAITH: If she didn't have any  
14 claims for five years, then she wants to purchase  
15 tail coverage, is it based on that fifth year  
16 premium, two and a half times the fifth year premium?

17          MR. ALLPHIN: That's correct.

18          DIRECTOR MCRAITH: And that formula is not  
19 adjusted upward or downward based on number of prior  
20 claims?

21          MR. ALLPHIN: No, it is not.

22          DIRECTOR MCRAITH: So it's at least  
23 conceivable that you might have someone, say, for  
24 example, like Dr. Kosik, who doesn't have a claim for

1 five years, and you collect, in that fifth year,  
2 \$102,000 from her, and then you collect an additional  
3 \$237,000 from her, and there's never a claim against  
4 her at all? That's at least conceivable; right?

5 MR. ALLPHIN: That is conceivable.

6 DIRECTOR MCRAITH: So you will not expend  
7 one penny for Dr. Kosik in five years, and then  
8 you're going to collect another \$237,000 from her  
9 for -- to cover her for the rest of her life?

10 MR. ALLPHIN: That is correct.

11 DIRECTOR MCRAITH: Okay. How many --  
12 Mr. Allphin, I'm not sure if you're the person to ask  
13 this question, but -- so I don't mean to put you on  
14 the spot inappropriately, but how many people --

15 MR. ALLPHIN: I seem to be on the spot.

16 DIRECTOR MCRAITH: How many insureds  
17 actually leave ISMIE in each year and purchase tail  
18 pol -- long-tail coverage?

19 MR. ALLPHIN: Well, let me just say that  
20 we -- that the number of policyholders who leave us  
21 during a given year varies from year to year, it's  
22 not the same number every year. In '04, it was about  
23 900 that left us, and I think we had -- I tell you  
24 what I'm going to ask, I'm going to ask is that you

1 allow me to give that information to you.

2 DIRECTOR MCRAITH: Okay. What I'm really  
3 interested in is how many people purchase -- how many  
4 insureds purchase tail coverage at the end -- at the  
5 expiration of their policy. I mean, that -- so if  
6 you could, if there's a way to get me that, I'd like  
7 to --

8 MR. ALLPHIN: We can get you that  
9 information, Director. That's not a problem.

10 DIRECTOR MCRAITH: All right. Thank you  
11 very much. Thanks.

12 MR. WASHBURN: But just -- Director, just in  
13 case, there is a time when you do not have to  
14 purchase tail; is that correct?

15 MR. ALLPHIN: That's correct.

16 DIRECTOR MCRAITH: When is that?

17 MR. ALLPHIN: That is when you die. At one  
18 time --

19 DIRECTOR MCRAITH: That's a relief. That's  
20 quite a concession, I might add.

21 MR. ALLPHIN: Actually, one of the  
22 physicians once said -- one time I said if you die,  
23 and they all sort of laughed because they know that's  
24 really nonsecular. Death, total disability, and

1 retirement, retirement from active practice. In  
2 those circumstances, you can -- in death and  
3 disability, you can get the tail absolutely without  
4 cost. For retirement, it depends on how long you've  
5 been insured with ISMIE. If you're 55 years of age,  
6 and you've been insured with us for five consecutive  
7 years, you will get retirement tail for free, or at  
8 any age, if you've been insured with ISMIE for ten  
9 consecutive years.

10 DIRECTOR MCRAITH: And that's regardless --  
11 the retirement segment, the retirement group -- of  
12 those three, the people who retire, they don't have  
13 to pay for tail coverage regardless of their loss  
14 experience?

15 MR. ALLPHIN: This benefit does not relate  
16 to loss experience at all. If you die, you will get  
17 it. If you are totally disabled, you will get it.  
18 If you retire, you will get it. Irrespective of how  
19 many claims you have had reported under your ISMIE  
20 policy.

21 DIRECTOR MCRAITH: Do you find or does  
22 ISMIE -- is ISMIE able to track whether the loss  
23 experience of physicians increased as they age?

24 MR. ALLPHIN: I can speak to that

1   anecdotally.  What we typically find is that as  
2   physicians are winding down their practice, they tend  
3   to reduce the risk of things that they're doing.  
4   They let the younger guys take the tougher cases,  
5   they don't get up in the middle of the night like  
6   they used to.  They tend to just ratchet it down a  
7   little bit, knowing that, you know, I'm going to  
8   slowly, you know, pass this onto my -- to the people  
9   who are coming behind me.  But I can only speak to  
10  that anecdotally.  That's typically what we see.

11                 DIRECTOR MCRAITH:  Okay.  I guess I'm -- I  
12  mean, that's -- I appreciate the anecdote.  I'm  
13  trying to get at -- does anyone in your group,  
14  Mr. Washburn, know whether the loss experience of a  
15  physician increases as they age?

16                 DR. CLEMENTI:  Question would be at what age  
17  are you talking about.  Is it between 45 and 55?  Is  
18  it between 55 and 65?  Is it between 65 and 70?  You  
19  know, they're probably all different, and to get data  
20  from each of those groups, you'd almost have to do it  
21  by specialty because there's probably a difference,  
22  and you'd be ending up having a smaller and smaller  
23  group, and you really can't get any significant data  
24  that means anything.

1           DIRECTOR MCRAITH: I'll take your word for  
2 it today, but I tend to think it's probably a fairly  
3 easy question to answer, you know, and what I -- I  
4 guess the reason I'm asking the question is, you  
5 offer free tail coverage to physicians who retire  
6 regardless of their loss experience.

7           MR. WASHBURN: That's correct.

8           DIRECTOR MCRAITH: Right. And at the same  
9 time, you have Dr. Kosik without any loss history at  
10 all, spent, what, six months on maternity leave in  
11 five years, and she's got to pay almost a quarter  
12 million dollars for tail coverage. And then I  
13 thought we heard earlier there's no, I think Dr.  
14 Clementi said, socialization of insurance, socialized  
15 insurance, and I guess I'm trying to understand  
16 whether there's some kind of a subsidy there.

17           MR. WASHBURN: Well, people coming to us  
18 will buy --

19           DIRECTOR MCRAITH: Forgive me if I'm mixing  
20 our conversation up a little here, but these are  
21 connected concepts.

22           DR. CLEMENTI: The thing that I don't know  
23 if is easy to understand -- it was never easy for me  
24 to understand -- when we went from occurrence

1 policies to claims-made policies. One year we were  
2 paying \$100,000 for a policy using a number. The  
3 next year we were paying 25, and I said how come?  
4 We're still being insured, and the whole difference  
5 was going from a claims-made -- from an occurrence  
6 policy to a claims-made policy. With claims-made  
7 policy, the \$237,000 is not just money that we're  
8 trying to gouge out of her. It's because we know  
9 that a claim that she has in the last year of her  
10 practice may not show up for another year or two, and  
11 then at that particular time, there could be a  
12 \$500,000 award. On average, a surgeon -- a general  
13 surgeon, which is what I am, who practices general  
14 surgery, will be sued one out of five years. So  
15 she's doing better than the average, but she hasn't  
16 stayed with the company long enough to be able to get  
17 the rewards, which is the loss-free discount. As  
18 time goes along, she would get that loss-free  
19 discount, but, you know, she's in the situation where  
20 financially she's under fantastic pressure. And I'm  
21 going to say, you know, all of these people --

22 DIRECTOR MCRAITH: Let me stop you there  
23 just to clarify, Dr. Clementi, and I don't want to  
24 put you personally on the spot, but one of the



1 doctors who testified said that you're no longer  
2 practicing.

3 DR. CLEMENTI: I retired in January of this  
4 year.

5 DIRECTOR MCRAITH: Okay.

6 DR. CLEMENTI: Let me tell you. The three  
7 people who testified, all three of them, with the  
8 exception of the young lady who is a general surgery,  
9 all three of them are personal friends of mine. I've  
10 known them for years, I've practiced in the same  
11 hospitals they did, I worked -- Dr. Goyal and I, he  
12 used to refer cases to me. Dr. Mariano and  
13 Dr. Moser. All of them are good friends of mine, and  
14 I have great, great sympathy for the problem that  
15 they're in, but the difficulty that we are -- we --  
16 has been created is, we have to make sure that this  
17 company is able to be there tomorrow. So it has to  
18 have these terrible rates that's driving people out  
19 of practice, and the only reason that we have to do  
20 that is because the loss potential is so terrible in  
21 Illinois. That's why.

22 DIRECTOR MCRAITH: Well, I think -- you  
23 know, I appreciate your statements. I think the  
24 question I asked earlier, and I still haven't heard a

1 clear answer to is, was there an increase in loss  
2 frequency and loss severity from 2003 to 2004. So  
3 the potential loss that you're talking about, Dr.  
4 Clementi -- or 2002 to 2003. The potential loss  
5 you're talking about -- and again, I understand this  
6 is a big equation, and we're going to cover all the  
7 components, but I don't see what you're saying in the  
8 loss frequency and the loss severity. We'll talk  
9 about that in greater detail, but I just wanted to  
10 say that because of your kind of broad statement  
11 there. When did ISMIE change its policies from  
12 occurrence to claims made?

13 DR. CLEMENTI: 1985. '86 was the first year  
14 that we wrote a claims-made policy.

15 DIRECTOR MCRAITH: Was there a change in --  
16 did ISMIE implement a change in actuarial assumptions  
17 in 2000 or 2001?

18 DR. CLEMENTI: Our actuarials will have to  
19 answer that. I have no idea.

20 DIRECTOR MCRAITH: Was there any change in  
21 the practices of the actuaries, Mr. Bickerstaff?

22 MR. BICKERSTAFF: In assumptions or  
23 methodology or --

24 DIRECTOR MCRAITH: Either.

1           MR. BICKERSTAFF: Assumptions are updated  
2 every year, obviously. I think I can speak for all  
3 of it. I don't think there's been any change in the  
4 basic methodology for many, many, many years.

5           DIRECTOR MCRAITH: Okay.

6           MR. GROSS: I would like to add something.  
7 I think you have to make sure that you're matching up  
8 the premium and the exposures because with somebody  
9 that started practicing in '99 was paying first-year  
10 claims-made rates. The next year they were paying  
11 second-year rates. So those are discounted, you  
12 know, because the exposure -- it takes a while for  
13 the timing of when the claim occurs until it gets  
14 reported. We give them the credit for that in the  
15 claims-made premium. That's the benefit they get  
16 from that.

17           The downside would be that as you cumulate  
18 years, you're accumulating exposure. So if somebody  
19 stops after six years, and then they want to stop,  
20 you know, they have -- they've paid discounted  
21 premium -- claims-made premiums at lower rates for  
22 that period. It's just a matter of the premium  
23 catching up with the exposures.

24           DIRECTOR MCRAITH: Well, let's take Dr.

1 Kosik, for example, and I think she -- is she -- I  
2 think she left. So just someone in her situation.  
3 So we'll just use her name since she testified. Five  
4 years no incidents, and again -- I mean, forgive me  
5 for repeating this, but you collected \$25,000 from  
6 her when she's on maternity leave. She pays almost a  
7 quarter of a million dollars just to quit. Two years  
8 there are no claims made. Does she get any -- does  
9 she see anything in return? Does she get anything  
10 back after the statute of limitations has expired?  
11 Does she see any of that.

12 MR. WASHBURN: No. No, she does not.

13 DIRECTOR MCRAITH: And I understand what  
14 insurance is all about, so -- but there's  
15 something -- I mean, I heard a discussion about the  
16 business model, and how, you know, it's almost a  
17 philanthropic endeavor, and I'm trying to understand  
18 why Dr. Kosik has to pay a quarter of a million  
19 dollars just to get out, and she'll never see a penny  
20 of that even though she's never had one claim against  
21 her.

22 MR. WASHBURN: We believe -- let me see if I  
23 can answer a couple of questions. First of all,  
24 from -- we expect the average severity, the indemnity

1 limit to go from 600,000 last year to 640. So we are  
2 seeing that increase. We are looking at the average  
3 closed with indemnity going from 1.75 to 1.70, so  
4 that we expect -- we are looking at a trend that's  
5 going slightly down. At \$640,000 an incident, we  
6 have, what, 14,000 policyholders? 14,000  
7 policyholders. That's not a lot of claims. I mean  
8 we are talking about a small number of claims that  
9 are spread among a large policyholder base, and  
10 that's the way the process has had to run to pay for  
11 malpractice insurance, and I know you understand the  
12 law of large numbers, but it is multiplied here with  
13 a company that has -- where the average indemnity at  
14 one million limit is \$640,000 each. It exacerbates  
15 the problem, and that's what makes it so very  
16 difficult for us to try and estimate, and that's why  
17 we sometimes do miss.

18 DIRECTOR MCRAITH: Well, with all due  
19 respect to my actuary friends, I understand it's not  
20 an exact science, but I think there are some -- you  
21 know, what we're trying to understand is whether --  
22 not just the actuarial formula, but the business  
23 realities which comprise, you know, at least half of  
24 the table, half of the components of the price.

1 That's really what we're trying to get at, and I --  
2 and what I -- perhaps in my -- from my layman's  
3 perspective, and you'll forgive me if I don't  
4 understand this, Dr. Clementi, as well as I should,  
5 but when Dr. Kosik pays as much as she did, and had  
6 to pay even when she's on maternity leave, if she  
7 pays \$250,000 almost for a tail coverage and never  
8 has one claim, there's some -- I mean, she has to pay  
9 that just to get out of the practice of medicine,  
10 then, you know, that -- my question is, in terms of a  
11 business model, what happens to that money? If it  
12 doesn't go back to her, where is --

13 MR. WASHBURN: It goes to the policyholders'  
14 claims.

15 DIRECTOR MCRAITH: Okay. So your comment,  
16 Dr. Clementi, earlier that -- I think you were  
17 disparaging the trial lawyers, and I understand this  
18 has been a political discussion that predates me by  
19 decades, probably, but that there should be -- you  
20 know, some people are advocating socialized insurance  
21 rates. It sounds like that's happening already.

22 DR. CLEMENTI: Well, when you say  
23 socializing, you mean --

24 DIRECTOR MCRAITH: That was your word.

1           DR. CLEMENTI: The word that I was using and  
2 it was in reference to saying that we ought to just  
3 have one great big pot, and everybody ought to pay  
4 some percentage whether you're a general surgeon or  
5 whether you're a neurosurgeon, but the point is --

6           DIRECTOR MCRAITH: That's what I'm saying.  
7 I mean, you have Dr. Kosik paying a quarter of a  
8 million dollars, and you have a retiree paying  
9 nothing for tail coverage.

10          DR. CLEMENTI: But that retiree has been in  
11 practice for 40 years, 30 years.

12          DIRECTOR MCRAITH: But he pays nothing  
13 regardless of his loss experience.

14          DR. CLEMENTI: The point is, he's been  
15 paying throughout that particular period of time. In  
16 other words, what it says is, the people who have  
17 been with the company, have been willing to  
18 understand and to stay with us, that this is, if you  
19 want to call it, a benefit. Sort of like the  
20 loss-free discount. If you are with the company for  
21 ten years and you have no losses, then you will have  
22 a discount, but if you haven't been with the company  
23 for ten years, doesn't make any difference what your  
24 loss experience was in the past. So it really

1 depends upon what you have paid as an individual into  
2 this company. I have paid these rates into this  
3 company up to January of this year, and I'm still  
4 paying now because I'm a -- I have different  
5 coverage. But the point is that -- the fact that I'm  
6 retired, it means that I have paid for 35 years into  
7 this company.

8 DIRECTOR MCRAITH: So Dr. Kosik --

9 DR. CLEMENTI: And I have not had any losses  
10 in that period of time.

11 DIRECTOR MCRAITH: Right.

12 DR. CLEMENTI: Okay.

13 DIRECTOR MCRAITH: Dr. Kosik pays a quarter  
14 of a million dollars after five years; right? Is  
15 she, in her tail -- the premium for tail coverage,  
16 subsidizing your --

17 DR. CLEMENTI: General surgeons who have  
18 been in practice five years who have -- in other  
19 words, she --

20 DIRECTOR MCRAITH: I'm trying to get  
21 a --

22 DR. CLEMENTI: -- a class. There's a class  
23 of general surgeons.

24 MR. CONWAY: Can I add something?



1           DIRECTOR MCRAITH: Please.

2           MR. CONWAY: As part of our rate makeup,  
3 there's a charge in there, and I think you saw it,  
4 it's called DDR, and there's a 4 percent of premium,  
5 and that money's collected over time. Dr. Clementi's  
6 been paying that in every year since 1985. 4 percent  
7 of his premium is essentially going towards covering  
8 that tail when he retires. So that's where the money  
9 comes from. It's not -- it's just paid in a little  
10 bit over time.

11          DIRECTOR MCRAITH: Okay. Where does -- I  
12 understand that, and we're going to talk about DDR.

13          MR. CONWAY: Okay.

14          DIRECTOR MCRAITH: We can look forward to  
15 that, but I'm interested in where does Dr. Kosik's  
16 premium go. I understand where that -- the DDR is,  
17 and how that factors into the premium paid by every  
18 physician who is insured by ISMIE, but where does Dr.  
19 Kosik's long-tail premium go? Where does that end up  
20 in ISMIE?

21          MR. CONWAY: There's one pool of premium  
22 that's put together to pay all the losses no matter  
23 what physician it comes from.

24          DIRECTOR MCRAITH: Okay. So that then is,

1 to use Dr. Clementi's word, an incident of kind of  
2 socialized insurance.

3 MR. CONWAY: I wouldn't agree with that.

4 MR. BICKERSTAFF: No.

5 MR. CONWAY: Because the premiums that are  
6 paid in the first place are, to the best of our  
7 ability and the best of the information we have,  
8 related to the loss experience we expect from those  
9 physicians. So the premium charge is relative to the  
10 risk that ISMIE's taking. I think in a socialized  
11 insurance example, you could use any allocation of  
12 premium to the individuals, but in this case, it's  
13 based on loss experience which is the difference.

14 DIRECTOR MCRAITH: I see, but you said  
15 there's one pool of premiums collected to pay the  
16 losses.

17 MR. CONWAY: Well, once the pool is  
18 collected --

19 DIRECTOR MCRAITH: Yeah.

20 MR. GROSS: Everybody benefits.

21 MR. CONWAY: Right. Once the pool is  
22 collected, but the pieces that made up that pool have  
23 been put together based on analyses and based on what  
24 we -- the losses we expect those individuals to have

1 over some long run.

2 DIRECTOR MCRAITH: Uh-huh. You're aware, I  
3 expect, that in -- I don't know who should answer  
4 this question. I'd like to have one person answer  
5 it, but do you understand the term rate compression?  
6 Is there someone who can answer that question?

7 MR. BICKERSTAFF: I can tell you how we've  
8 used it, and the context that we've used that term.

9 DIRECTOR MCRAITH: Sure.

10 MR. BICKERSTAFF: Is that over the last,  
11 actually, 15 to 20 years, there's been a compression  
12 in the relativities between classes from the top to  
13 the bottom, generally speaking. The surgical classes  
14 related to the nonsurgical classes, that relativity  
15 has come down, and conversely, the internists and  
16 Class 4, Class 3 have come up. So there's been a  
17 compression in the range of rates from the bottom to  
18 the top over the past 15 years or so.

19 DIRECTOR MCRAITH: Uh-huh.

20 MR. BICKERSTAFF: Is that the context that  
21 you were --

22 DIRECTOR MCRAITH: Yeah, I'm kind of  
23 thinking about it more in the concept, though, of one  
24 specialty paying premiums that assist in paying the

1 losses of another specialty. For example, I know  
2 that ISMIE breaks its specialties into classes and  
3 territories; right?

4 MR. WASHBURN: Correct.

5 DIRECTOR MCRAITH: I'm aware that in a state  
6 like Wisconsin, the largest medical malpractice  
7 insurer in that state has one territory. So rather  
8 than six, like ISMIE has in Illinois, Wisconsin has  
9 one, and we've already heard from a couple doctors,  
10 including the neurosurgeon, how his rates in  
11 Wisconsin would be a fraction of what he would have  
12 to pay in Illinois. And I guess just kind of as a  
13 general question, let me ask, has ISMIE considered  
14 that, seeing as it has proven effective in other  
15 states for other insurers?

16 DR. CLEMENTI: The reason for the lower  
17 rates in Wisconsin are not because of compression.  
18 The reason in Wisconsin is because of the law, and  
19 the size of the awards. The size of the awards is  
20 what dictates what has to be paid out in Wisconsin,  
21 what has to be out in Illinois, and the size of the  
22 awards have been tremendous in Illinois.

23 DIRECTOR MCRAITH: So it's your testimony,  
24 Dr. Clementi, that the size of the awards in

1 Wisconsin -- the severity of losses in Wisconsin is  
2 lower than the severity of losses in Illinois?

3 MR. WASHBURN: Wisconsin has a patient  
4 compensation fund that pays part of the awards.

5 DIRECTOR MCRAITH: Right. I understand.  
6 That's not my question. Are the awards for -- to  
7 plaintiffs in Wisconsin lower in severity than the  
8 plaintiffs in Illinois?

9 DR. CLEMENTI: It was my understanding. If  
10 that's -- that could be wrong. I could be wrong.

11 DIRECTOR MCRAITH: It's 3:35. I want to  
12 just finish up with one line of questioning, and then  
13 we'll clarify where we're going to go in our next  
14 hearing so everybody is aware of that. But there is  
15 a lot of discussion, and there has been, as I  
16 understand it, anyway, from reading prior  
17 transcripts, about the relationship between ISMIE  
18 Mutual and ISMS and ISMIS, and the reason, of course,  
19 for the discussion is, to what extent are ISMIE  
20 Mutual policyholders subsidizing the operations of  
21 these other enterprises, and so I kind of want to  
22 talk about that and maybe just to get that stuff out.  
23 Is there -- who should -- who wants to answer these  
24 questions?

1           MR. WASHBURN:   Probably be the --

2           MR. GROSS:   Yeah, I can speak to that.

3           DIRECTOR MCRAITH:   And we already talked --  
4   Mr. Morse and I already talked about the relationship  
5   between ISMS -- MIS and ISMIE, and I understand it's  
6   a for-profit company that doesn't make profit.   But  
7   if you -- I'd like to hear, Mr. Gross, maybe if you  
8   want to elaborate on that, and also the relationship  
9   between ISMIE Mutual and ISMS.

10          MR. GROSS:   Okay.   You're looking primarily  
11   at the cost sharing?   Because you're talking about  
12   one company subsidizing another.   So you're concerned  
13   about the approach we take to making sure that each  
14   company pays their share of the costs, wherever they  
15   come from, or whatever they're for, is that your --

16          DIRECTOR MCRAITH:   I'm trying to  
17   understand -- what I want to learn about, Mr. Gross,  
18   is to what extent do the rates paid by ISMIE's  
19   insureds subsidize or pay for something other than  
20   the liability of ISMIE's insureds.

21          MR. GROSS:   Okay.   When we went through the  
22   discussion on the rating process, we talked about the  
23   budget of expenses for ISMIE, and that budget  
24   actually comes from the whole process of determining

1 how the costs get distributed between the companies.  
2 And all that ISMIE is including in its rate making is  
3 the expenses that it is being charged for the  
4 activities that it is -- the activities that are  
5 taking place for ISMIE, and it starts from the  
6 budgeting process. There are several individuals  
7 that do perform functions for all the organizations,  
8 but we have a very careful process of determining  
9 what time gets allocated to each of those companies,  
10 and that's actually done through the budget process.

11 DIRECTOR MCRAITH: Excuse me. Go ahead.

12 MR. GROSS: And that's actually done through  
13 the budget process. And there's a lot -- you know,  
14 there's expenses that are associated with employees.  
15 There's expenses associated with office space, the  
16 use of computer equipment. Everything is carefully  
17 identified and allocated appropriately through that  
18 budget process. We have to do that for many reasons.  
19 We do it for regulatory purposes on the insurance  
20 side. We do it for IRS purposes on the ISMS side  
21 because ISMS is a not-for-profit organization. So we  
22 always have to be careful to make sure that the right  
23 company is paying the right expenses.

24 DIRECTOR MCRAITH: Sure. Am I correct that

1 the only source of revenue for ISMIS is its contract  
2 with ISMIE Mutual --

3 MR. GROSS: Yes.

4 DIRECTOR MCRAITH: -- is that right?

5 MR. GROSS: Yes.

6 DIRECTOR MCRAITH: And am I -- to what  
7 extent does ISMS get subsidized or is it compensated  
8 by ISMIE Mutual?

9 MR. GROSS: Well, there is cost sharing  
10 which is done. It's a shared service arrangement  
11 between the organizations. And that's primarily  
12 based on people's time, and how much they charge for  
13 each organization, but then all the other costs  
14 associated with that will fall in line, you know, on  
15 that basis.

16 MR. MORSE: Director, if I may, and I  
17 apologize, but I believe your specific question is,  
18 is there any sharing of expenses or underwriting of  
19 the ISMS expenses by ISMIE Mutual, and I believe the  
20 clear answer is no, and then let me fill that in.  
21 The Medical Society does have an endorsement  
22 arrangement with ISMIE mutual, a royalty arrangement,  
23 by which the Medical Society endorses ISMIE as the  
24 preferred malpractice carrier, and works with ISMIE



1 in that respect, and gets paid by ISMIE an amount for  
2 that. I believe that's \$400,000 a year.

3 MR. GROSS: Yes.

4 MR. MORSE: I'm not sure about that.

5 DIRECTOR MCRAITH: That's a royalty, you  
6 said? Is it based on the number of ISMS members who  
7 sign up with ISMIE?

8 MR. MORSE: It has not been done -- some are  
9 done in some organizations based on numbers. This is  
10 not. This is a flat amount that is paid, and has  
11 been paid annually, and that is fairly typical for  
12 professional organizations to endorse insurance  
13 companies or other, you know, products and services  
14 for their members, and get some type of compensation  
15 for doing so. There is no other subsidization  
16 between the companies.

17 The budgets that are put together by each  
18 company, reviewed by each board, is based upon the  
19 time those employees whose work is shared put into  
20 each company, and that shared services agreement is  
21 on file with the Department. The agreement and the  
22 arrangement is reviewed every year, has been for over  
23 20 years, by independent auditors for each  
24 organization. There have been clean audits for each

1 organization each of those years. The Internal  
2 Revenue Service did what is called a combined  
3 examination audit in which they audit all entities  
4 that share ownership or facilities or perhaps lease  
5 employees from each other. That combined examination  
6 audit, which took about three years, and went through  
7 the period 1998, looked at this issue with respect --  
8 you know, ISMIE with respect to whether the rates,  
9 the tax refund sought at that point was appropriate,  
10 and from the Medical Society perspective, looked at  
11 it from the perspective of whether the Medical  
12 Society was in any way violating the tax exempt  
13 status which it had, and the audit came back with no  
14 findings on that point, no problems, no questions  
15 about that either.

16           This Department, the Division -- I'm sorry,  
17 I still call it by its former name -- also has done  
18 an examination with respect to ISMIE and ISMIS,  
19 presumptively looking at the expenditures and the  
20 like. So there is a shared relationship which in  
21 part culturally traces the history of the  
22 organization since ISMIE was started by members of  
23 the State Medical Society when there was no other  
24 availability of coverage, but there also has always

1   been a close cultural relationship in the fact that  
2   these are physician-run, physician-owned  
3   organizations, but there is a separation and  
4   independent outside review on an annual basis of the  
5   expenditures.

6               DIRECTOR MCRAITH: All right. I appreciate  
7   your summary. I have not doubted whether the  
8   relationships would pass the IRS mustard. I'm really  
9   trying to understand what the relationship is. What  
10  expenses are shared? And I understand you said  
11  there's \$400,000 paid annually by ISMIE to ISMS  
12  because the Medical Society identifies ISMIE as its  
13  preferred carrier; is that right?

14              MR. MORSE: Yes.

15              DIRECTOR MCRAITH: On what is the \$400,000  
16  based?

17              MR. WASHBURN: It's a flat fee.

18              DIRECTOR MCRAITH: Okay. But, I mean, how  
19  is it determined that \$400,000 is an appropriate  
20  amount? I mean --

21              MR. MORSE: I believe it was negotiated  
22  between the leadership of the two organizations.

23              DIRECTOR MCRAITH: Between ISMS and ISMIE?

24              MR. MORSE: The board members.

1           DIRECTOR MCRAITH: The board members.

2           MR. MORSE: And in fact --

3           DIRECTOR MCRAITH: Did any board members  
4 have to recuse themselves from that conversation?

5           MR. MORSE: In fact, each organization went  
6 out and retained independent counsel to represent it  
7 in those negotiations. Because having a shared  
8 staff, to avoid any conflict or appearance of a  
9 conflict, they wanted to engage in this relationship,  
10 and they each obtained outside counsel to negotiate  
11 this arrangement for them.

12          DIRECTOR MCRAITH: So ISMS, ISMIS, and ISMIE  
13 all share office space, they share employees, they  
14 share staff; right?

15          MR. MORSE: Certain staff members. There  
16 are some staff members that exclusively work on the  
17 insurance side. For example, claims and  
18 underwriting. There may be -- I'm no longer an  
19 employee there. There may be some staff members that  
20 exclusively work on the Medical Society side and  
21 exclusively paid by them. And then to the extent  
22 that there are services that can be provided to both  
23 organizations, or frankly, to all three  
24 organizations, there's some staff members that are

1 compensated for a portion of each day by each of  
2 those three.

3 DIRECTOR MCRAITH: And is that a prospective  
4 analysis, or is it retrospective? For example, if  
5 Mr. Washburn -- Dr. Washburn were working for ISMIS  
6 and ISMIE Mutual, and, say, one day he spends eight  
7 hours for ISMIE, and the next day he works six hours  
8 to ISMIS, how is the cost of his salary apportioned  
9 between the two?

10 MR. MORSE: Historically -- and, Bud, I  
11 apologize if I'm getting into the finance area.  
12 Historically, each division would estimate, based on  
13 their prior experience, the work that they did for  
14 each organization if they work for more than one  
15 organization, and put together a proposed budget for  
16 each organization, which would go through the normal  
17 budgeting process each year, reviewed by each  
18 separate board. There is a process for a  
19 reconciliation if experience during that coming  
20 year -- since the budget is generally approved at the  
21 January board meeting for that year, there is a  
22 process that would permit reconciliation, and in the  
23 shared services agreement, there is a process whereby  
24 if there is any disagreement between those

1 organizations, that the respective chairmen of each  
2 board meet together as a committee to resolve any  
3 differences. I am unaware of there having -- ever  
4 having been a disagreement because the budgeting  
5 process of each separate organization entity has  
6 tended to track what is being done for each  
7 organization.

8 DIRECTOR MCRAITH: We talked kind of  
9 summarily earlier about the financial challenge that  
10 ISMIE confronted in 2002 and 2003. Do you remember  
11 that discussion? Did I characterize that correctly?

12 MR. WASHBURN: That's probably a correct  
13 characterization, yes.

14 DIRECTOR MCRAITH: All right. Were there  
15 any efforts by ISMIE or ISMIS to reduce costs during  
16 that time period, or was it an effort -- or was it  
17 instead a decision to increase rates? And by costs,  
18 I mean some -- you know, these costs that are on the  
19 table here, and we haven't itemized, for example,  
20 what goes into the fixed expense or the variable  
21 expense factor, but was there an effort to -- or  
22 strategy to reduce any of those costs in 2003?

23 MR. GROSS: Well, there's always an effort  
24 to make sure that you're keeping your costs down, and

1 there's always a directive from the boards to do what  
2 you can to -- well, certainly be able to do better  
3 than what the budget is, and the budgets are always  
4 evaluated on a regular basis, and -- but you're  
5 talking about at a time when we had a significant  
6 increase in exposures, too. We also have to make  
7 sure that we're continuing to provide the service  
8 that we need to provide. So we did look in all areas  
9 of the organization to determine what we could do to  
10 keep the costs down.

11 DIRECTOR MCRAITH: Okay. Did this -- I  
12 mean, one of the reasons I ask is, at the same time  
13 that you increased the rates, the moratorium was  
14 imposed, and so that seems to me like you're trying  
15 to tighten your belt in some way, and at least limit  
16 your exposure, as I understood, based on the number  
17 of additional insureds. And was there a specific  
18 effort, though, to reduce, for example, the fixed  
19 expense? Has that number of 725, has that changed at  
20 all from, say, 2002 to 2005? Has it gone up or down  
21 at all?

22 MR. GROSS: That number has stayed constant  
23 for quite a period of time, but the adjustment for it  
24 is done in the variable expense factor.

1           DIRECTOR MCRAITH: Right. And has that  
2 increased or decreased, Mr. Gross, at all in the last  
3 few years?

4           MR. GROSS: The variable expense factor did  
5 go down a few years ago, and certainly in that  
6 2002-2003 time frame I think we saw a decrease in  
7 that as, you know, percent of the -- or relative to  
8 exposures.

9           DIRECTOR MCRAITH: Okay. Was there staff  
10 that was let go at all, or was space reduced at all?  
11 I'm just trying to get a sense of whether these  
12 expenses were specifically considered when -- in  
13 2003.

14          MR. GROSS: Well, in the budget process, we  
15 always have to make sure that we're doing what we  
16 need to do in putting the staff in and the resources  
17 to cover all of the areas that need to be taken care  
18 of, and we did see a growing increase in exposures  
19 over a period just prior to that. Underwriting did  
20 not go out and hire a bunch of people during that  
21 process. So at one point, I think you could say that  
22 they probably had, you know, a higher than normal  
23 load. Also, along with the growth and exposures, we  
24 started seeing increase in the number of claims



1 outstanding. You know, we need to make sure that  
2 we're addressing that from a claims support  
3 perspective, too.

4           So when we go through the budget process  
5 every year, we do look at the activity that's going  
6 on in claims and underwriting, and we look at what  
7 our staffing needs are relative to the amount of  
8 activity, and we make sure that they're matched  
9 properly.

10           DIRECTOR MCRAITH: Well, I mean, that begs  
11 the question, Mr. Gross, and again, I don't mean to  
12 put you on the spot, but you said that the variable  
13 expense factor decreased in 2002 or 2003, as I  
14 understood it, you weren't sure which year, but at  
15 the same time that you're saying that the number of  
16 claims increased.

17           MR. GROSS: Yes. Well, claims is handled  
18 through the other factor, the -- there's a ULE  
19 loading which is really the one that handles the  
20 claims support functions.

21           DIRECTOR MCRAITH: You know, why don't we --  
22 unless you have an answer right now --

23           MR. WASHBURN: I don't think we've got  
24 the -- we did not bring the information for 2002-2003

1 with us that I'm aware of.

2 MR. GROSS: Well, in the report that we gave  
3 you, you can see that the percent of premiums that  
4 was identified for claims unallocated expense went  
5 from 3.5 percent in 2002 to 3.2 percent in 2003, and  
6 the underwriting administration portion went from 3.6  
7 percent of premium to 3.3 percent of premium, and it  
8 went down again the next year to 3.1. So I mean  
9 there's been some response in the -- at least in  
10 terms of premium.

11 DIRECTOR MCRAITH: Okay. Has the -- was  
12 there any change when -- as I understood it, there  
13 was an inaccurate expectation of loss frequency and  
14 severity, right, and that's why there was a sudden --  
15 I mean, the increase in 2003, that was the dramatic  
16 increase of, I think, 35 percent; is that right? Was  
17 there any change in leadership? I mean, that sounded  
18 like, you know, a several-year problem kind of  
19 culminated in 2002. Was there any change in  
20 leadership with the company because of that? I mean,  
21 that's a fairly significant mischaracterization --  
22 not -- miscalculation, it seems like, and I'm just  
23 wondering was that a result of leadership failure, or  
24 was that -- what was -- you know, committee failure?

1 What was the problem?

2 MR. WASHBURN: We still have the same  
3 actuaries that we had at that time.

4 DIRECTOR MCRAITH: Okay.

5 MR. WASHBURN: I think that you'll see  
6 through the insurance industry there was a problem  
7 with the ability to track what was happening with  
8 severity. I mean, our actuaries could probably  
9 answer that better, but the actuarial assumptions  
10 that we made at that time were incorrect over a  
11 period of years, and we had to pay additional money  
12 into claims reserves for that in -- culminating  
13 2002-2003.

14 MR. GROSS: And we saw a very unusual  
15 situation occur at that time. We saw a significant  
16 increase in frequency and a significant increase in  
17 severity all at the same time.

18 DIRECTOR MCRAITH: Right. And I've heard  
19 that. There has not been an increase, though, in  
20 frequency or severity, say, from 2002 to 2004, I  
21 don't believe; is that right?

22 MR. WASHBURN: We anticipate there's an  
23 increase in severity from 2003 to 2000 --

24 DIRECTOR MCRAITH: To 2004?

1 MR. GROSS: And we have --

2 DIRECTOR MCRAITH: I know you anticipate it,  
3 but I'm talking about actual data that we have on  
4 hand right now. I think we've already covered this.  
5 From, say, 2003 to 2004, the data doesn't show an  
6 increase in frequency or severity.

7 MR. WASHBURN: I don't know whether  
8 that's -- I don't know whether that's a correct  
9 characterization.

10 MR. CONWAY: Yeah, I would say our actuarial  
11 analysis shows that we believe it's a variable  
12 increase through that time period.

13 DIRECTOR MCRAITH: Right. No, I understand  
14 that the projection is that it will.

15 MR. WASHBURN: There is no actual data on  
16 which we can base the yes or no answer.

17 DIRECTOR MCRAITH: The experience of 2004  
18 effects the proposed rate for 2005; correct?

19 MR. CONWAY: That and the prior years,  
20 right.

21 DIRECTOR MCRAITH: And the prior years.

22 MR. CONWAY: Yeah.

23 DIRECTOR MCRAITH: And you base -- all the  
24 prior years are on actual experience; correct? When

1 you talk about prior years, you're basing it on  
2 actual --

3 MR. CONWAY: Well, as you go back in time,  
4 you've got more and more information on what the  
5 final payouts in those years are going to be.

6 DIRECTOR MCRAITH: Okay. All right. Why  
7 don't we wrap it up for today. It's just short of  
8 four o'clock. We will identify a date to reconvene.  
9 Anybody who wants a transcript of today's proceedings  
10 can speak with Robin. Thank you for your time and  
11 your patience.

12 We need -- before we concluded, though, we  
13 need to identify exhibits, get them identified on the  
14 record. We will, at the next hearing, focus more  
15 specifically on the rate filing, and some of the  
16 assumptions in the rate filing, as well as some of  
17 the actual loss data. So my hope is that when we  
18 resume that not only will my questions be more  
19 narrowly focused, but the responses will be.

20 MR. WASHBURN: You're not out of questions,  
21 I take it, Director.

22 DIRECTOR MCRAITH: I am not out of  
23 questions. Okay. So if you'll bear with us for one  
24 minute, this is going to be somewhat ministerial, but

1 we need to identify exhibits for the record.

2 MR. WAGNER: Director, for your  
3 consideration is Exhibit No. 1, which is ISMIE Mutual  
4 Insurance Company Rate and Rule Filing, effective  
5 July 1, 2005.

6 Exhibit No. 2 is the five-year historical  
7 data for ISMIE Mutual Insurance Company.

8 Exhibit No. 3 is a Notice of Hearing in  
9 Hearing No. 05-HR-0771 for ISMIE Mutual Insurance  
10 Company.

11 Exhibit No. 4 is Notice of Hearing in  
12 Hearing No. 05-HR-0772 for ISMIE Indemnity Company.

13 Exhibit No. 6 (sic) is the Entry of  
14 Appearance for Attorney Saul Morse in Hearing No.  
15 05-HR-0771, ISMIE Mutual Insurance Company.

16 Exhibit No. 6 is Entry of Appearance for  
17 Attorney Saul Morse in Hearing No. 05-HR-0772, ISMIE  
18 Indemnity Company.

19 Exhibit No. 7 is 2005-2006 Rate Study, dated  
20 March 9, 2005 by Ernst and Young. Rate study of  
21 ISMIE Mutual Insurance Company.

22 Exhibit No. 8 is a report, also from Ernst  
23 and Young, on estimates of class and territory  
24 relativities.

1           Exhibit No. 9 is the Rate and Rule Filing,  
2   effective July 1, 2005, for ISMIE Indemnity Company.

3           Exhibit No. 10 is the statement of Jay  
4   Angoff, of counsel, Roger Brown and Associates, dated  
5   September 27, 2005.

6           DIRECTOR MCRAITH: You got -- ISMIE, you  
7   will be able to obtain copies of all of these  
8   exhibits.

9           MR. WASHBURN: Thank you.

10          DIRECTOR MCRAITH: The court reporter will  
11   have originals, and we'll have a copy as well; is  
12   that right?

13          MR. WAGNER: That's correct.

14          DIRECTOR MCRAITH: So that we can provide  
15   you with a copy.

16          MR. WASHBURN: Thank you.

17          MR. WAGNER: Absolutely. And, Director, for  
18   your consideration is the -- just to clarify the  
19   record, changing the earlier marked ISMIE Mutual  
20   Insurance Company exhibit from Respondent's Exhibit  
21   to ISMIE Exhibit No. 1, and that is the -- those are  
22   the exhibits to date for your consideration for  
23   inclusion in the record.

24          DIRECTOR MCRAITH: Do we need to include

1 this?

2 MR. WAGNER: It's there.

3 DIRECTOR MCRAITH: Okay.

4 MR. WAGNER: That's all the exhibits.

5 That's what we just ran through.

6 DIRECTOR MCRAITH: So do I need to accept  
7 your recommendation?

8 MR. WAGNER: Just order that they be  
9 included in the record if you're so inclined.

10 DIRECTOR MCRAITH: Please include those  
11 exhibits listed by Mr. Wanger in the official record  
12 of the hearing. Thank you. That's it for today.

13 (End of Hearing for 9-27-05.)

14

15

16

17

18

19

20

21

22

23

24



1 STATE OF ILLINOIS     )  
                                      ) SS  
2 COUNTY OF SANGAMON    )

3

4 CERTIFICATE

5 I, Robin A. Adams, affiliated with Capitol  
6 Reporting Services, Inc., do hereby certify that I  
7 reported in shorthand the foregoing proceedings; that  
8 the interested parties were duly sworn by me; and  
9 that the foregoing is a true and correct transcript  
10 of my shorthand notes so taken as aforesaid.

11 I further certify that I am in no way associated  
12 with or related to any of the parties or attorneys  
13 involved herein, nor am I financially interested in  
14 the action.

15

16

17

18 \_\_\_\_\_  
License No. 084-002046  
19 Certified Shorthand Reporter,  
Registered Professional Reporter,  
and Notary Public.

20

21 Dated this 4th day of  
22 October, A.D., 2005,  
23 at Springfield, Illinois.

24